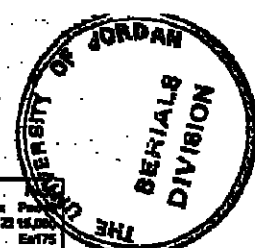


number 5 1991
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EUROPE'S BUSINESS NEWSPAPER

FINANCIAL TIMES

SOUTH AFRICA

Shell's winning way with the ANC

Page 9

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FT No: 31,549
THE FINANCIAL TIMES LIMITED 1991

Friday September 6 1991

World News Business Summary

US charges six BCCI men with money laundering

The US yesterday indicted six men of the Bank of Communications International (BCCI), a leader of Colombia's Medellin cocaine cartel and a London company, Capgem Financial Services. The indictments allege racketeering and laundering millions of dollars of drug money through BCCI.

The indicted include former BCCI treasurer and present head of Capgem Syed Ali Akbar, who was arrested in France earlier this week. The US Justice Department is seeking his extradition. Page 16

Japanese arrest
Japanese public prosecutors arrested former Kyowa Securities Bank official Kazuo Toyama over his alleged involvement in an illegal loans scheme. Page 16

Polish power struggle
Poland's government launched a two-pronged attempt to introduce economic legislation without parliamentary backing and to gain greater powers for the prime minister. Page 3

Libertarian counter-attack
Fierce fighting was reported in Liberia. Soldiers from the army of Samuel Doe, the ousted former Liberian president, clashed with troops supporting guerrilla chief Charles Taylor. Page 16

Cambodia flood aid
International donors are sending emergency aid to Cambodia, where the country's worst floods in 30 years have inundated farmland and made 150,000 people homeless. Page 16

China issues rebuke
China criticised three visiting US Congressmen, accusing them of breaking the law by laying flowers in Beijing's Tiananmen Square to commemorate pro-democracy demonstrators killed in 1989. Page 16

Swiss bank ban
Romania's opposition National Liberal party presented a draft law to parliament asking for a ban on all communist and neo-communist organisations. The move was aimed at preventing a Moscow-style coup. Page 16

Dutch traffic plan
Amsterdam is to have what the Dutch Transport Ministry says will be Europe's first car-pool lane to ease traffic congestion. The special motorway lane will be reserved for vehicles carrying at least three people. Page 16

Impassable English
Japanese students anxious not to waste a moment for study can now buy a waterproof text book: 'English Words for Learning in the Bathroom'. Page 16

Diana Smith
A memorial service for Diana Smith, state secretary for the environment in Bristol and Portugal, who died in Madrid on August 23, will be held at 11 am on Monday at St George's Church, Run de Atrazala 4, 10000 Lisbon, Portugal. No flowers, but donations to her memory may be sent to the Diana Smith Foundation, Bank of England, 24 Bankers Quay, London SW1S, UK. Page 16

Toyota seeks no-strike deal at new UK plant

Toyota, Japanese carmaker, has worried some UK trade union leaders with its proposal for what they regard as a no-strike deal for the company's new British plant in the Midlands. It also wants to delay pay talks until at least 1994.

Unions are concerned at the proposal for a "no disruption" deal under which disputes would be resolved by binding arbitration at the Acaas conciliation service if they could not be resolved by negotiation. Page 16

GERMANY: Cuts in corporate taxes and a public spending squeeze were promised by German economics minister Jürgen Mülleman in response to concern by industrialists about the economy. Page 16

SALOMON Brothers: Standard & Poor's US rating agency, followed Moody's Investors Service and downgraded the US securities firm because of the damaging effect the Treasury auction-rigging scandal was having on its financial position. Page 20

OCCIDENTAL Petroleum: California energy company plans to sell its 51 per cent stake in IBP, largest beef and pork processor in the US, through a \$800m rights issue to Occidental shareholders in a move to cut its heavy debts. Page 20

CANADA: The foreign currency reserves rose 7.2 per cent last month to US\$18.7bn, their second-highest level on record, helped by the popularity of the Canadian dollar. Page 4

INMOS: UK-based semiconductor manufacturer, acquired exclusive rights to manufacture and market IBM's new chips for generating personal computer graphics. Page 20

JAPAN: plans to establish about 50 local committees responsible for handling applications by Japanese and foreign companies wanting to open large retail outlets after pressure from Washington to speed up the processing of such applications. Page 3

PANOCO Holding: Swiss-based parent company for Pan Ocean oil group, signed a \$600m joint venture with Tatarstan, petroleum administration of Tatarstan, Soviet Tatar autonomous republic, to develop seven oil fields with proven reserves of 1.5bn barrels of oil. Page 3

ROYAL Bank of Canada: the country's biggest financial institution, boosted net earnings by 13 per cent in the latest quarter to C\$361m (US\$229m). Page 20

BLUE CIRCLE: one of the world's biggest cement manufacturers, reported a 38 per cent fall in half-year pre-tax profits to \$57.5m. Page 18; Lex, Page 16

ORIELKON-BUEHLE: Swiss industrial and armaments group which has been restructuring over the past year, disclosed a first-half operating loss of about SF730m (\$131m). Page 18

INTERNATIONALE Nederland: newly formed Dutch financial services group, posted an 18.8 per cent increase in first-half net profit to F174m (\$382.5m) and forecast a "satisfactory" rise in full-year results. Page 18

Congress of People's Deputies clears way for republican power

Gorbachev wins backing for Soviet reform plan

By John Lloyd and Anthony Robinson in Moscow

CONSTITUTIONAL approval was yesterday given to a new era in the Soviet Union as the Congress of People's Deputies ended its three years of life and ushered in transitional bodies of power.

The new bodies will give the republics responsibility for maintaining - or destroying - what is left of the Union. Agreement came grudgingly after Mr Mikhail Gorbachev, the Soviet president and chairman of the session, threatened to send the deputies home if they did not vote through a controversial clause in the law establishing the transitional structures.

The new clause lays down the size of the republics' representation in the revamped Supreme Soviet, the top legislative body.

The vote ensured a relatively rapid passage for the rest of the laws.

The result of the vote, said Mr Sergei Stankevich, former deputy mayor of Moscow and now a Russian state councillor, was that the union was now "half dead".

Mr Oleg Rumyantsev, chairman of the Russian state democrats, said that "at the end of the transitional period, either we will all be independent



All change: Russian president Boris Yeltsin and Soviet president Mikhail Gorbachev take their seats during yesterday's final session of the Congress of People's Deputies.

EC set to proceed with Yugoslav peace talks

By David Gardner in Brussels and Laura Silber in Belgrade

THE European Community intends to go ahead with its planned peace conference on the future of Yugoslavia in The Hague tomorrow in spite of the escalation in fighting the Dutch presidency of the EC insisted yesterday.

The final decision on whether to proceed will be taken today, when EC foreign ministers meet in Brussels and discuss closer relations between the Community and eastern Europe.

Lord Carrington, who is to chair the weekend peace talks, called for an end to the fighting before the conference - the first of its kind to be held under EC auspices to discuss events outside the Community.

He said leaders of the Yugoslav republics would not be able to talk sensibly about the future while fighting continued.

In Yugoslavia yesterday, Serb paramilitary units fired mortar rounds at Osijek, the capital of eastern Croatia, and other towns in the region, and the death toll in the last two days of fighting in the area rose to at least seven.

For a second day, Serb militants manned roadblocks which sealed off Osijek's population of 155,000 from the rest of Croatia, and forced the closure of the main motorway linking the Croatian capital Zagreb with Belgrade, the Serbian and federal capital.

In spite of the fighting, all the Yugoslav parties - including Serbia - have now accepted their invitations to the conference, the Dutch presidency said.

EC diplomats yesterday made clear their expectation that the political head of steam which had led - at Tuesday's foreign ministers' meeting in

The Hague - to the clear majority among the Twelve for an early peace conference, would still be evident today.

The Dutch, who currently hold the EC presidency, supported by the UK, had argued on Tuesday that EC monitoring of the ceasefire agreed last weekend would need to be effective to make a conference feasible.

But the majority, grouped around Germany, Italy and France, prevailed with the view that any delay would dissipate the political momentum for settlement.

It was privately expected that further violence would precede the conference, as both the Serbs and Croats sought to reinforce their bargaining positions.

Increasingly strident German threats to recognise the independence of Croatia and Slovenia unless talks go ahead have strengthened the likelihood that the conference will open tomorrow. EC diplomats are angry about Germany's departure from the agreed position of the Twelve.

Senior aides travelling with the prime minister said the timing of the interest rate cut had been dictated by the fall in inflation and by favourable market conditions and not by an election strategy.

The economy is expected to dominate the campaign and Mr Major's view is that although the recession has ended, a decisive upturn may not be apparent for six months.

Labour said the Gallup survey further emphasised recent polls' volatility, and contrasted it with one just three weeks ago which showed the party with a 9 percentage point lead.

Reassuring Hong Kong, Page 4; Analysis, Page 15

Thomson-CSF moves new missile production to Europe

By William Dawkins in Paris

THOMSON-CSF, the French state-controlled defence electronics group, is to move production of its newest ground-to-air missiles from the US to Europe.

Thomson is producing the missile in co-operation with its former rival Euro-missile, the consortium of French state-owned Aérospatiale and MBB, the German aerospace group.

This could presage closer co-operation in other areas between Euro-missile and Thomson-CSF.

Between them, Thomson and Euro-missile hope to make 60 per cent of the short-range ground-to-air missiles sold outside the Soviet Union.

The missile concerned is the VT1, a short-range weapon which is much faster than existing missiles of its type. The move is a response to hard-pressed defence ministries preferring refits of existing missile systems instead of ordering new ones, officials said.

"We are not merging all our missiles activities. We are just making an economic accord for this programme," said Mr Noël Claveloux, director of Thomson's missiles systems branch. Thomson was prepared to increase co-operation with Euro-missile by step on a "pragmatic" basis.

The VT1 has been made by the defence division of LTV, the ailing US steel company, which has produced 1,000 examples for Thomson.

The French defence group asked LTV to develop the VT1 missile for it five years ago, for sale on the US market and to sell as a new generation of its own Crotale missiles, also marketed as the Shalme in the Middle East.

Euro-missile will split production of the VT1 equally between France and Germany, for use in its Roland ground-to-air missile systems and for Crotale, formerly Roland's main competitor.

The VT1 can be fired from existing Crotale and Roland launchers, a cheap way of updating both systems. The partners refused to

divulge the price of the VT1, although Mr Jean-Louis Fache, director of Aérospatiale's tactical missiles division, estimated the potential market, the replacement of the 26,000 Roland and 6,000 Crotale now in service, could be worth FF30bn (\$5.1bn).

Of that total, the VT1 could hope to account for 20,000 replacements, depending on how fast defence ministries choose to update ground-to-air systems.

The move follows Euro-missile's decision last July to postpone indefinitely plans for a replacement for the Roland system for which it had placed a development contract with Matra, the space, telecommunications and transportation group.

Six months ago Thomson also signalled a change in policy by abandoning plans to pool its missiles business with British Aerospace in what would have been a formidable competitor for Euro-missile.

Analysis, Page 17

Weekend FT

Tomorrow: The political secrets of John Major's power breakfasts

Why the champagne price bubble is going to burst

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EC urged to prepare for wave of approaches from the east

The EC is piling up political and moral commitments from the Balkans to the Baltic. External Affairs commissioner Frans Andriessen (left) believes the Community should now consider adapting to cope with 24 member states

Page 14

MARKETS

STERLING New York lunchtime: \$1.6525 London: \$1.652 (1.654) DM2.945 (2.9425) FF110.0025 (9.955) SF2.585 (2.5825) Y230.0 (225.5) £ index 91.0 (same)	DOLLAR New York lunchtime: DM1.73225 FF5.908 SF1.5265 Y135.88 London: DM1.74 (1.7365) FF5.9075 (5.9) SF1.5275 (1.525) Y135.25 (135.45) \$ index 52.3 (52.2) Tokyo close: Y135.32	STOCK INDICES FT-SE 100: 2,563.3 (-1.3) FT Ordinary: 2,592.5 (-1.7) FT-A All-Share: 1,280.53 (+0.64%) New York lunchtime: DJ Ind. Av: 3,005.14 (-3.35) S&P Comp: 388.93 (-1.04) Tokyo: Nikkei: 22,499.65 (+96.96) 3-month interbank: 10 3/4 (10 3/4) Life long gilt future: Dec 94 1/2 (Dec 94 1/2)
GOLD New York: Comex Dec: \$351.4 (333.0) London: \$347.5 (349.0) A SEA OIL (Argus): Brent Oct: \$20.125 (-0.05)	US lunchtime rates Fed Funds: 5 1/4 % 3-mo Treasury Bill: 5 1/4 % Long Bond: 7 1/4 % 10Y: 7 1/4 % yield: 2.07%	LONDON MONEY 3-month interbank: 10 3/4 (10 3/4) Life long gilt future: Dec 94 1/2 (Dec 94 1/2)

THE SOVIET UNION

Marching to new orders: destination unknown

John Lloyd looks at the future for the Union's transitional bodies of power, now the People's Deputies have been bullied into acquiescence

THE Congress of People's Deputies went into oblivion yesterday with out much spirit, either of revolt or of joy, easily bullied into acquiescence by Mr Mikhail Gorbachev, who has lost little of his skill.

Though it voted to set up transitional bodies of power, it had been a transitional body itself - existing in the change-over from the centralised Soviet system, dominated by the Communist party, to the new era which now begins.

Mr Sergei Stankevich, a Russian state councillor, graciously acknowledged that it was in the Congress that he and other democrats had received their early training as politicians. Yet "I don't regret its passing," he said. "Indeed, I'm glad it's passed."

The historically minded among the deputies recalled January 5 1918, when Lenin's Bolsheviks, frustrated by the impossibility of getting the

Constituent Assembly (the then parliament) to confirm their power, confirmed it themselves by locking out (and later locking up) the recalcitrant deputies.

Mr Gorbachev had made it clear that if the Congress did not vote for the new order, it would be decreed into place by himself: it did smack a little of Lenin.

The new structures of power have yet to be created, but their most urgent tasks are obvious.

First, the winter must be prepared for. As he came out of the hall yesterday, Mr Nikolai Ryzhkov, the former prime minister, talked with foreboding of the coming months.

The Soviet Union needs 100m tonnes of grain: so far, only 25m-27m tonnes have been gathered. "We might get 40m - but where does the rest come from? From abroad - but where's the hard currency?"

This is the prime task of all levels of government - inter-republican, republican, city and districts.

Schoolchildren, students, army personnel, pensioners and other workers are being wooed out to the country to gather in the harvest.

The farmers are being coaxed into selling with promises of higher prices (some in hard currency) and machinery and consumer goods.

The version of such an agreement proposed by Professor Stanislav Shatalin - apparently backed by Mr Ivan Silayev, the Russian prime minister, who chairs the Committee for Management of the Economy - though loose, enforces common monetary policies and a single currency.

At present, although the centralised system is supposed to prevail, it does not. Republic central banks give untrained credit and some republics are planning to introduce their own currencies.

In order to get an effective economic agreement, republics will have to give up "freedoms" that they have already taken.

Third, an agreement must be reached on a new Union treaty.

Mr Yevgeny Primakov, Mr Gorbachev's close aide, said after the Congress that he believed such an agreement would be signed.

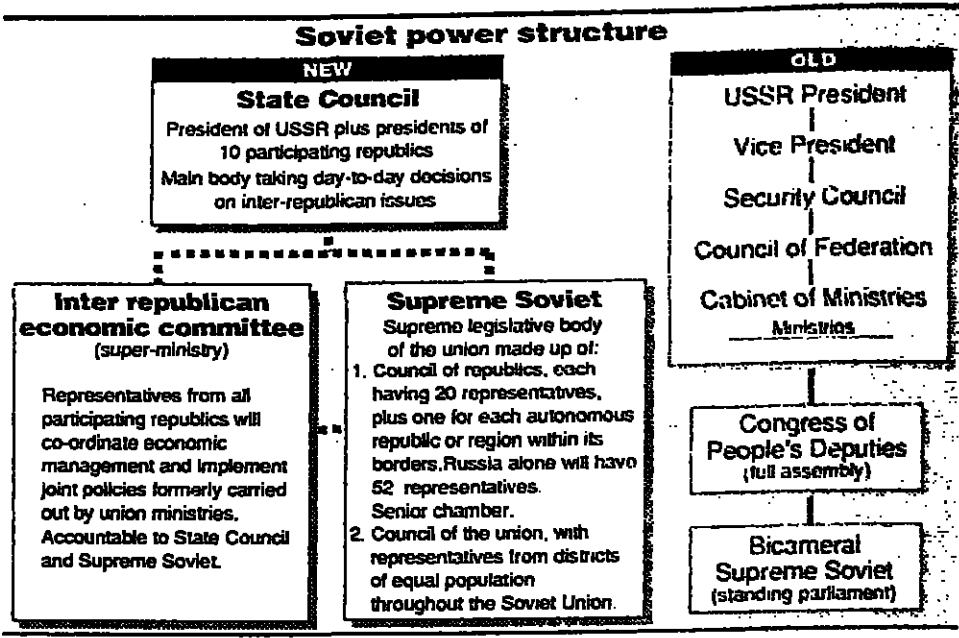
Mr Stankevich believes the

same: "It is the rational thing for the republics to do, after an economic agreement is working." Rational it may be, but there are forces other than reason at work.

The republics have all declared independence and each of their parliaments will be considering any agreement. In this process, factors such as nationalist emotions and resentment against decades of Soviet/Russian rule are likely to come into play.

The elites of the republics are also now facing the dazzling prospect of having independent ministries, departments and foreign embassies.

In addition to this, they will also be adopting constitutions which will take time. Only when this process is complete, and only if the economic facts of life then dictate to the republics that they need to pool sovereignty in order to survive, might they be in the mood for a new union.



Mr Boris Pankin: condemnation of coup attempt won him the job of foreign minister

New foreign minister favours co-operation and pragmatism

By Leyla Boulton in Moscow

THE first public appearance by Mr Boris Pankin, the Soviet foreign minister, yesterday coincided with the birth of a new Soviet Union.

Mr Pankin, who looks at least a decade younger than his 60 years, said that from now on foreign policy would be determined jointly with the republics forming the new-look union approved by the Soviet super-parliament yesterday.

"The foreign ministry... will undergo certain changes," he said. "We will work in organic contact with the states which join our union."

Mr Pankin, a former editor of the Communist newspaper, Komsomolskaya Pravda, was until last week Soviet ambassador to Prague. But his immediate

condemnation of the coup launched by senior government ministers on Monday August 19 won him the job of foreign minister to replace Mr Alexander Bessmertnykh, who was accused of being too quiet that day.

Mr Pankin said the defeat of the abortive coup was not only a victory for the people and the Russian leaders who resisted the putsch, but a victory for "international solidarity".

Given the radical change in the job description since the coup collapsed and the discredited old centre was forced to cede political supremacy to the republics, it seems quite fitting that a new man, of obvious calibre, should fill the job.

Although he was wearing a

smart, almost flamboyant, double-breasted suit, his manner conveyed an opposite message of soft-spoken modesty and caution.

His answers were clear and to the point. He politely side-tracked questions he could not answer. When asked how the Soviet Union's Middle East policies would be affected by the changes, he said the question was good but went into a lengthy explanation of how policy would have to be worked out with the new sovereign Soviet states.

He said he looked forward to meeting Mr James Baker, the US secretary of state, next week but declined to say whether he would be seeking economic assistance.

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EUROPEAN NEWS

Polish prime minister seeks greater powers

By Christopher Bobinski in Warsaw

THE Polish government will today embark on a two-pronged attempt to introduce economic legislation without parliamentary approval and to grant greater powers to the prime minister.

If the prime minister, Mr Jan Krzysztof Bielecki, succeeds in pushing the measures through, the executive will be strengthened at the expense of a considerably weakened legislature. A stronger executive would boost President Lech Walesa, who has the power to nominate the prime minister.

The government and the president want the extra powers first to streamline economic reforms during the forthcoming election campaign, and for a period after, when the new parliament is still finding its

feet. The country's first free elections will take place on October 27.

Second, they want to introduce sharp cuts in the budget. Because of the recession, the collapse of trade with the Soviet Union and disappointing revenue from privatisation, the budget deficit has risen six-fold.

But the communist-dominated parliament now faces an election and so is loath to agree to the cuts. Agreement with the IMF is contingent on the budget.

Mr Wladyslaw Golebiowski, a senior executive at the National Bank of Poland, has been named temporary chief debt negotiator by the Warsaw government.

Usinor to cut jobs

By William Dawkins in Paris

USINOR Saciilor, the world's second-largest steelmaker, yesterday warned that it would seek "several thousand" job losses over the next three years to keep productivity gains in line with its main competitors.

The management of the French state-owned group will present the plans to unions in early December, but it was too soon to predict the exact number of job losses or whether it would be possible to avoid redundancies, said an official.

Like other European steelmakers, Usinor Saciilor has already shrunk its workforce

drastically in recent years, from 150,000 to 66,000 in France alone over the past decade. However, if Usinor Saciilor is to follow the world steel industry's average 3 per cent-a-year improvement in productivity and if steel demand remains weak, this implies further heavy job losses, said the official. No final calculations had been made, but they could be in the order of 2,000 a year.

Usinor Saciilor's profits halved last year to FF3.7bn (\$520m) because of a fall in demand and prices. The group is expecting a further earnings decline this year.

Call for tighter regulation

REGULATION of the Frankfurt Stock Exchange must be tightened to avoid the repetition of frequent price manipulation, Mr Ernst Welteke, the State of Hesse's economic minister, said yesterday. Katherine Campbell reports from Frankfurt.

He was giving the first indication that Hesse, which is

responsible for oversight of the Frankfurt bourse, is to act in the wake of a local trading scandal. The minister suggested a first step would be to increase the presence of state officials on the bourse. The self-regulation system favoured by German banks has meant state officials have hitherto kept a low profile.

Uphill battle to tighten biological weapon controls

It may be impossible to devise effective verification, reports David White

A SCIENTIST at Britain's Chemical Defence Establishment (CBDE) at Porton Down in Wiltshire waves a small bottle of cloudy liquid. It contains micro-organisms used to simulate *Francisella tularensis*, a bacterium which causes a disease called tularemia. It is usually spread by rodents but could be sprayed as a weapon. In that bottle, he says, there would be enough minute particles to infect every person on the planet.

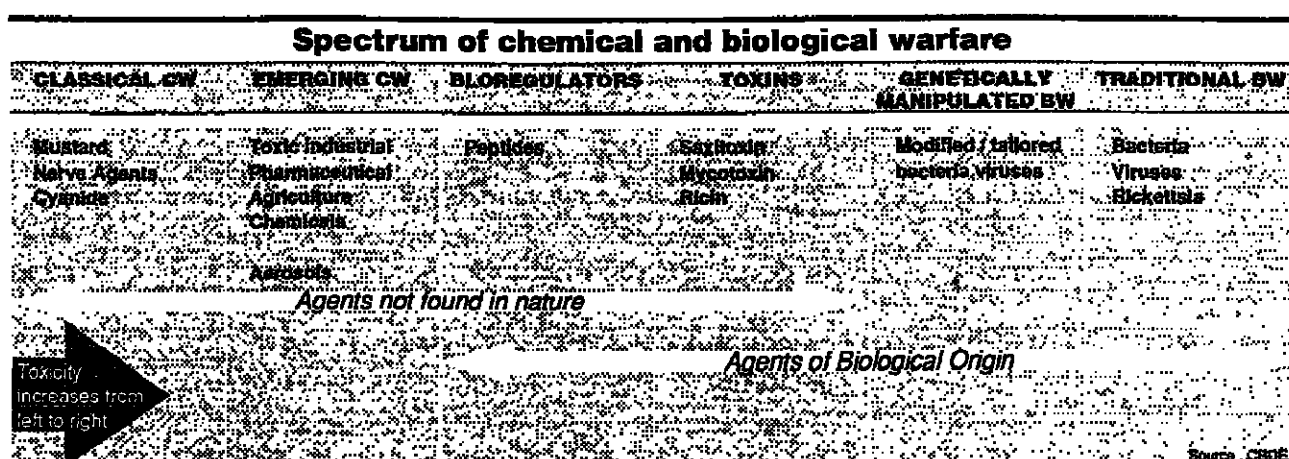
The threat of biological warfare, the subject of an international conference starting in Geneva next week, has been underlined by the recent UN inspection of facilities in Iraq, where substances including tularemia bacteria were found.

It is the potency of biological agents that causes the most alarm and the most attraction for potential producers. Despite allegations, there have been no substantiated cases of biological arms being used, and there is little information about which countries have them.

But about 10 are believed either to possess or to be seeking to acquire them. "Unless we take action at the review conference, that number will go on increasing," warns Dr Graham Pearson, CBDE director-general.

It will be the third review of the Biological Weapons Convention signed in 1972 and will focus on ways of tightening the ban on production.

A CBDE expert, Dr David



Kelly, headed the UN team that went last month to inspect the bombed Iraqi complex at Salman Pak, south of Baghdad. The Iraqis said they had undertaken research on the micro-organisms that produce botulinism, gas gangrene and anthrax.

No actual weapons or weapon-making equipment were found. But Dr Kelly says key facilities were removed shortly before the team arrived. "It became quite obvious they were undertaking research for offensive purposes," he says. Additional substances including brucellosis bacteria were found. Another inspection is due to be made shortly.

Experts are concerned that countries with chemical weapons may be moving to biological weapons. As microbiology advances, more nations will

become capable of doing so. Biological warfare is defined as the dissemination of micro-organisms to carry lethal or incapacitating diseases, or to destroy domestic animals or food crops. The term is used to cover both biological agents able to reproduce themselves and toxins or poisons.

The 1925 Geneva protocol outlawing the use of chemical weapons also banned "bacteriological methods of warfare". The 1972 convention went further to forbid development, production or stockpiling of biological or toxin weapons. But it did not address the possession of production facilities and made no provision for checking on compliance.

The potential threat ranges from common viruses and bacteria such as mumps, chickenpox, cholera or typhoid,

through more exotic ones such as dengue fever, for which there is no specific therapy, to new products of genetic engineering.

With new substances, the distinction between chemical and biological weapons is becoming less clear. One problem in policing a ban is that only small quantities are required. According to the Stockholm International Peace Research Institute, substances such as black widow spider venom or strychnine require a smaller lethal dose than first world war chemical gases such as chlorine and phosgene. Others such as botulinus toxin, anthrax or plague are several thousand times more toxic than modern nerve gases.

Of most concern are aerosol weapons, spraying small particles that can penetrate the

lungs. Experts say these have more obvious military use than, for instance, trying to poison water supplies, which even with a potent toxin, would require large amounts to have lethal effect. Sprayed, a small amount could cover hundreds of square miles. However, aerosol agents must be stable in storage and resilient.

Anthrax, once known as "wool-sorters' disease", is exceptionally resistant and therefore favoured as a potential weapon. Britain carried out an anthrax experiment in the second world war on Gruinard Island off Scotland, and public access remained prohibited until last year. The Soviet Union is considered never to have provided a satisfactory explanation for an anthrax outbreak at Sverdlovsk in the Urals in 1979. In the Gulf con-

flict, both US and British troops were vaccinated against the disease.

Western countries have been discussing the introduction of new confidence-building measures at the Geneva conference. The UK wants to extend the requirement for countries to declare some categories of laboratory, including civilian facilities working on the most hazardous micro-organisms. An experts' meeting in 1987 called for declarations, but so far only about 40 of 117 signatories to the convention have complied. Measures are also being sought against proliferation, but proposals for monitoring exports are expected to meet resistance from some non-aligned countries.

One of the main challenges is finding ways of preserving "defensive" research such as the CBDE carries out, including vaccines, while strengthening the ban on weapon-making processes. Part of the work is the same in both cases. The UK is proposing an experts' group to look at the scope for inspection of declared and suspect facilities and investigation of incidents such as Sverdlovsk. But a UK official warns: "It will not be easy, and indeed may not be in the end be possible to devise an effective verification regime."

But Dr Pearson at the CBDE hopes a combination of verification measures, export controls and defensive precautions can create a "web of deterrence".

Bildt tipped to end socialist domination of Swedish politics

MR Carl Bildt, Sweden's Moderate party leader, is increasingly likely to be his country's next prime minister, Robert Taylor reports from Stockholm. With only 10 days to go before Sweden's general election on September 15, his self-confidence was boosted yesterday by the latest opinion poll, which suggests the non-socialist parties will win with 58 per cent of the vote between them.

"I don't want to suggest we will win," Mr Bildt cautioned in an interview. "There is still some way to go." But barring an upset, he is set to head a four-party non-socialist coalition government later this

month, a prospect many Swedes find hard to believe, such has been the Social Democratic domination for nearly 60 years.

But the national mood has been transformed over the past three years in a way that makes Mr Bildt's election possible. Sweden is moving towards the free market as it converges with the EC, which it hopes to join at end-1994. All main parties agree on the need to deregulate and liberalise the economy, differing merely on the pace of reform. The ruling Social Democrats have responded to the change in mood, but "they have no ideology and no policies now," Mr

Bildt claims. "They don't really understand the market economy and why socialism has failed."

Yet more than an element of doubt remains about Mr Bildt, who must still convince Sweden's many undecided voters he can stitch together a viable alternative government to the Social Democrats out of four non-socialist parties.

The danger exists of an electoral deadlock after September 15.

Recent opinion polls show a substantial non-socialist majority among the Swedish electorate of about 60 per cent, but this is made up of support for up to five parties. One of them,

New Democracy, is a new populist, right-wing party that questions such Swedish sacred cows as state welfare, foreign aid and tough laws against alcohol.

Its irreverent style has offended the established non-socialist party leaders, especially Mr Bengt Westerberg of the Liberals, who insists his party will not join a coalition that depends for its parliamentary survival on ND.

But the polls suggest ND could hold the power balance after September 15. The Social Democrats hope that if so, Mr Westerberg will break loose from the non-socialist bloc and make a deal with them. The

other non-socialist leaders are irritated at Mr Westerberg's threat, even if they too want to keep ND at arm's length.

The Centre party also threatens to prove difficult. Mr Olof Johansson, its leader, may demand a high price for participation. The Christian Democrats, who look like being the election's real success story, winning seats in parliament for the first time, may prove more reliable coalition partners, though their leader, Mr Alf Svensson, will be keen to emphasise the party's distinctive identity.

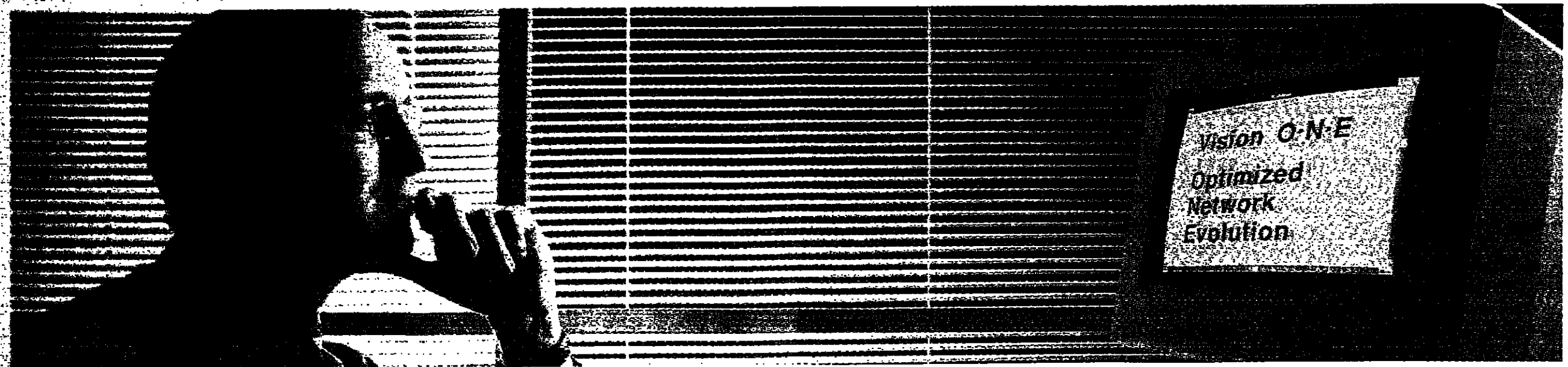
Bringing these fragmented parties together will test Mr Bildt's political finesse.



Carl Bildt: "There is still some way to go"

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WORLD TRADE NEWS

Japan speeds up vetting of new retail outlet plans

By Robert Thomson in Tokyo

JAPAN will soon announce plans to establish about 50 local committees responsible for processing applications by Japanese and foreign companies wanting to open large retail outlets.

The Japanese government has been under pressure from Washington to speed the processing of such applications, which are often opposed by local retailers and, in the past, have been delayed for 10 years or more. Under present regulations, new applications must be processed within 18 months.

Washington believes an increase in development of larger outlets will give foreign retailers greater access to the Japanese market and create more shelf space in Japanese outlets for foreign products and a revised law, likely to be

introduced early next year, will reduce that limit to 12 months. But the US has been concerned that local authorities could still obstruct applications from "outsiders", either foreign companies or Japanese companies based outside the local area.

The Ministry of International Trade and Industry (MITI) has apparently decided to establish the committees to examine applications and negotiate with local retailers on the size and type of new complexes.

Each of the committees will have seven representatives, including scholars, lawyers and other respected members of the local communities, and they will be expected to make the final decision on the timing of new stores. A MITI official said local retailers would not be appointed to the commit-

tees, which would be "independent".

Small retailers are a powerful lobby group in Japan and continue to oppose the revision of the store law. The government is planning to allocate increased funds to the retailers to allow them to renovate local shopping centres and make themselves more competitive, but further friction is inevitable.

The US retailer Toys R Us has already caused a stir with plans for a chain of toy stores, which have been strongly opposed by smaller retailers. And in Hiroshima, in the west of Japan, local retail groups have called for extra government compensation even though no new proposals for stores have been submitted in the past year.

EC suggests more trade help for poor countries

THE European Commission

has proposed rolling over a package of European Community trade concessions to poorer countries until the world trade liberalisation negotiations under the General Agreement on Tariffs and Trade (GATT) have been concluded, Reuter reports from Brussels.

A Commission official said the EC executive had been forced to delay a planned revamp of the so-called Generalised System of Preferences (GSP), due to have taken effect from the start of 1992, because the GATT talks have yet to be wound up.

Instead it is proposing that EC governments agree to a temporary extension of the GSP in its current form beyond the end of 1991 until it can be revised in the light of a GATT agreement.

The GSP grants preferential access through zero or reduced tariffs on imports of industrial and agricultural products, textiles and steel from developing countries.

Czechoslovakia and Bulgaria were added to the list of beneficiaries this year.

The Uruguay Round of talks on the liberalisation of world trade into the next century, which were scheduled to end last December, are likely to be extended to allow more time for settlement of a dispute between the Community and its trading partners, in particular the US, over the question of farm subsidies.

Panoco in \$600m Tatarstan oil deal

By William Duffell in Geneva

PANOCO HOLDING, the Swiss-based parent company for the Pan Ocean oil group, yesterday announced the signing of a \$600m (2355m) joint venture with Tatarstan, the petroleum administration of Tatarstan, the Soviet Tatar autonomous republic.

The local parliament of Tatarstan declared its independence in August last year. Yesterday Mr Shafatgat Takhautdinov, Tatarstan's deputy director-general, insisted that Tatarstan would receive the full benefit of its share of the 50-50 joint production and exploration agreement. "Moscow will get nothing," he said.

Under the Blue Kama venture - named after the river located to the immediate north of the production fields - Panoco and Tatarstan will develop seven oilfields in a 1,461-acre area with proven reserves of 1.69bn barrels of oil.

Current production from the area is 2,000 barrels a day (b/d). Mr Vittorio di Guevara Fabbri, Panoco's chairman and chief executive, put the future target at 125,000 b/d.

The venture provided for the drilling of over 2,000 wells over a 10-year period, using modern techniques including horizontal drilling and recovery enhancing technology. The first new output is expected to come on stream early next year.

In addition, Panoco will build a new 94km pipeline with a capacity of some 120,000 b/d between the Blue Kama area and the oil treatment facilities at Almeteyevsk.

The final phase of the project foresees the construction of a 50,000 b/d refinery in the Nurat area which, according to Panoco, will "drastically improve the economic independence of the region".

Although it has long been one of the main oil-producing areas of the Soviet Union, Tatarstan has had no domestic refining capacity.

Tatar oil has been exported at low prices to eastern Europe through the Druzhba pipeline. The republic's domestic needs have been met by the re-import of refined products from neighbouring republics.

Mr Herbert Rooks, head of Panoco's Soviet operations, said discussions on the financing of the project were already well advanced with banks from several countries. A European bank would probably head a financing consortium.

Panoco is a secretive group which does not disclose the names of its owners. Mr di Guevara Fabbri said they comprised a group of private individuals; no big oil company had an interest.

Soviet telecom links see the light

Danes are to lay the first east-west optical cable, writes Hilary Barnes

A CENTURY after Denmark's GN Great Nordic made its name linking east and west by telegraph cable, it took a step in the same direction this summer, this time using an optical fibre cable system.

Together with state-owned Telecom Denmark, GN Great Nordic has signed a contract to lay the first optical fibre cable system between the Soviet Union and abroad. The DKR500m (\$44m) investment will be paid for by traffic fees.

For GN Great Nordic, the deal represents a revival of the cable communications business, which had been eclipsed by satellite communications since the 1970s.

Its first triumph was when it established a telegraph link between Europe and China in 1871, via Vladivostok and Japan, beating the British, who were establishing a link via India.

Subsequently, Great Northern Telegraph Company, as it was known then, laid and operated many telecommunications cables in northern Europe and in the North Atlantic until satellite communications took over.

Now, however, optical fibres, because of their great capacity and high quality, have made cables interesting again, not least in eastern Europe.

The 1,260km cable between Denmark and the Soviet Union will go to Kingisepp, near Leningrad. It will be a 585 Mbit per second link, which means that it will have capacity to carry 16,000 phone, fax, data or video



Soviet Union.

Whatever Gocom does, the Soviet Union will soon be able to supply its own optical fibre cable links for non-military purposes, and this would mean that western suppliers will be excluded from the market, Mr Duer says.

Mr Duer is confident that the Soviet upheaval will not affect the project, which is now being discussed with the ministries of posts and telecommunications of both the Soviet Union and the Russian Republic. "Both want to see the project completed as planned," he said.

Mr Duer's dream is a cable across Siberia to link Europe with Japan and Korea. He began to work on this project in 1988 and has brought together a consortium of 15 nations, including the state telecoms companies from the major European countries and Australia, as well as US West, one of the Bell companies, in the US, to support the trans-Soviet cable plan.

The Soviet Union itself, according to Mr Duer, has a strong interest in the trans-Soviet cable (a second major link, from Moscow via Sevastopol, in the Crimea, to Italy is also under discussion), as the cable could contain a circuit for internal Soviet communications.

"This offers them a fantastic opportunity to build up their domestic telecommunications system without the expenditure of any foreign exchange," he said.

transmissions at once. The cable will be supplied by STC Submarine Systems, of the UK.

GN Great Nordic and Telecom Denmark will obtain their return on the investment from traffic fees when the link is opened in 1993 and for the 15 years of the contract.

Cocom, the Paris-based Co-ordinating Committee for Multilateral Export Controls, which limits export to the East Bloc of high-tech goods with possible military application, has so far prevented the extension of the optical fibre cable from Leningrad to Moscow, so

this section will consist of a 140 Mbit microwave radio link.

But Mr Thomas Duer, GN Great Nordic's managing director, is convinced that it will not be long before Cocom has to drop its opposition to the extension of the optical fibre cable across the Soviet Union itself. This is even more likely as Cocom is considering plans for sweeping liberalisation of its list of banned exports. This had been due to come into operation from the beginning of this month, but has been delayed by the uncertainty surrounding the upheaval in the

Puerto Rico seeks concessions from north America trade pact

PUERTO RICO has asked the Bush administration for the exclusion of rum and canned tuna from a North American Free Trade Agreement (Nafta) with Mexico and Canada and for special protection for most of its products, Reuter reports from Washington.

"Extension to Mexico of the benefit of duty-free treatment for rum and tuna, two of Puerto Rico's principal prod-

ucts, could place Mexico at a considerable competitive advantage," Mr Antonio Colorado, Puerto Rico's secretary of state, said.

He told an inter-agency hearing on the proposed pact that import tariffs on other products that are key for Puerto Rico should be lowered over long periods, "such as 20 years", Mr Colorado said. Textiles, apparel, leather goods

and some farm products in particular are the focus of the request.

Puerto Rico, a self-governing US Caribbean territory, was not against Nafta.

But, without adequate protection, plans to reduce trade barriers in North America first and the whole western hemisphere later could seriously harm the economy of Puerto Rico and other Caribbean and Central American nations.

Pepsi puts fizz into Israel's drinks market

By Hugh Carnegie in Jerusalem

PEPSI-COLA, for years conspicuous by its virtual absence in Israel, will soon be in general sale following a decision by PepsiCo's Pepsi-Cola International (PSI) to enter the Jewish state's small but fizzy soft drinks market, where Coca-Cola has long been entrenched.

The move should lay to rest Israeli suspicions, strongly denied by Pepsi, that it was abiding by an Arab boycott of trade with Israel for fear of jeopardising its strong market share in countries such as Egypt and the Gulf. By contrast, Coca-Cola, with its high profile in Israel, has traditionally been weaker than Pepsi in Arab markets.

However, the Pepsi announcement has triggered a local Arab-Israeli controversy over the right to sell its products in the

occupied West Bank and Gaza Strip.

PSI signed an agreement last month with Tempo Beer Industries, a leading Israeli drinks maker, which will produce and market Pepsi brands in Israel.

Neither company would disclose the value of the agreement or their sales targets. But Pepsi will have its work cut out to catch Coca-Cola products, made locally by the Central Bottling Company of Tel Aviv, which holds about 60 per cent of Israel's \$200m (£177m) soft drinks market.

Mr Barry Holt, PSI spokesman, said the company had delayed coming to Israel because it was preoccupied by developing much bigger markets in India and eastern Europe. Pepsi is, however, already available on a limited scale through an Israeli chain of the company's Pizza Hut restau-

rants. Mr Holt said Pepsi was confident the decision would not affect its business elsewhere in the Middle East.

However, Tempo quickly found itself under pressure from Jewish settlers in the West Bank and Gaza to give commitments that it would sell Pepsi products in the occupied territories, as well as in Israel "proper".

Mr Moshe Bornstein, Tempo chairman and leading member of the family which controls the company, told a radio interviewer he believed this would be the case.

But Mr Holt said the preliminary agreement signed with Tempo covered only Israel "proper". An extension into the occupied territories was not part of the original deal and was subject to further negotiations, he said.

Foreign presence without foreign tax

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CONTRACTS & TENDERS

HONG KONG GOVERNMENT CIVIL ENGINEERING SERVICES DEPARTMENT

Demolition of Kowloon Walled City P. W. Programme Number 1016 CA

NOTICE OF PREQUALIFICATION OF TENDERERS

1. It is proposed that tenders will be invited in April 1992 from prequalified contractors for the demolition of buildings and structures in that area of Kowloon, Hong Kong known as the Kowloon Walled City.

2. The existing Kowloon Walled City occupies an area of approximately 2.8 hectares with buildings and structures varying from single to fourteen storeys. The project will comprise the demolition of all buildings and structures in the Walled City with the exception of the "Yamen" buildings which are located at the centre of the Walled city, and the removal of the building debris arising therefrom.

3. Contractors with proven experience in large scale demolition projects are invited to apply for prequalification documents to:-

Chief Engineer/Development & Airport,
Civil Engineering Services Department,
7th Floor, Empire Centre, 68 Mody Road,
Tsia Sha Tsui East, Kowloon, Hong Kong.

TELEPHONE: (852) 369 2355 FAX: (852) 311 5770

Completed prequalification submissions shall be submitted as directed not later than 12:00 noon on 1 November 1991 (Friday).

4. Joint ventures with other firms will be considered.

5. Government reserves the right to reject any Contractor's application at its discretion and without explanation.

(A.W. Malone)
Director of Civil Engineering Services

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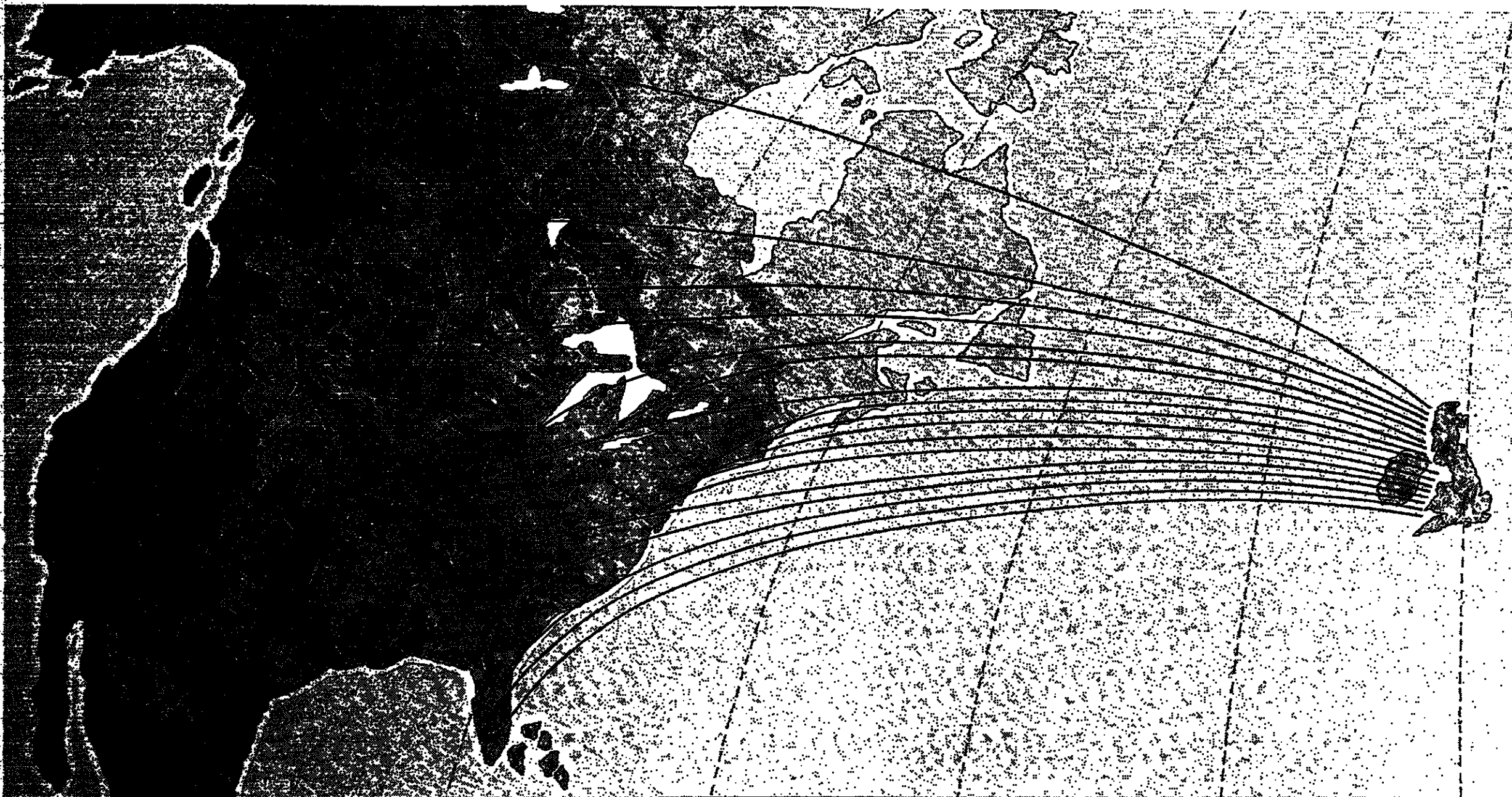
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INTERNATIONAL NEWS

Soaring currency hits Taiwan exports

A NEW surge in the value of Taiwan's currency last month began to take the shine off its export recovery, according to the Finance Ministry yesterday. Peter Wickenden reports from Taipei.

Despite vigorous intervention since June by Taiwan's Central Bank of China, the Taiwan dollar hit a 16-month high of 26.51 to the US dollar yesterday and looks set to climb further on the back of record export performances in May, June and July.

After year-on-year export growth of 21 per cent, then 31 per cent, then 14 per cent in those three months, August saw the growth rate dip sharply to 5.5 per cent, while imports for August rose some 21 per cent from a year ago.

South African mine reopens

Impala Platinum Holdings said its Bafokeng North mine, which was shut indefinitely on Tuesday evening following a deadlock in wage negotiations, was reopened yesterday. Reuters reports from Johannesburg.

The Bafokeng North mine was closed because of fears of possible violence following what management called threats and intimidation by workers underground.

Impala said in a statement the mine was reopened after discussions between management and employee representatives on Wednesday night.

Indian premier visits Germany

Mr PV Narasimha Rao, India's prime minister, left yesterday for Germany on a four-day visit to woo German investment to the newly-liberalised Indian industry. AP reports from New Delhi.

The visit demonstrates a departure in India's foreign policy priorities that traditionally had made Moscow the first port of call for a new prime minister.

Peace comes to Western Sahara

UN peacekeepers were due in the Western Sahara yesterday to monitor a ceasefire ending 15 years of sporadic desert war in the territory. Reuters reports from Rabat.

A formal ceasefire comes into force today. Once peace has been restored in the phosphate-rich former Spanish colony, its people will be allowed to vote for self-rule, as demanded by Polisario rebels, or integration with Morocco.

The advance party of 240 UN military and civilian observers was expected to travel through Casablanca to the sparsely-populated territory.

Diplomats said a major reason for Polisario's acceptance of the plan was King Hassan's rapprochement with both Libya and Algeria, substantially reducing arms supplies to the rebels.

Israel to press on with loan request to US

By Hugh Carnegie in Jerusalem and Lionel Barber in Washington

ISRAEL said yesterday it would press ahead with its request for big US loan guarantees, despite strong pressure from Washington to delay the issue to avoid disrupting plans to hold a Middle East peace conference next month.

At the same time, US officials said President Bush was also seeking firmer commitments from the Israeli government to halt settlements in the occupied territories before granting the guarantees.

Both Mr Bush and Mr James Baker, US secretary of state, are worried that an early decision to approve the loan guarantees could offer Arab parties an excuse to delay taking part in a Middle East peace conference, tentatively set for next month.

The background will be in the US Congress. If Israel seeks to use pro-Jewish sentiment to push through approval of the loan guarantees in this year's foreign aid appropriations bill, it is heading for a collision with the administration. The foreign aid bill is expected to come before the Senate this month.

The dispute dispelled Israeli hopes of isolating the question of the guarantees, which Israel wants to back \$10bn (\$5.9bn) in borrowing to help finance Soviet Jewish immigration, from the peace process.

Mr Yitzhak Shamir, the hardline Israeli prime minister, refused to acknowledge that he had been asked to hold back the loan guarantee request, despite the disclosure by Mr Baker that he had twice talked to him about the matter.

"No one in the United States objects to our submitting this request. Therefore we are

submitting it. The day after tomorrow, the secretary of state will receive it," Mr Shamir told reporters.

He added his government's rejection of linking the aid request to the peace initiative. "We oppose any linkage of this kind. We don't believe it has any justification."

However, the acute budgetary strain caused by immigration has made the guarantees an issue of vital importance for Israel, and therefore exposed Mr Shamir to US pressure.

Mr Baker was careful to avoid saying support for the loan guarantees would depend on Israel's co-operation in the proposed peace conference. But he stressed that discussing large additional assistance for Israel, already the biggest recipient of US aid, could upset the delicate efforts to bring all sides to the table.

Israel argues that the loans it wants guaranteed - and therefore made cheaper - are for a purely humanitarian cause of immigrant absorption. But its Arab opponents see the guarantees as an indirect subsidy for expansion of Jewish settlements in the West Bank and Gaza Strip, as evidenced by a recent Israeli building boom there.

Washington has repeatedly demanded a halt to settlement, to no avail.

Mr Shamir is banking on winning sufficient support in Congress to push through the loan guarantees quickly despite Mr Baker's call for a delay. Delay beyond the end of this month would shift the issue into the next fiscal year, making approval a lengthier and more difficult process.

De Michelis offers peace inducement

By Hugh Carnegie in Jerusalem

MR Gianni de Michelis, the Italian foreign minister, yesterday held out the prospect for Israel of deep economic integration with the European Community as a goal eagerly sought by Jerusalem - if it reaches a peace agreement with its Arab neighbours.

His offer underlined an approach adopted by the EC since the Gulf crisis of seeking to nudge Israel towards a more conciliatory stance on the Palestinian issue by offering valuable economic inducements. The EC is Israel's biggest trading partner and Israel is anxious to protect its access to the increasingly integrated community markets.

Mr De Michelis said in a lecture at Tel Aviv University the EC was ready to offer Israel "clearly defined

integration modelled on the economic accords that we are concluding with the Efta countries". He said Israel fitted the requirements of being a political democracy and a market economy and it would derive economic security from such an arrangement.

But both in his speech and at an earlier press conference he made it clear the offer was conditional on a successful peace process.

In an address in London to the Commonwealth Trust and the Royal Institute of International Affairs, Chief Emeke Anyaoku, the Commonwealth secretary-general, said the new resources were urgently needed to tackle problems such as the promotion of democratic practices and human rights in member countries.

The Commonwealth's priorities will be set out in a report on "the role and structures of the Commonwealth in the 1990s and beyond", due to be submitted by a high-level 10-nation committee to Commonwealth heads of government meeting in Harare next month.

Chief Anyaoku stressed, however, that democracy could not be a panacea for all problems in member countries. There were many developing countries which had maintained impeccable democratic credentials, but which were still wrestling with crippling development problems.

Encouragement for democracy must therefore be accompanied by effective action to address big socio-economic problems. "Otherwise, there will be the risk of a backlash and eventual disillusionment with the democratic process."

Referring to the decision by a committee of Commonwealth foreign ministers last February to implement a "programmed management" of the removal of sanctions against South Africa as objectives were met, Chief Anyaoku said that "real obstacles" still stood in the way of ending apartheid. Until the majority of the South African population was given full voting and constitutional rights or, at least, until such a development was "clearly in sight", it would be inappropriate to remove all the international pressure, without which the process of change could never have taken place.

The Committee will be meeting in New Delhi next week to review the latest developments.

Local politicians accuse Britain of failing to stand up to China

Major fails to satisfy Hong Kong democrats

By Philip Stephens and Angus Foster in Hong Kong

A COMMITMENT by Mr John Major to consider accelerating the pace of democracy in Hong Kong failed yesterday to persuade local political leaders that the UK is doing enough to stand up to China.

The British prime minister, who arrives back in London this morning after a six-day trip to Moscow, Beijing and Hong Kong, said he would examine carefully the results of the first direct elections in Hong Kong next week.

As part of the colony's transfer in 1997 to China, 18 out of 60 seats will be directly elected. The rest are either indirectly elected through business and trade associations or appointed by the governor. He emphasised that the agreements signed this week with Chinese leaders would break the deadlock in efforts to secure a prosperous future for Hong Kong.

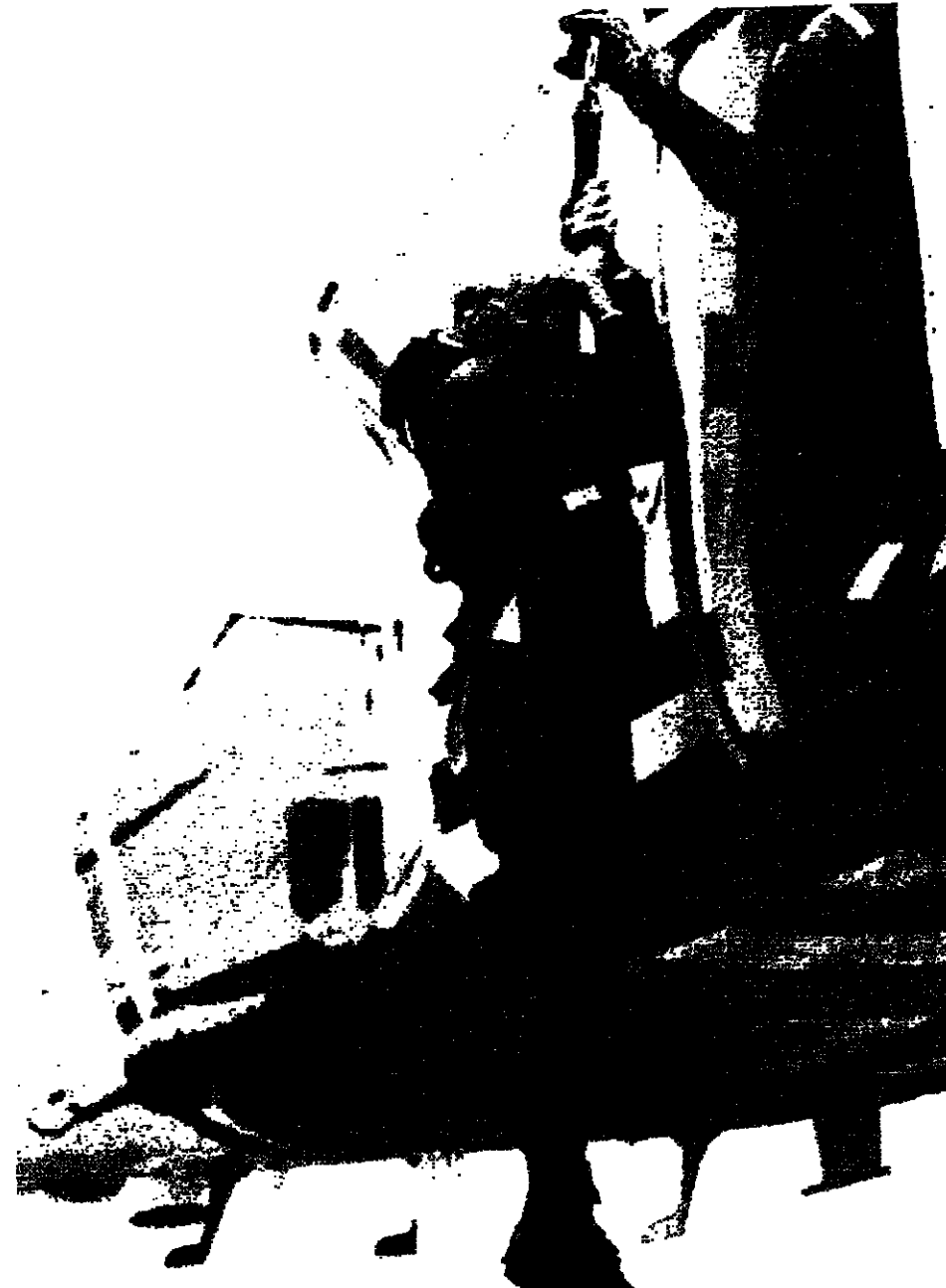
Mr Major said that if the elections were "successful", Britain would consider negotiating with Beijing to accelerate the move towards democracy. He emphasised that the agreements signed this week with Chinese leaders would break the deadlock in efforts to secure a prosperous future for Hong Kong.

He pledged to intervene personally if the deal struck on Tuesday with the Chinese prime minister, Li Peng, to break the deadlock in the Joint Liaison Group did not solve the remaining outstanding issues on the colony's future.

In meetings with business and political leaders yesterday, Mr Major emphasised the importance of the "clearest and public reaffirmation" by Li Peng that China would observe the letter and the spirit of the 1984 Joint Declaration, which provides for separate administration of Hong Kong after 1997.

His stance, however, failed to satisfy Mr Martin Lee, leader of the United Democrats of Hong Kong, the colony's largest political party.

Mr Lee accused Britain of showing a "lack of concern for the rights and freedoms of the people of Hong Kong". He described as "highly ironic" the contrast between Mr Major's tough stance on China's human rights record and



British foreign secretary Douglas Hurd is winched up in a Royal Hong Kong Auxiliary Air Force helicopter in a simulated rescue yesterday

pledge to give Hong Kong democracy. "Since then, Britain has been in constant retreat from this promise. Rather than establish democracy, your colonial administration is seeking to frustrate popular representation," the letter said.

Mr Lee's party is likely to win a majority of the directly elected seats next week and wants full democracy immediately. In a letter to the prime minister, the party denounced Mr Major of Britain's earlier

pledge to give Hong Kong democracy. "Since then, Britain has been in constant retreat from this promise. Rather than establish democracy, your colonial administration is seeking to frustrate popular representation," the letter said.

Commonwealth wants extra \$34m for democracy drive

By Robert Mauthner, Diplomatic Editor

THE British Commonwealth Secretariat is asking member countries to provide an extra \$34m over the next five years to finance programmes arising from new policy priorities it is setting itself.

In an address in London to the Commonwealth Trust and the Royal Institute of International Affairs, Chief Emeke Anyaoku, the Commonwealth secretary-general, said the new resources were urgently needed to tackle problems such as the promotion of democratic practices and human rights in member countries.

The Commonwealth's priorities will be set out in a report on "the role and structures of the Commonwealth in the 1990s and beyond", due to be submitted by a high-level 10-nation committee to Commonwealth heads of government meeting in Harare next month.

Chief Anyaoku stressed, however, that democracy could not be a panacea for all problems in member countries. There were many developing countries which had maintained impeccable democratic credentials, but which were still wrestling with crippling development problems.

Encouragement for democracy must therefore be accompanied by effective action to address big socio-economic problems. "Otherwise, there will be the risk of a backlash and eventual disillusionment with the democratic process."

Referring to the decision by a committee of Commonwealth foreign ministers last February to implement a "programmed management" of the removal of sanctions against South Africa as objectives were met, Chief Anyaoku said that "real obstacles" still stood in the way of ending apartheid. Until the majority of the South African population was given full voting and constitutional rights or, at least, until such a development was "clearly in sight", it would be inappropriate to remove all the international pressure, without which the process of change could never have taken place.

The Committee will be meeting in New Delhi next week to review the latest developments.

AMERICAN NEWS

Collor seeks coalition partners

By Christina Lamb in Brasilia

BRAZIL'S President Fernando Collor de Mello has stepped up negotiations with politicians and businessmen in what is believed to be an attempt to form a coalition "government of national consensus" to fight the worsening economic crisis.

The president and his officials have spent the past two days talking to opposition politicians appealing for a national dialogue to find a solution to the country's spiralling inflation - now back up to 15 per cent a month.

Even Mr Collor's enemies have been contacted, such as Mr Orestes Quercia, leader of the main opposition party, the centre-left PMDB, and a future

presidential candidate.

The government's hopes are pinned on implementing a radical overhaul of the constitution which would allow it to cut costs by sacking state employees and to raise revenues by increasing taxes. There is little support for the changes either in congress or among state governors, but without it another shock economic plan is thought inevitable.

Mr Collor plans to call a meeting of the Council of the Republic on September 17 to hammer out emergency legislation on the constitutional overhaul to put before congress.

The council, which comprises senior ministers and party

leaders, meets only in times of dire emergency.

After five economic shock plans in the last five years, realisation is growing that Brazil requires not short-term measures such as price freezes, but long-term solutions based on putting the Treasury's own finances in order through political consensus. Although politicians seem more disposed to talk than at any time since Mr Collor took office in March last year, they are far from agreed on how this should translate into policy.

To try to secure support the president may form a coalition with an opposition party such as the Social Democrats

(PSDB). Mr Tasso Jereissati, the party's leader, said after a meeting with Mr Collor, "The president recognises he's isolated and is disposed to widen his base."

● Brazil, Argentina and Chile signed a joint declaration yesterday aimed at making the Southern Cone region a chemical and biological weapons-free zone. The agreement, signed by foreign ministers in the Argentine town of Mendoza, prohibits them from developing, using or retaining biological or chemical weapons.

Brazil's Foreign Ministry said yesterday that other South American countries were expected to join the pact.

Canadian foreign reserves surge

By Bernard Simon in Toronto

THE unrelenting popularity of the Canadian dollar contributed to a 7.2 per cent surge in Canada's foreign currency reserves last month to their second-highest level on record. The finance department in Ottawa said that the reserves reached US\$18.65bn (£11bn) at the end of August, up from \$17.4bn a month earlier.

Intervention by the Bank of Canada to contain the rise of the Canadian dollar accounted for about \$500m of the increase. But the dollar, which has defied predictions over the past two years that it was due for a big drop, continued to appreciate last month, gaining about three-quarters of a US cent.

The currency stood yesterday at \$7.67 US cents, within 1 cent of its peak for the past decade. Mr Barry Weinstein, vice-president for foreign exchange marketing at Canadian Imperial Bank of Commerce, said yesterday the dollar was likely to remain strong for at least the rest of the year.

The Bank of Canada has so far resisted calls by exporters to allow the currency to drop by cutting interest rates. Instead, it is giving higher priority to containing inflation.

Recent cuts in interest rates in the US, Britain and Australia have further enhanced the Canadian dollar's attractions as a high-yielding currency.

US fight over judge descends below belt

By George Graham in Washington

THE battle over the nomination of Judge Clarence Thomas to fill a vacant seat on the US Supreme Court has begun to descend into below-the-belt tactics.

To the apparent distress of the White House and of Judge Thomas himself, conservative groups have begun to air hard-hitting television advertisements questioning the ethics of liberal Democratic senators who are expected to figure in the nomination debate, due to begin next week, such as Edward Kennedy and Mr Joseph Biden.

Mr Thomas's supporters fear the advertisements may be counterproductive by spurring opponents who have so far found him hard to attack.

Mr John Sununu, President

Insurance rebates stalled

NEW regulations requiring insurance companies to issue rebates to policyholders in California have been stalled by the state's legal administrator, Louise Kehoe reports from San Francisco.

The "emergency" regulations, issued by Mr John Garamendi, the California insurance commissioner, last month, limit insurance company profits to 10 per cent and require immediate rebate payments. They were aimed at implementing Proposition 103, the "insurance revolt" ballot initiative passed by California voters three years ago.

However, Mr Marz Garcia, director of the state Office of Administrative Law, rejected Mr Garamendi's emergency regulations, saying no emergency existed and new regulations should go before public hearings, a process that could take months. Mr Garamendi in turn appealed to California governor Pete Wilson to overrule Mr Garcia.

Weak business spending forecast

Cost of cleaning N-arms plants could reach \$38bn

By Lionel Barber in Washington

THE COST of cleaning up contaminated nuclear weapons plants in the US could reach \$38bn (\$22.4bn) over the next five years, according to revised spending plans unveiled yesterday by the US Energy Department.

The report relates to spending due to begin in fiscal 1992. However, it does not set a fixed time or sum of money for the total clean-up of the plants, which produce material for nuclear warheads.

Reports of extensive radioactive contamination at US nuclear weapons plants surfaced four years ago. The Energy Department's research laboratories and bomb-building plants employ more than 100,000 people, but much of the production work is done at facilities which are more than 50 years old.

● A National Academy of Sciences (NAS) report yesterday suggested that the US could scale back its arsenal of nuclear weapons, particularly long-range missiles aimed at the Soviet Union.

Australia toughens rules on media

By Emilia Tagare in Canberra

THE Australian government has tightened media cross-ownership rules to stop television proprietors from gaining indirect control of big newspapers through their associates.

Amendments to broadcasting laws adopted by the cabinet late on Wednesday night are designed to prevent further concentration of Australian media assets.

The government has been particularly worried about the bid for the Fairfax newspaper group recently by Tournaz, a consortium led by Mr Conrad Black, the Canadian chairman of the London Daily Telegraph group, and Mr Kerry Packer, owner of the Channel Nine national network.

Mr Packer holds 14.9 per cent of Tournaz, which is below the media cross-ownership threshold. The Broadcasting Act bars a radio or television licensee from controlling more than 15 per cent of big newspapers.

However, two of Mr Packer's former employees hold 3 per cent each of Tournaz.

The amendment, expected to be approved in parliament, gave a clear definition of an "associate" and includes relatives, employees or employers and advisers.

The amendments also give the Australian Broadcasting Tribunal power to inquire into a buyer's associate relationships to determine if there is a likely breach of the 15 per cent cross-ownership limit or the 20 per cent foreign interest limit in an Australian radio or television station.

Mr Kim Beazley, the communications minister, said it had been necessary to clarify the wide powers of the tribunal because of the number of big ownership changes which had been taking place in the Australian media.

Apart from the problem with cross-ownership limits, Tournaz also faces a hurdle of foreign ownership limits. Foreign holdings of more than 15 per cent require government approval.

Integration modelled on the economic accords that we are concluding with the Efta countries". He said Israel fitted the requirements of being a political democracy and a market economy and it would derive economic security from such an arrangement.

But both in his speech and at an earlier press conference he made it clear the offer was conditional on a successful peace process.

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UK NEWS

Soviet food aid proposals win industry backing

By Guy de Jonquieres, Andrew Jack and John Thornhill

LEADING British food and retailing companies yesterday enthusiastically backed a UK government plan to help relieve food shortages in the Soviet Union, but many said the government would have to provide further substantial funding if the plan was to have much impact.

Mr John Gummer, agriculture minister, and Mr Peter Lilley, the trade and industry secretary won the support of 40 senior executives to send teams of experts to the Soviet Union to study ways to reduce waste and improve the Soviet food chain.

"It is the whole of the food chain we are concerned with. You have got to make sure that every link in that chain works if food is to get to the consumer," Mr Gummer said. "These 'bottleneck' teams were first proposed by President George Bush and Mr John Major."

Sir Ronald McIntosh, chairman of the British Food Consortium, an alliance of food companies with interests in the

Soviet Union, and six other senior executives will leave for Russia and the Ukraine within the next few days. A further five or six teams will prepare more detailed studies over the coming months.

The teams will study harvesting, processing, storage and distribution. Assistance may include technology transfer, training, exchanges and providing experts to work alongside Soviet farmers.

This initiative will draw on the £55m the British government has committed over the next three years to the Soviet "know-how" fund.

Mr Lilley described the response of British companies as being "altruism in the face of short term problems and commercialism in the face of long term opportunities."

But although many companies were willing to provide personnel and expertise, few were prepared to commit significant financial or management resources.

Other Soviet news, Page 2



MR Michael Heseltine, the environment secretary, yesterday granted planning permission for the commercial redevelopment of County Hall, (pictured above) the neoclassical building opposite Parliament which used to be occupied by the Greater London Council writes Vanessa Houldier. The London Residuary Body, which has the task of selling the building, welcomed the decision and said that it could now get down to serious talking with a number of interested buyers. Mr Heseltine's decision follows a drawn-out planning battle in which the opposition Labour Party and the local council opposed the change of use of the building. Planning delays contributed to the collapse of a £185m offer for the building by the County Hall Development Group, an Anglo-Japanese consortium.

TRANSPORT

Investment in Underground 'cannot come from fare rises'

By Richard Tomkins, Transport Correspondent

LONDON Underground will not be allowed to introduce big fare increases to raise money for badly needed investment in the network, the Department of Transport announced yesterday.

It also ruled out the possibility that it would make up the difference by doubling central government grants.

London Underground said some extra cash could be released for investment through efficiency savings, but not enough to prevent the system deteriorating still further without extra cash from fares or grants.

The department was responding to a Monopolies and Mergers Commission report on London Underground which blamed serious deficiencies in services on "chronic under-investment" by successive governments.

Its response came the day after the government's

announcement that £2.5bn is to be spent on widening and improving the M25 London orbital motorway to cope with growing congestion.

The Monopolies Commission report, published in June, said London Underground saw the need for investment spending of £700m to £750m a year for the rest of the decade to provide an acceptably modern network. Current levels of investment are roughly half this figure.

Given the fierce competition for scarce government funds, the commission said, it would be unrealistic to expect the government to pay for this investment.

It concluded that the gap would have to be bridged by increasing fares beyond the rate of inflation.

London Transport wants big increases in Underground fares, but for several years it has been prevented from

introducing significant increases in real terms because of the possible political consequences.

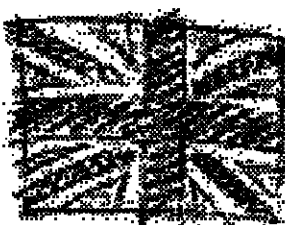
Mr Roger Freeman, minister for public transport, said yesterday that Underground fares had risen in real terms by 2½ per cent a year over the last six years and the government was not convinced that there was a case for them to rise more steeply.

He fully accepted that government grants would remain the main source of London Underground's investment funds, but added: "It isn't reasonable to expect a quantum jump to be achieved in the short-term future."

Instead, Mr Freeman said the Transport Department and London Underground would work together to devise a 10-year strategic plan setting out safety, efficiency and quality of service targets.

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BRITAIN IN BRIEF



Telephone duopoly is challenged

BT and Mercury Communications face a challenge to their lucrative duopoly on international telephone calls from the company responsible for running the hot line between the White House and the Kremlin. World Communications, a specialist US international telecommunications company, claims its service launched this week undercuts Mercury by up to 20 per cent and BT by even more. The service will initially target businesses which spend more than £5,000 a month on international calls.

Shipbuilders face redundancy

Up to 800 workers at Yarrow Shipbuilders on Clydeside continue to face redundancy despite the prospect of a £150m warship export order for Malaysia. Yarrow, a subsidiary of GEC, warned earlier this year that several hundred workers on short-term contracts would not have their contracts renewed. The group said the hoped-for Malaysian deal, which would fill an empty export order book, would not alter the plans.

Lloyd's unveils new plans

Lloyd's of London has unveiled a new marketing package designed to boost its share of the UK commercial insurance market. Lloyd's of London has adopted a more aggressive approach to marketing over the past two years, focusing initially on professional indemnity, commercial motor, accident and health, term life and contingency insurance.

Statistics support upturn

Forecasts that an economic upturn is likely to start soon have been supported by the continued rise of a statistical index of economic changes calculated by the Central Statistical Office. The longer leading index rose to 98.7 in July, from 98.3 in June and 98.5 in May, the Central Statistical Office said.

Green products falsely labelled

The government is being urged by a House of Commons committee to tighten the law in order to prevent manufacturers falsely claiming that their products are environmentally "clean". It is recommended that the Trade Descriptions Act should be amended to stop deceptive "green" claims for goods. Manufacturers could then be fined for making false environmental claims.

Ashdown rallies supporters



Liberal Democrats should not waste time on election predictions, and should concentrate on issues other than constitutional reform at its annual conference to be held next week, Mr Paddy Ashdown (pictured above), the party's leader, has said.

Preparing for the party's gathering at Bournemouth, south England, which will mark the start of the last pre-election conference season, Mr Ashdown said he believed a final swing or surge among the public had yet to come before the election, and that Labour had made a strategic error in "not presenting a real alternative to the Conservatives".

Tobacco ads ban sought

The British Medical Association has renewed its call for a compulsory ban of tobacco advertising, claiming that new evidence proved that such bans rapidly reduced the incidence of smoking.

Statistics from New Zealand, Finland and Canada, which all forbid tobacco advertising, indicate that the proportion of cigarettes consumed per capita has fallen compared with the UK, according to the BMA. Action on Smoking and Health (ASH) and the Coronary Prevention Group, two anti-smoking groups. The government says a voluntary agreement with the tobacco industry to reduce advertising is more effective, and argues there is no evidence of a decline in smoking in Portugal and Italy, which have both introduced bans.

Newspaper body 'lacks finance'

Mr Louis Blom-Cooper the last chairman of the Press Council accused the newspaper industry of starving its regulatory body of adequate financial resources over many years. In an "epitaph" for the Council, replaced by the Press Complaints Commission in January, Mr Blom-Cooper argued that proper financing would have enabled the Council to deal more vigorously with issues of press freedom and responsibility.

BT to offer contracts

BT is to offer its 1,400 field sales force personal contracts in its first move to end collective bargaining for a largely non-managerial group. The Society of Telecom Executives, the main union affected, is urging its members not to accept the deal, claiming that BT is attempting to "buy out" sales staff for £1,000 or less each.

House starts rise sharply

The number of new houses started by builders in Great Britain rose sharply during the three months to the end of July according to figures published by the government.



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UK NEWS

British Rail to recall fleet of diesel trains

By James Buxton, Scottish Correspondent

BRITISH Rail is recalling much of its fleet of Class 158 diesel express trains for substantial modifications which will be paid for under warranty by their manufacturer, BREL.

About 90 two-carriage trains, which were intended to operate a high quality 90mph service on BR's regional routes including those between Glasgow and Edinburgh, are being taken out of service at the rate of about four a time.

BREL at Derby and BR's engineering yard at Springburn, Glasgow, will replace aluminium supports carrying equipment under the aluminium trains, and remedy cracking in the door surrounds. The air conditioning equipment which has failed on many of the trains in Scotland will be also repaired.

The modification programme, which began about six weeks ago, is another blow to BREL, privatised from BR in 1989. This week it replaced Mr Peter Holdstock, chief executive, because of the company's failure to deliver trains to BR on time.

He was replaced by Mr Bo Sodersten, a Swede connected with Asea Brown Boveri, the Swiss-Swedish engineering company which owns 40 per cent of BREL.

Trafalgar House also owns 40 per cent, with 20 per cent held by management and employees. The cost to BREL of the repair programme is not being disclosed.

The recall is also a setback to British Rail which in Scotland is warning passengers that some trains may have fewer carriages than planned, which "may lead to some overcrowding or delays."

MOTOR INDUSTRY

August car sales fall 15%

By Kevin Done, Motor Industry Correspondent

NEW car registrations in August, the most important new car sales month of the year, fell by 15.1 per cent according to figures released yesterday, a lower rate of decline than earlier feared by the hard-pressed UK motor industry.

At the same time a surprise move Ford, the UK new car market leader, signalled that it was pulling back from the price war by announcing that it was increasing the prices of a large part of its range by an average of 3.9 per cent. It had previously raised prices by 3.4 per cent in January.

Ford triggered the price war the beginning of July by cutting the list prices of old stocks of selected models across its range by between £1,000 and £2,000.

Ford's general list price level was left untouched by the so-called "summer specials" campaign of price cuts, however, and the company said that it was now increasing the list prices of most of its Fiesta, Sierra and Granada ranges by an average of 3.9 per cent.

Despite triggering the price war Ford, which was already under severe pressure, suffered a further setback in August as its market share shrank to 21.8 per cent from 24.3 per cent in the same month a year ago.

Ford of Britain collapsed into a loss last year for the first time in 20 years and its expensive cut-price marketing initiative during the summer has failed to revive its fortunes.

The motor industry was quick to dispel suggestions

that the slower pace of decline in August could signal the start of a recovery in demand.

The Society of Motor Manufacturers and Traders said that sales in August had been stimulated by the price war and warned that this "may have been achieved at the expense of fewer registrations later this autumn."

Vauxhall, the second placed car maker in the UK, said, "The price wars have boosted August sales probably at the expense of the rest of the year. This should not be seen as the beginning of the recovery for the motor industry. We do not expect that to begin until next year."

Before the start of the price war the motor industry had feared a fall of as much as 25 per cent in August sales.

Nissan to recruit extra 1,000 workers for Sunderland plant

By John Griffiths

NISSAN will start recruiting another 1,000 workers for its Sunderland, Tyne and Wear, car plant next week. This is 500 more than previously announced by the company in its recruitment plans and will bring its total employment to 4,000 by autumn next year.

The extra employees are needed mainly because of expanded output of the Primera, the family saloon and hatchback which at present is the only range built at the plant, and for an additional small hatchback due to go into production next autumn.

Nissan Motor Manufacturing (UK), the UK production subsidiary of Japan's second largest car maker, said yesterday that a higher level of on-site component manufacturing and processing than first envisaged was also a significant factor in

the expanded recruitment. The company held out the prospect of a substantial number of extra jobs being created among its 179 European component suppliers - 120 of them in the UK.

It disclosed that virtually all the extra components business will go to the Sunderland plant's existing suppliers.

The company has indicated a desire to increase its UK production in the longer term to 400,000 a year.

Nissan is stepping up output of the Primera the year to 120,000 from the previously scheduled 100,000, with about 80 per cent of output going to the Continent, Taiwan and Japan.

So far, the increased production has been achieved through increased overtime. But with Primera output expected to

stay at or above this level for the foreseeable future, NMM(UK) has concluded that a larger work force is necessary.

Since the 2640m Sunderland venture first went on stream, primarily as an assembly operation in 1986, Nissan has added a number of manufacturing processes, including an aluminium castings facility, engine machining plant and plastic moulding operations.

The engine for the small car will also be manufactured mainly at Sunderland. As with the Primera, the engine block and gearbox will be the only major drivetrain elements imported from Japan.

NMM(UK) expects to build 100,000 units of the small car in 1993, lifting Sunderland's total output to 220,000 units a year, two-thirds of which will be exported.

Telephone numbers to take an extra digit

By Hugo Dixon

BRITAIN's telephone codes will have an extra digit added to them in Easter 1994.

The change is needed because the nation is running out of numbers. Ofcom, the telecommunications regulatory body, said yesterday.

The shortage has been caused by the proliferation of new telephone services, the arrival of competitors to BT and the growing trend among businesses to have direct lines for employees rather than routing all calls through switchboards.

For ordinary telephone lines, an extra 1 will be added after the initial 0 in the code.

Other digits placed after the initial 0 will be used for services such as mobile communications, freephone calls and premium rate services, thus increasing the potential supply of numbers tenfold.

Ofcom added that the international dialling code would change from 010 to 00 to harmonise with the rest of the EC.

The change will require users to reprint stationery and promotional material, but business and user groups generally welcomed the move.

The Confederation of British Industry said Ofcom had chosen the best means of creating extra numbering capacity which was needed for business-to-business communications.

The Telecommunications Users Association said the code change would ultimately increase opportunities for users by promoting competition and choice.

For Londoners, the change will be the second in four years. Last year, the capital's old 01 code was replaced by 071 for inner London and 061 for outer London. These will become 0171 and 0181.

Summertime ends and now the politics can get serious

Alison Smith describes the party conference season

AS the British summer holiday season ends for another year thousands of politicians start to arrive at seaside resorts for the annual ritual of the party conference season.

Each of the three main parties - Conservatives, Labour and Liberal Democrats, have, in turn, a week to rally their supporters and to present themselves in the best possible light. In this last pre-election conference circuit, the image will be even more closely monitored than usual.

The rise of a "conference season" and its tendency to occur at the seaside both date from the 1920s. The political attraction of Blackpool, in the north west of England, Brighton and Bournemouth, both on the south coast, which are the three most popular locations, lies not necessarily in their respective ambiances, but in large-scale conference facilities and wide range of accommodation they offer.

For both Labour and the Tories more than 10,000 people will be involved, a number which includes constituency representatives, journalists, observers, and organisations running exhibition stands.

Thus there is a need not only for the most luxurious hotel as expense account may demand, but also enough places in modest bed-and-breakfast establishments for party representatives paying their own way.

The Tory party conference has always been the most stage-managed, though in recent years Labour's presentation of the week has improved dramatically. The Liberal Democrats too have been tamed since the days when the Liberal assembly almost automatically took a more radical line than its leaders wished.

The three conferences remain different in tone, but have a common theme for party managers: how to keep in check the representatives, some of whom tend, more than is helpful, towards the caricature each party is trying to shed.

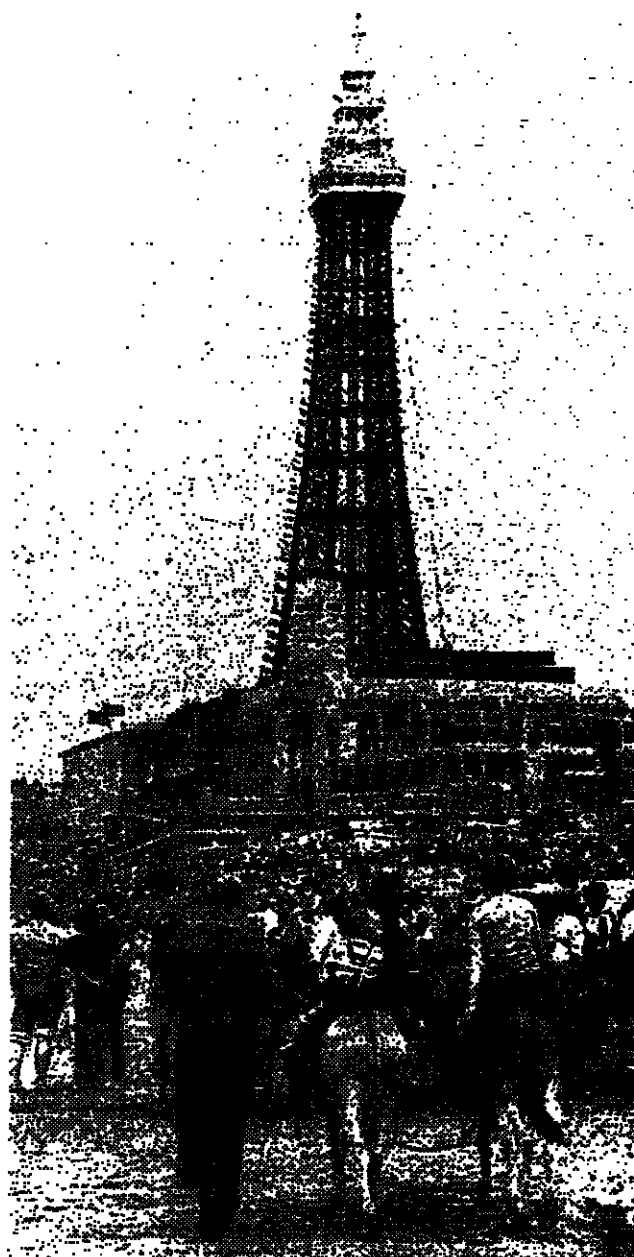
The styles of the two parties which merged three years ago to form the Liberal Democrats can still both be found among its representatives. Former members of the Liberal party tend towards woolly jumpers and sandals, and those from the former Social Democratic Party towards suits. Last year it balanced out sartorially somewhere around a tweed jacket.

For Labour, in contrast, the smart suit and the mobile telephone is now practically uniform. Labour conferences, however, still inflict a token defeat through a crowd of rapt and ecstatic representatives.

Since the policy review of 1989 was adopted by conference, the leadership is more relaxed about conference decisions which conflict with that, because the policy review takes precedent. Nonetheless, such defeats enable the Tories to claim that Labour is divided over issues such as defence and public ownership.

Even for an occasion as stylised as the Tory conference, the week is not entirely risk-free. Expressions of dissent are so rare that where they occur, on issues such as high interest rates, they will always be reported with enthusiasm.

Remarkably, two years ago, there was even a defeat for the leadership, though on party organisation rather than pol-



After the holidaymakers have left the beaches of Blackpool, pictured above, politicians arrive in their thousands

icy. The last defeat on policy was, so far as anyone can remember, in the 1940s.

For each of the party leaders the conference is a showcase. Mrs Thatcher, the former prime minister, dominated the conference to an unprecedented extent, and each year the pressure rose for an ever-longer standing ovation.

In the party gatherings he has addressed so far, Prime Minister John Major's tone has been notably more low-key: it remains to be seen whether, like his predecessor, he can enable the conference to fade out with images of his progress through a crowd of rapt and ecstatic representatives.

MR Neil Kinnock's conference speeches have not consistently been his finest hours as leader. His best performance was probably in 1985 when, in a devastating attack on hard left Militant supporters, he provoked the last platform walkout and won plaudits from the Labour mainstream.

For Mr Paddy Ashdown, the Liberal Democrat leader, the party's combination of extensive media coverage and few politicians familiar to the public means an endless round of engagements.

It is a sign of the party's growing confidence that next week its leader will be making only two conference speeches: last year it was three, and the

year before four. Less easy for the party's managers to control than the main debates are the fringe meetings.

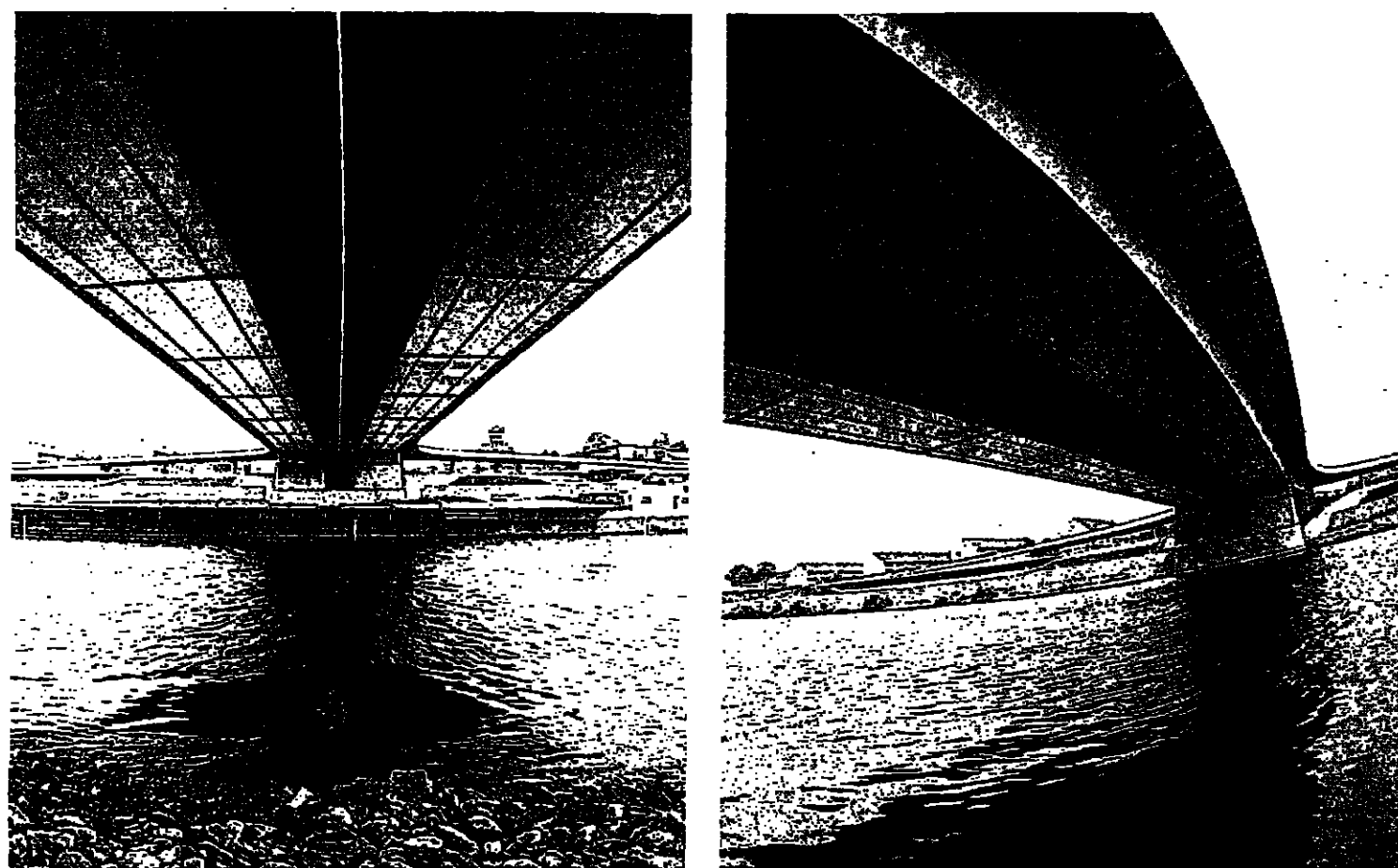
They range from private advice for local party organisers to speeches by senior figures currently out of favour, whose explanation of their positions can eclipse formal conference proceedings.

Overlapping with the fringe are the various organisations and lobby groups whose increasing eagerness to broaden their contacts has benefited all three parties.

And beyond the exhibitors' stalls, there is an apparently endless and visibly tiring round of receptions and parties, both commercial and political, which reaches its most frenzied and lavish at the Tory conference.

At the end of the season, as the MPs return to the House of Commons and the representatives to their constituencies, the parties' managers will probably be able to bask in the boost, albeit perhaps temporary, to their opinion poll ratings that is the reward for a well-trained and successful conference.

They would be wise not to rest on their laurels. Whoever wins the election, this time next year at least one party is likely to be facing a considerably rougher ride than in the current round of pre-election good behaviour.



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NOTICE

concerning the public offer on July 25, 1991, by Colima Holding AG (now Jacobs Suchard Ltd.) to buy all outstanding shares, participation certificates and Series "B" warrants of Jacobs Suchard Ltd. (now Amilock AG in liquidation).

- On July 25, 1991, Colima Holding AG (now Jacobs Suchard Ltd.) submitted a bid to the holders of shares, participation certificates and Series "B" warrants of Jacobs Suchard Ltd. (now Amilock AG in liquidation).
- In accordance with the decree issued by the Commission for Regulatory Matters on behalf of the Association of Swiss Stock Exchanges, that Colima Holding AG (now Jacobs Suchard Ltd.) not be subject to the supplementary period in accordance with Paragraph 3.7 of the Swiss Code governing Takeovers, the bid published on July 25, 1991, finally expired on August 30, 1991.
- In response to the offer, 440 registered shares (corresponding to 0.02% of the share capital and 0.03% of the voting rights), 465 bearer shares (corresponding to 0.08% of the share capital and 0.03% of the voting rights), 2454 participation certificates (corresponding to 0.39% of the participation certificate capital) and 8624 Series "B" warrants (corresponding to 4.31% of all outstanding warrants) were presented. In addition to the registered shares, bearer shares and participation certificates already held by Colima Holding AG (now Jacobs Suchard Ltd.), the company now owns 99.96% of the share capital and 99.80% of the participation certificate capital, which corresponds to 99.97% of the voting rights of Jacobs Suchard Ltd. (now Amilock AG in liquidation).
- The purchase price for all securities presented in response to the offer will be paid out on Thursday, September 12, 1991.

Zurich, September 5, 1991

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MANAGEMENT

Wrong choice from the menu

Guy de Jonquieres suggests that McDonald's business methods include ingredients that spell trouble

When McDonald's opened a fast-food outlet in Moscow's Pushkin Square amid a blaze of publicity early last year, the event seemed to offer a richly symbolic contrast between the sophisticated efficiency of western consumer industries and the chaotic backwardness of the Soviet economy.

Yet, according to an article* in the latest Harvard Business Review, McDonald's is far from a model of how a modern service business should be run. Indeed, the article condemns the company's methods as an anachronism, increasingly handicapping its competitiveness.

The authors, Professors Leonard Schlesinger and James Heskett of the Harvard Business School, argue that McDonald's is one of many American service companies which are being penalised by what was once their greatest strength: a standardised, production-line approach which deliberately emphasises technology, machines and systems and seeks to minimise the role of people.

"Front-line customer-contact jobs are designed to be as simple and narrow as possible so that they can be filled by almost anyone - idiot-

proof jobs," the article says. "Unfortunately, however, this industrial model flies in the face of what service-sector customers many times value most: the things that technology cannot do at all or as well as thinking human beings."

"In fact, the more that technology becomes a standard part of delivering services, the more important personal interactions are in satisfying customers and in differentiating competitors."

The result of the McDonald's-style approach is to lock companies into a "cycle of failure", the authors say. By offering unrewarding jobs, low wages and meagre training, they attract mediocre recruits and suffer high rates of staff turnover, further undermining customer service quality.

The bleak prognosis is underlined by an accompanying article** by Stephen Roach, senior economist at investment bank Morgan Stanley, who argues that the entire US services sector is set for a shake-up as violent as that experienced by manufacturing industry in the past decade.

Though the US services sector has invested massively in automation - it accounts for more than 85

per cent of the country's installed information technology base - productivity has stagnated because companies have not cut costs by streamlining their workforces. Roach contends this inefficiency will be increasingly exposed by competition from foreign companies entering the US services market.

The three authors agree that new accounting and information systems are needed to pinpoint those areas where investments by service industries will yield the biggest returns. Though such measurements are notoriously difficult, Schlesinger and Heskett offer some guidelines as to where companies should focus their efforts.

They point to research which shows that customers' loyalty has much to do with the attitudes of sales staff: two thirds of defecting customers cite unsatisfactory service as the main source of discontent. Service quality, in turn, is closely linked with staff turnover.

Surveys by Sears, the large US retailer, have found consistently higher customer satisfaction at stores with low staff turnover. Marriott, the hotel chain, estimates that a 10 per cent cut in staff turnover would lower the number of "non-

repeat" customers by 1 to 3 per cent and increase annual revenues by between \$50m and \$150m.

However, the article says, putting service back into service industries depends crucially on redefining customer satisfaction criteria and focusing human resources on achieving them.

Taco Bell, a US fast-food chain owned by PepsiCo, is held up as a shining example. Since the late 1980s, Taco Bell has extensively restructured its business and introduced a number of innovations. They include:

● Careful recruitment of highly motivated sales staff able to work well under pressure, combined with continuous training. Higher staff quality enables each supervisor to control 20 restaurants, compared with only five three years ago.

● Freeing staff to concentrate on serving customers. Electronic information systems have cut by 15 hours a week the time spent by restaurant managers on paperwork, while food preparation has been removed from restaurants to large-scale central facilities.

At McDonald's, where food is still prepared at the restaurants, even more complicated menus require



McDonald's is one of many US companies "being penalised by what was once their greatest strength"

managers to devote increasing attention to "back-room" operations.

● More sophisticated measurement of service quality and customer satisfaction, coupled with performance-related pay for restaurant managers.

As well as improving staff morale, these changes have produced an impressive financial performance. In the past three years,

sales growth at company-owned Taco Bells has exceeded 60 per cent while profits have risen by more than 25 per cent a year.

By contrast, McDonald's US restaurants increased profits by less than six per cent annually over the same period and their market share is increasingly under pressure.

The authors warn that raising service quality is a "tumultuous" process, requiring an unshakable

belief that it will pay off financially in the long run. Of all the challenges facing "old model" service companies, they suggest, the toughest is to recognise that their failures stem not from mistakes down the line but from deliberate choices by top management.

* The service-driven service company. ** Services under siege - the restructuring imperative. HBR September-October 1991.

Shell's pump-priming pays off in South Africa

Patti Waldmeir reports that the resources group is now forging friendships with its former critics

The new South Africa is a place rich in irony. For more than a decade, the African National Congress (ANC) led a worldwide campaign to force Shell to pull out of South Africa.

But when the ANC returned to Johannesburg after 30 years in exile, it did not let this stand in the way of a healthy commercial relationship with the company. Earlier this year, when Shell moved to a new building, the ANC bought Shell House in Johannesburg as its national headquarters. Shell, which officially remains on the ANC blacklist, threw a party to welcome the new owners.

So as the political situation improves in South Africa, Shell's decision to remain - it was the most prominent Western company to resist disinvestment - can be judged against new standards of corporate citizenship in a post-apartheid society.

For ANC officials are discovering, to their dismay, that investment halted by their protests in the 1980s may have been lost to South Africa for ever.

"I don't believe disinvestment had the effect that its architects believed it would

have," says John Kilroe, chairman and chief executive of Shell South Africa, a wholly owned subsidiary of the Royal Dutch/Shell group with turnover last year of R5.5bn (£1.14bn).

Under new ownership, companies stopped complying with the liberal principles set out under the European Community and Sullivan codes of business conduct, which set minimum wage levels and guidelines for black advancement. "The new owners... considered that these things were done for people overseas; we don't have to do them now," he explains.

Under the new owners, educational programmes were halted, social responsibility spending fell, unemployment rose. "The people who really benefited were the South African companies which picked up these assets at bargain basement prices," Kilroe argues.

On the political level, the

ANC insists that disinvestment played a significant role in forcing the ruling National Party to abandon 40-odd years of apartheid policy. Economists and businessmen dispute this, arguing that the disciplines of the marketplace were far more effective than either disinvestment or trade sanctions.

Kilroe sees the political liberalisation of the past 18 months not as proof of the coercive power of disinvestment, but as vindication of Shell's decision to remain. "It's satisfying to know our belief that Shell could achieve more by staying in South Africa than by disinvesting has been vindicated," he says in the company's 1990 business report. "The changes now being introduced are changes for which we have worked long and hard. They represent final recognition of the evil of apartheid, a commitment to positive renewal, and justification of our role in the process of change."

The degree to which Pretoria

was influenced by liberal pronouncements from business - particularly foreign-based business - must remain open to doubt.

But Shell none the less did its part for human rights: week after week, it placed full page advertisements in small newspapers which held out against apartheid at its most repressive. Left-wing publications such as the Weekly Mail, the Afrikaans Vrye Weekblad and the ANC-supported New Nation faced police harassment and censorship under the state of emergency of the late 1980s; they condemned human rights abuses ignored by mainstream papers. Shell was a major source of their finance; its adverts praised a free press, condemned residential segregation and championed non-racial democracy.

So at the level of rhetoric, Shell took a high profile stand against apartheid. Indeed, the company even participated in one of the most important

street demonstrations ever staged against Pretoria: a protest march through the streets of Cape Town (Shell's headquarters) in September 1989.

When one of the largest crowds in South African history set out to march on the city hall, a Shell executive was in the vanguard, along with church and other business leaders.

Pretoria's decision to allow the protest to go ahead peacefully marked a turning point; it was the first sign that P.W. de Klerk was serious about political liberalisation.

But Kilroe insists that Shell's opposition was never political; apartheid was simply not the ideology on which to base a society "in which South Africans can prosper and Shell South Africa can prosper along with them".

That prosperity will depend, most of all, on education. "The economy can't grow at 5 per cent a year, as it must do, because there are not enough

scientists and engineers," says the Shell chairman. (According to Shell, out of 10,000 black school entrants, only 27 gain entrance to university, and only one enters university to study maths and sciences. Only one per cent of blacks gets any technical training.)

"We earmarked the problem with maths and sciences for special attention," Kilroe says. The company sponsors a training programme for maths and science teachers at the University of Natal, and offers university scholarships for blacks, who are first sent to private schools for a year-long prep course to help upgrade the poor quality of their pre-university schooling. Overall, Shell spent R6.1m in 1990 on education projects; it estimates that 2.2m children benefited from these programmes.

Overall, the company spends 7 to 8 per cent of net income on social responsibility programmes, which is relatively high by South African stan-

dards and compares with roughly 1 per cent for other Shell companies worldwide.

That fact leads Shell's main trade union adversary, Rod Crompton of the Chemical Workers union, to compare the company to "a man who goes to the pub and buys drinks for all his friends and has nothing left for his family".

But this criticism is surely unfair: staff terms and conditions are at least in line with the industry average; salaries are well above the minima set by the EC code of conduct; and judging by the low level of strike action, Shell employees are not seriously dissatisfied - last year, only 1 per cent of working hours was lost through strikes.

The percentage of black managers in Shell is still pitifully low - though that could be said of almost every South African company. Though 70 per cent of staff are black, only 15 per cent of managers are non-white (27 per cent at super-

visory level or above).

Shell says its goal is to have 20 per cent black managers by next year "to window dress," says Kilroe. "People have to be promoted on merit," he adds, noting that the company recently appointed its first black executive. He is Humphrey Khoza, public affairs director - the sort of highly visible (and often not too demanding) post traditionally given to blacks in companies trying to prove their non-racial employment policies.

"You can't be an equal opportunity company and go out into an environment that's not equal at all," Kilroe points out, acknowledging that much more remains to be done.

But of one thing he is certain: that Shell was right to stay and work for change from within. And to judge from the ANC's eagerness to purchase Shell House, it seems unlikely that the company's stand on disinvestment will have any long-term impact on its commercial prospects. For the time will soon have passed when politics takes precedence over economics and the ANC knows it will need companies like Shell to build the new South Africa.

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TECHNOLOGY

International Business Machines (IBM), the world's largest computer manufacturer, earlier this week launched a small computer aimed at the strategically important mid-range market. Big Blue has taken a battering in the past year in a market which has seen sales plummet and is looking to the new model for a much-needed shot in the arm.

The mid-range area covers computer systems for small businesses and departments of larger ones. In the past couple of years, it has emerged as the most important area of growth in the computer business, increasing by about 10 per cent a year. In the US, personal computer sales are stagnant (0.3 per cent revenue growth in 1991), while sales of mainframes are, if anything, in retreat.

At just \$12,000 (\$9,879 in the UK), IBM's new machine, the 9402 Model D02, represents a technological and performance breakthrough for IBM. For the first time in the AS/400 range - all the electronics of the logic circuits are contained on a single printed circuit board compared with two for the next machine in the range, the D04, and three for the original machine in the AS/400 range. The improved technology has resulted in price and performance benefits: the new machine offers 18 per cent better performance and is 26 per cent cheaper than its predecessor.

For the first time, the operating system and some application software will be provided ready loaded on the machine - the so-called "plug and go" concept.

The launch, however, serves principally to highlight the difficulties faced by customers in deciding what mid-range machine is best for them, and the questions raised by IBM's mid-range product strategy.

These include:

- What power range will the AS/400 range eventually span?
- Which offers the lower "cost of ownership", the AS/400 or an open system machine (which is compatible with that from other manufacturers)?
- How should a customer choose between an AS/400 and IBM's own high-powered workstation, the RS/6000, for a mid-range application?

Today's AS/400 range can, to some extent, be seen as an exercise in catching up with industry trends. Digital Equipment, the world's largest minicomputer manufacturer, seized the initiative in the 1980s by exploiting what was then a

Contest hots up in the middle ground

IBM's mid-range computers are critical to its recovery from damage inflicted by a stagnant market, writes Alan Cane

new trend in data processing, "downsizing" - the substitution of smaller, cheaper computers for large, expensive ones. In a sense, it was no more than an extension of the trend which had seen the rise of the minicomputer in the 1970s to replace the mainframe.

But the fact remains that even if customers find they can substitute a smaller machine for a larger one, they soon exhaust their machine's power capacity and seek ones with extra performance.

Because Digital's Vax range uses the same operating system, VMS, from its small Microvax through to the mainframe-like 9000, it is simple for users to increase power while running the same software.

Most of the Vax range also runs Ultrix, Digital's version of Unix, the operating system which is quickly becoming the world standard for "openness".

Digital's initiative caught

IBM napping. IBM had a diversity of mid-range machines of different design and running different operating systems.

Because Digital had a single family of easily upgradable and compatible machines, IBM lost business to its rival hand over fist.

IBM's response to the challenge was the AS/400 range, a development of its System/38 family, perhaps IBM's most technologically radical computer. It was launched with a built-in relational database and "single level" storage - which made it easier for users to retrieve information.

The introduction of AS/400 also marked a new phase in IBM's relations with customers and software suppliers. Under the avuncular eye of Steven Schwartz, then general manager for mid-range systems, IBM consulted with its customers and persuaded software houses to write applications for the new range.

Schwartz's success is reflected by the fact that there are some 500,000 AS/400 systems installed worldwide,



AS/400 undergoing testing at IBM's Rochester Minnesota plant. The plant last year won the Malcolm Baldrige award, the US's premier badge of quality

while the broader mid-range, which includes workstations and top of the range PCs contributes about \$14m (equivalent to the sales of the third largest computer company in the world) of IBM's \$70bn global revenues and 30 per cent of its net income. Some 9,000 applications programs exist for the AS/400 family.

However, the mid-range market has changed. It can be served by a wide range of machines from networks of powerful PCs to workstations and small mainframes. Customers are increasingly asking for "open" systems which allow them to cut costs and connect machines from different manufacturers. IBM is trying to adapt to the speed of change in this new market.

"Application Business Systems", as the AS/400 sector is called, is now managed by Robert LaBant, an energetic and charismatic former general

manager of marketing. He reports directly to Jack Knehr, IBM president.

In a recent interview with the FT, Mr LaBant argued that the AS/400 family now addressed the full range of data processing applications. The performance of the smallest member of the range, he predicts, will increase by 30 per cent a year (through technological improvements); and the price, he says, will stay at about \$10,000.

The top of the AS/400 range uses two processors; next year a machine with four processors will be introduced. "It is built. We are testing it now. I intend to take the AS/400 much higher, adding image processing, office functions and artificial intelligence. Over the next six years, I see a 100 per cent annual growth rate in terms of performance," predicts LaBant.

He envisages an eight-processor engine operating at

200m instructions per second - as powerful as the most powerful mainframe IBM makes today. But he emphasised that even the biggest AS/400s would not replace the largest mainframes IBM will build in future. LaBant believes the physical size of the smallest AS/400 will eventually shrink from desktop to laptop and even to palmtop.

On the challenge from open systems, and in particular from Unix, LaBant says, enigmatically: "Open versus closed; good versus evil. It is an interesting discussion."

LaBant argues that the initial cost of a Unix system may be lower than the AS/400, but over time the Unix and other competitors will cost more, given the level of features already built into IBM's AS/400 machines. "The operating system has a lot of built-in functionality - relational database, systems management capability, networking capabilities, security management and print functions."

He has no plans to run Unix on the AS/400. Risc (reduced instruction set computing) processors are another matter. Risc involves the use of simple, high speed microprocessor chips, which trade off speed against complexity.

LaBant is already thinking about using risc processors in the AS/400 family. "We have three options - we could use a risc processor as the basic engine, as an input/output processor, or as a co-processor. We are experimenting with an AS/400 running in parallel with an RS/6000 chip. We want to see which of our customers might be interested in such a machine. If there is interest we might announce it in 18 months."

Bond dealers, for example, would find such machines useful for both data processing and numeric calculations.

On the question of which computers to use for particular tasks, LaBant's answer is again well-rehearsed. Where the application is commercial, involving a high level of transaction processing with frequent calls to the database, the AS/400 should be the preferred choice. Where work is mainly scientific or technical, the choice should be the AS/400.

The arguments are persuasive, but so are the opposing views held by IBM's competitors: namely that open system and risc offer greater cost benefits. The continuing success of AS/400, however, is critical to IBM's own recovery from the damage inflicted by today's stagnant computer market.

The cheaper way to powerful PCs

WHEN your personal computer runs out of speed for the tasks needed, there are two alternatives: upgrade the processor or buy a more powerful machine.

Upgrading the processor, by adding a further board to the PC, can often prove as expensive as buying a new machine. With this in mind

Acer, the Taiwanese PC maker, has introduced "ChipUp", a way of upgrading the PC simply by replacing the main processor chip.

By prising the old chip away from the printed circuit board and replacing it with the new one the machine automatically takes on the extra power and speed, as the input and output systems have been developed to handle the extra capacity.

The first machine to incorporate the patented technology is a 486SX machine, which can be upgraded to run on a 486DX processor. The cost of the upgrade is that of the Intel chip.

Creaming the fat

A FAT substitute made entirely from milk, and which can reduce the fat content of creamy-tasting ice-cream from 20 per cent to just 1 per cent, has been launched in Canada by Ault Foods, of Toronto.

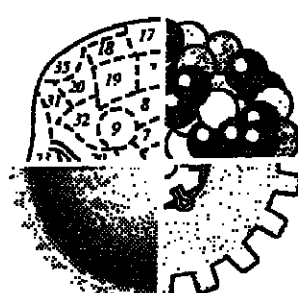
The company is using the Dairylight fat substitute in its "Sealtest Parlour" ice-cream brand; eventually the substance could be used in cheese, spreads and other dairy products.

To make Dairylight the company removes fat from milk and treats the protein milk solids through a patented filtration and temperature control method to give the creamy texture of full-fat milk.

Ault has also developed a completely fat-free version of the food, but felt it slightly impaired the taste of the ice-cream. Dairylight is being used in a liquid form, but Ault plans to have a powder version available soon which could be sold to other dairy product manufacturers.

A store of knowledge

KEEPING a track of the latest stock and sales information in the retail trade can often mean stores having to constantly upgrade or change



WORTH WATCHING

by Della Bradshaw

their electronic point of sale (Epos) equipment. That can mean changing the software at head office for sending information to and fro.

Digital Equipment has developed a software system that sits between the Epos retail systems and the head office business systems to enable them to communicate effectively, regardless of the supplier of the hardware - DTS, IBM, ICL, Siemens-Nixdorf or Telex.

Intended for the medium to large retailer, Decartian, as it is called, could also prove effective for retailers which acquire other outlets and otherwise might have to replace the Epos systems in the newly-acquired stores. Decartian runs on the Vax computer range and manages the flow of information from the central office back to the individual retail outlets, as well as polling the Epos systems in the stores for data.

Testing brain disorders

A FOUR-year old Massachusetts pharmaceutical company has filed an application with the US Food and Drug Administration to begin human trials of a compound which could result in the more effective treatment of brain disorders.

Today, many standard pharmaceuticals cannot be used to treat the brain because of the blood-brain barrier, which prevents substances with a large molecular structure from entering the brain from the bloodstream.

Alkermes, of Cambridge, believes its RMP-7 compound overcomes the problem by temporarily loosening the tight junctions between the cells which comprise the blood-brain barrier. This allows small molecules such as drugs to enter the brain. The use of RMP-7, which

is a synthetic analog of a group of compounds known as receptor-mediated permeabilisers, could eventually be used to enable antibiotics to be used for the treatment of AIDS-related brain infections, or for delivering chemotherapy drugs for the treatment of brain tumours.

Versatile copiers

ANYONE with a digital colour copier from Canon can now use the same machine as a scanner, to input colour pictures into desk-top publishing systems, or as a colour printer, thanks to a development in the UK.

Meterquest, of London, and Hawke, of Basingstoke, have developed an expansion card to fit into a PC to enable it to take pictorial data from the copier. The board incorporates an Immos transputer - computer on a chip - to process the massive amount of data needed for colour image processing.

The time needed between inserting the image into the copier and the time it appears on the scanner is 20 seconds. Once the image is scanned, it can be manipulated before being printed out using the same copier. The card is being distributed in Europe through Canon outlets.

Sound and light shocks

AN electronic gadget intended to reduce stress by bombarding the user with light and sounds is now available to French consumers.

Tested on top athletes over the past year by developers Alpha Energie of Pessac, France, the energizer works on the basis that the brain tends to take on the frequency of any stimuli to which it is subjected. Thus, says the company, by gradually generating stimuli to the ears and eyes on the same level as relaxing alpha waves, the machine creates a state of well-being.

The electronic box, headset and goggles can also reduce pain, says the manufacturer, which is looking for distributors outside France.

Contacts: Acer: Taiwan: 3 486 3188; UK: 0753 823024. Ault Foods: Canada: 416 828 1973. Digital Equipment US: 508 486 5111; UK: 0883 220011. Alkermes: US: 617 4494 0171. Meterquest: UK: 071 378 5557. Hawke: UK: 0256 888888. Alpha Energie: France: 56 45 40 05.

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The parallel design groups between two and eight i486s in an application processor - with a maximum of 32 APs.

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COMPANY NOTICES

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PROFIT ANNOUNCEMENT

FINANCIAL

The audited results of the Group's operations for the year ended 30 June 1991 are as follows:

	30 June 1991	30 June 1990
Turnover	R660	R600
	£ 775	£ 539
Operating Income	6 813	6 048
Taxation	2 311	2 729
Net Income attributable to shareholders	3 762	3 319
Net loss attributable to outside shareholders	1 587	3 319
Extraordinary Item	1 200	-
	4 787	3 319
Transferred to Non Distributable Reserves	1 200	-
	3 587	3 319
Earnings per share (cents)	174.5	165.1
Dividends per share (cents)	62.8	50.0
Dividend cover (times)	2.8	3.3

DECLARATION OF FINAL DIVIDEND

NOTICE IS HEREBY GIVEN that dividend No. 95 (Final) of 46 cents per share (1990 - 24 cents) for the year ended 30 June 1991, has been declared payable to holders of ordinary shares registered in the books of the company at the close of business on 9 October 1991, and to persons presenting Coupon No. 195 detached from Share Warrants to Bearer.

Warrants in payment will be posted on or about 1 November 1991.

Non-resident shareholders' tax at the rate of 15% will be deducted where applicable.

The conditions applicable to this dividend can be inspected at the Johannesburg and U.K. offices of the company.

The 1991 Annual Report will be mailed to shareholders on 24 September 1991.

ENCASUREMENT OF COUPON NO. 195

The dividend on shares included in Share Warrants to Bearer will be payable on or after 4 November 1991, to persons presenting Coupon No. 195 at the U.K. office or at the office of Credit Suisse, 6-8 Boulevard Haussmann, 75009 Paris. Coupons presented at the U.K. office will be subject to deduction of United Kingdom Income Tax, unless accompanied by valid Revenue declarations.

NOTICE OF NINETY-FIFTH ANNUAL GENERAL MEETING

NOTICE IS HEREBY GIVEN that the ninety-fifth annual general meeting of members will be held in the board room, 2nd Floor, AFC House, 25 Wellington Road, Putney, on Wednesday, 30 October 1991, at 10.00.

BY ORDER OF THE BOARD

J.W. Macdonald Chairman
G. Fischer Managing Director

13 August 1991

Registered Office: 25 Wellington Road, PARKTOWN, 2193.

Transfer Secretaries: Barclays Regent Ltd, 34 Beekunham Road, Beckenham, Kent BR3 4TU

U.K. Office: AFC Investments Ltd, c/o Mr R.S. Bann, P.O. Box 1306, Hoxley, Essex S85 5BQ

CONTRACTS

North Sea project

A £7m contract for a sulphate removal package has been awarded to WEIR WESTGARTH by Matthew Hall Engineering, on behalf of AGIP, for the Tiffany field.

The plant will remove sulphates and other divalent ions from injection water used to enhance oil recovery. The removal of these ions will reduce the tendency of barium sulphate and strontium sulphate scale to form in the reservoir production tubing and vessels.

In the past the problem of scale formation has been tackled by chemical dosing. The new method, based on nano-filtration technology, is a membrane process developed jointly by Marathon Oil and Dow Chemicals' using FILMTEC NF40 nano-filtration membranes.

Under an agreement with Marathon and Dow, Weir Westgath has exclusive rights to use the process and membranes in North Sea applications.

The Tiffany plant will treat 888 cu metres of sea water an hour, working at 75 per cent recovery to produce 688 cu metres an hour (100,000 barrels per day) of treated seawater with a maximum sulphate content of 150 parts per million.

The package forms a structure consisting of a base and two upper decks. It uses high pressure pumps and more than 900 FILMTEC NF40 nano-filtration membranes together with conventional cartridge filters.

Delivery of the package, designed by Weir Westgath, is scheduled for January 1992 to meet a critical weather window for the main platform.

Supplying printer servers

EMULEX has won a \$3m contract from Hewlett-Packard to provide Emulex Performance 3000 distributed printer servers for HP's internal local area networks in more than 20 locations worldwide.

Using the TCP/IP communications protocol the P3000 will enable HP computer users

to share valuable printer and plotter resources at centrally located print stations. Up to four printers, running at up to 3,000 lines per minute, may be supported simultaneously thanks to Emulex's proprietary 25 MIPS i486 processor working tandem with a standard 10 MHz MOS central processor.

Factory expansion plan

BOVIS CONSTRUCTION, a P&O Company, has received a £2.5m management contract to build and fit out a 32,000 sq ft extension in Market Drayton, Shropshire, for Palethorpes, a subsidiary of Northern Foods.

Work will start this month on a 32-week contract to build a predominantly single-storey, steel-framed extension to the existing factory.

The building envelope will combine single membrane roof-

ing with profiled metal cladding and insulated wall linings.

All internal surfaces will be fully washable to maintain the high standards of hygiene required.

The new extension will house an automated "in line" facility consisting of a production area, travelling ovens, cooling plant, wrapping and despatch chiller for fresh sausage rolls and pasties or pies.

Electrical services work

A near £500,000 contract for electrical services in the reconstructed 16 John Dalton Street, Manchester, has been awarded to W A BOULTING.

The Warrington-based electrical contractor is installing mains distribution and general area lighting, power and alarm in an 11-level office block being built behind a retained Victorian venetian facade by Costain Construction.

Linkage to a building management system and provision

of services for telecommunications, air conditioning and public address networks also form part of the electrical scheme, which will be completed to the core and shell stage. The services contract is scheduled for completion in mid-1992.

HALL & TAYSE, part of Raine Industries, has been awarded a £4m contract to build a regional blood transfusion centre in Aberdeen. Work on the new centre is due to be completed in the summer of 1993.

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LEGAL NOTICES

MEETING OF SHAREHOLDERS

Notice is hereby given that a meeting of the shareholders of the above-named company will be held at the offices of the company, 21, Great Brunswick Street, London W1A 0AA, on 14th September 1991 at 2.30 pm for the purpose of electing a Director.

A list of names and addresses of the shareholders of the company can be inspected at the offices of the company, 21, Great Brunswick Street, London W1A 0AA, between the hours of 10.00 am and 4.00 pm on the two business days preceding the meeting of shareholders.

Dated this 13th August 1991

R. D. C. Pugh, Director

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Dated this 13th August 1991

R. D. C. Pugh, Director

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P. W. G. DuBoussion

Joint Administrative Receiver

BDO Binder Hamlyn

20 Old Bailey

LONDON

EC4M 7BH

Tel: 071 489 9000

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ARTS

Domestic display of Asian artifacts

Susan Moore admires the Walters collection in Baltimore

Asian art seems to be the flavour of the 1990s - an echo of the Japanese and passion for Chinese blue and white that swept Europe and America a century before. The last few months have seen major museum exhibitions of Indonesian art in the US, and the launch of a Japan Festival in Britain that must rank as the most ambitious arts festival ever staged. Next month Cleveland Museum of Art in Ohio presents what is billed as one of the most important exhibitions of Japanese art held outside Japan.

A most durable expression of late-19th-century orientalism, however, is the recent reinstallation and rehanging of three of the world's most outstanding Asian art collections. Hitherto, all three were largely left sleeping in museum stores. The new T.T. Tsai Gallery of Chinese Art in London's V&A enables the museum to display for the first time the whole range of its holdings, notably light-sensitive Tang Dynasty textiles and imperial lacquer furniture. New annexes at the Musée Guimet in Paris and the Walters Art Gallery in Baltimore not only allow the museums to restore to public view long hidden works of art of superlative quality, but to present them more or less as their benefactors intended.

Emile Guimet had conceived a museum of Japanese and Chinese Buddhist art. Such a concept found little support in secular Third Republic France after his death in 1918, and as the museum grew to absorb material from all over South-East Asia, Guimet's own collection receded from view. The French government's enlightened acquisition of a townhouse beside the museum at No 19 Avenue d'Iéna at last provides for the Buddhist pantheon that Guimet envisioned.

The collection amassed in Baltimore by Walters père et fils is as eclectic as Guimet's is narrowly focused. William Walters, whose fortune came from railroads and banking, had a penchant for 19th-century painting and sculpture, and Chinese and Japanese art. Henry inherited his father's passions, and added to them a taste for Egyptian, medieval and Islamic art. William regularly opened his home to the public after 1873. Henry built a handsome neo-Baroque gallery in 1902 in which, over the years, the Asian collections found ever diminishing space. By the 1970s, only 150 Asian works of art were on display; some 4,000 languished in store.

A solution to the acute space problem came when one of Baltimore's finest houses, a Greek



The Chinese Library in Hackerman House

Revival mansion of 1850, was bought by Willard and Lillian Hackerman and donated to the city in 1984. Given the house's proximity to the Walters, it was granted to the museum for use as an Asian wing. A new gallery of "The Art of India and South-East Asia" (primarily housing the Alexander B. Griswold gift of Thai sculpture) was constructed above its mezzanine, and the courtyard linking house and museum glazed over to make a lofty, light-filled restaurant. This certainly trumps the V&A's "ace-of-aces" approach to presenting Chinese and Japanese art is also radically different.

In London we find the artefact as social history - a functional, mass-produced item as well as a historical document as an exquisite rarity. Aesthetics are almost incidental. In contrast, the Walters offers an unashamed celebration of beauty and technical virtuosity, a heady attack on the viewer's senses. It is an academically unfashionable approach and it is a triumph. There is no shortage of clear, intelligent information and no one is patronised. One leaves enriched and exhilarated.

The ground floor of Hackerman House retains its domestic character. Something akin to its original curtains, carpets and wallcoverings has been restored. The aim is to recreate an impression of a connoisseur's interior c. 1900. Old pho-

tographs of William Walters' house provide guidelines to how America's pioneering oriental art collectors displayed their trophies, but the clutter of his vitrines is pared down to a coherent richness. The great glory of the Walters' Asian collection is its Chinese porcelain: its holding of 18th century Qing is rivalled only by that in the V&A. The grand 60ft long double parlour, called "The Great China Rooms", is lined with spare arrangements of choice late Ming and Qing blue and white, cloisonné, famille rose and famille verte, and garnitures range across the mantelpieces. A feast of variously glazed porcelains graced with 18th and 19th French mounts rise up in a central, Dutch-inspired central display. The effect is sumptuous.

William Walters' beloved monochrome porcelains glow in the tenebrous "Chinese Library". Especially glorious are the rare and subtly mottled "peach-bloom" and "ox-blood" wares, and fine celadons and white ware. In pride of place is the infamous 8in high Qing peach-bloom vase, purportedly the finest specimen of its class when William bought it in 1886 for the unprecedented and staggering sum of \$18,000.

To some extent, the honing down of the Chinese and Japanese porcelain collections for display lends a misleading and rarified quality to the Walters'

acquisitions, which were often bought in bulk and not always with discrimination. Nowhere is this more apparent - even after considered curatorial distillation - than in the realm of Japanese art, and the "Japanese Study" with its virtual bric-a-brac of arts of Japan 1816-1904. The Walters bought fine late 19th century Hirado porcelains, but they also purchased the curved elephant tusk carved with monkeys, the gilt pagoda-cabinet, and the kitsch carving of a schoolgirl acquired at the Panama-Pacific Exposition in San Francisco in 1915. Here the collection brings to mind the Bowes Museum in Barnard Castle whose founders were also avid shoppers at the great international exhibitions.

Collector's cabinet turns into museum proper after climbing the house's elegant staircase. Rooms are devoted to Chinese funerary objects, exceptional early Buddhist sculpture - including the earliest Chinese lacquered wooden Buddha known to survive - Buddhist scrolls, Japanese screens, lacquers and "The World of the Samurai". Both designers and curators must be congratulated for this sequence of perfectly judged installations. I have never seen works of art - notably the inro and Japanese armour - so beautifully presented. Let us hope that the keeper of the antediluvian Oriental Museum in Venice is planning a visit.

Adam was a Gardener

MINERVA THEATRE, CHICHESTER

Chichester is a place I always rejoice to revisit, but seldom does its theatre offer a play that develops the ideas the place lodges in my head: the historic past and the present, conservation and progress, an idyllic locale and man's work on nature. This new play, however, draws these threads together. Louise Page has, in fact, written a modern rural ghost story, with an optimistic ending and this accurate subtitle: "An evocative love affair between the past and the present." A highly awkward type of play, I hardly need to remark.

Doubts, however, are soon allayed by the sensitive intelligence of Page's writing. Annie, a young woman with a young son, has, after a nervous breakdown, abandoned a lucrative advertising career. Now, working for her entrepreneur brother Luke, she reconstructs the garden made two centuries ago by the explorer-botanist Richard Stephens, Gardening is her therapy, but when Luke buys the original journal Stephens kept when building the garden, Annie enters so fully into Stephens' garden and world that she starts to see him, even to converse with him.

This doesn't surprise us greatly, because he, his wife and patron have already appeared to us in several scenes. And we

see how for Stephens then, as for Annie now, the garden sublimates personal desires and frustrations.

Annie's interest in Stephens goes beyond archivism. She understands his ardour to invest in the future; she is, in fact, the very woman of the future for whom he made the garden. And from this she finally learns to invest in her own life. It is not hard to find fault here. Some of the dialectic about "the past" and "the future," at once too artful and too heavy, keeps verging on corniness, relationship between Annie and Luke is not at first clear enough; in their first two scenes you could, I think, take him for her (unseeing) husband. The unhappiness that afflicts Annie is left far too vague.

Still, the play's virtues easily carry the day. Here are some of its more remarkable feats. We always see both how the characters see themselves and how they look to others; in particular, we can be caught up in Annie's visions and yet still see how crazy she might appear to others. We can interpret (as in *Turn of the Screw*) the scenes between Stephens and Annie as real phenomena or as the intense projections of her neurosis. The writing of the late-18th-century scenes is remarkably nat-

ural, with only a few anachronisms.

At present it works mainly like a good radio play. This is largely because the black backdrop of Paul Farnsworth's designs (otherwise admirably economical) fails to conjure up any sense of outdoor place. The cast is a fine one. Sharon Maughan (she of the Gold Blend couple) is an attractive Annie, though too temperamentally normal: a dash more neurosis and individuality would heighten matters considerably.

As Stephens, Simon Dormandy is outstanding, with just the nervous intensity and commanding personality I mean. Some of the best writing goes to the secondary figures - Stephens' unhappy wife, Annie's difficult little son, and the gardener Mr Hodgkiss - roles played with finesse by Petra Markham, Alex Scott and Geoffrey Freshwater. Caroline Sharman directs, and must be largely responsible for the naturalness with which this tricky stage endeavour succeeds. I found *Adam was Gardener* utterly absorbing. Its central dilemma - largeness of spirit versus personal anguish - strikes home with delicacy and with force.

Alastair Macaulay

Blue Night in the Heart of the West

BUSH THEATRE

The new plays so far provided by this decade have been a pretty earthbound lot, so it is with a frisson of excitement that one witnesses a new young writer unfurling his wings: it is impossible to tell yet whether they will prove capable of long-haul flight, but at least they have lifted him, and us, above the imaginative rut into which the fringe seems to have trudged itself.

James Stock's first play *A Prickling for the New Leviathan*, premiered at Islington's Old Red Lion in 1988, established him as a promising new presence; his third, produced under the patronage of Barclays New Stages, is a richly imagined, chaotic and scurrying look at one of the cardinal tensions of our age: between the drifters and the stay-at-homes; the former often in futile search of a better life, the latter armed with shotguns to keep newcomers out.

It is a global issue, but Stock does not generalise, reducing his canvas to a hapless Scots laddie, bent on self-betterment, and the Iowa outcast to which an ill wind blows him in search of the promised land. Leaving behind the cosy mythology of his Scots ancestry (a real spectral grandfather who scorns his attention to claim heritage by wearing a kilt), Andrew clings to the shears that are the tools of his gardening trade.

After losing all his money in an elaborate New York heist, he arrives in a small town in US which disowns its daughters for the incest it licences in its sons. Ingeniously, he blunders into a community centre - of mutilation, self-abuse and illicit consumption - which adds echoes of Peter Greenaway's films to a splot of references ranging from a reality-warping *Wizard of Oz*-style cyclone to distorted lines from the poetry of T.S. Eliot.



Lynne Verrall and Tom Mannion

It is not always easy to keep up with it all, but Stock has a clever knack of deflecting irritation with moments of irresistible humour, often based on strikingly perceptive observation. The New York heist, for instance, is no ordinary mugging, but a confidence trick involving a phony Polish down-and-out, masquerading first as a corpse, and then as a destitute seller of religious icons who just happened to be taking a nap on the sidewalk. The absurdity of the situation reveals the absurd vulnerability of the cultural outsider whose codings are adjusted so as to make it impossible for him to imagine that such an apparently vulnerable figure could be a racketeer.

This deflationary humour is finely sustained by Sallie Abrahamson's direction,

which allows poetic interludes - such as the repeated presence of a languid dancer behind a gauze - to co-exist with brutal images of death and decay. She has a fine ability to focus in on a big scene to something as small and detailed as the human hand, writhing in a single spotlight.

The performances are superb, grainy, committed, from Matthew Zajac's likeable, ingenu, to Virginia Radcliffe's lovely manipulator, from Lynne Verrall's grim-faced matron to the primitive sexuality of Tom Mannion as her farmer son. Where it all gets us I'm not sure, but it is certainly far from the beaten track.

Claire Armitstead

Leipzig Gewandhaus Orchestra

SYMPHONY HALL, BIRMINGHAM

Throughout the week the Leipzig Gewandhaus is in residence at Symphony Hall, the first visiting orchestra to make a commitment to the new auditorium. It is presenting a cycle of the Beethoven symphonies under its Kapellmeister Kurt Masur, before he goes off to New York to conduct his first concerts as the Philharmonic's new Music Director, while retaining his links with Leipzig.

On the evidence of Wednesday's programme the New York public is unlikely to be in a position to interpret the Fourth and Fifth symphonies were placed very centrally in a Germanic performing tradition that must have stayed virtually unchanged for the best part of 190 years.

The Leipzig is a solid, sumptuous band, supporting its woodwind instruments with rich chime of strings and, encouraging its brass to a warm, resplendent glow. Combined with Symphony Hall's match-

less warmth and transparency the product was often thrillingly vivid, and for the first time in an orchestral concert the auditorium's acoustic doors had been opened to add the benefits of the huge backstage resonating chamber to the sound. But if it created a memorable sonic experience it was one singularly inappropriate to middle-period Beethoven: just why Masur and his heavyweight orchestra had felt the need for the extra resonance in such repertoire remains a mystery.

It is not just that the likes of Gardiner, Norrington and Brüngen have demonstrated the increased effectiveness of Beethoven's part-writing when matched to instruments of appropriate scale and tone power, for all the care in Masur's conducting, his concern for rhythmic pointing and decently energetic tempi, the symphonies were generally homogenised into flavourless textual soup. Woodwind solos had to rise above their accompaniments by sheer

force of tone, and inner parts could never be distinguished, and often too it sounded just unidiomatic. The heavyweight expressive string lines that intertwined in the slow movement of the Fourth could have settled happily into *Das Rheingold*, the opening of the scherzo in the Fifth would have been so much more unsettling had the cellos seemed less fulsome, while the fearsome juggernaut launched in the finale of the same work would have brought a late Bruckner symphony home in triumph.

In my review of last Thursday's Prom, conducted by Vladimir Ashkenazy, I inexcusably misidentified the orchestra involved: Ashkenazy was in charge of the Royal Philharmonic, and not the Philharmonia. Apologies to everyone concerned.

Andrew Clements

Two Musicals

We missed the last 15 minutes or so of *Whuttering Heights* (Old Fire Station, Oxford) because the last train to London is now scheduled to run back to London remarkably early. Most people would probably prefer to do without the first 15 minutes where the show is slow to take shape. In the intervening couple of hours, however, it is clear that something rather ambitious is trying to get out.

This *Whuttering Heights* is misleadingly billed as a musical. Although there is more than a touch of *Sondheim* in it, it is much closer to Benjamin Britten than it is to even the cleverest of musicals. It is an incoherent mess. The composer is Martin Yates and practically all the (very experienced) performers have more of a background in music than in the straight theatre.

So far, it is only partially successful. One of the difficulties lies in the epic nature of Emily Brontë's epic novel. There must be doubt whether it can be done with only two pianos and no other instruments, though it is still a pretty bold attempt. It is also plain, at least from this production, that not all the characters

lend themselves as easily to operatic treatment as others. There is a big question mark over Hindley Earnshaw who emerges more as a straight lout than any kind of tragic figure. Yet there is no doubt about Cathy as sung and played by Fiona O'Neill. Ms O'Neill has voice, pathos, fragility and some wonderful facial expressions.

One would not dream of making a final judgment of a production still in its experimental stages, even though the company has willingly exposed it to the critics. It is enough to say that the Old Fire Station in Oxford has emerged as a very exciting place. Here is small theatre, backed by Cameron Mackintosh, carrying experimentation with musical theatre to its sensible limits. If Stephen Tate, the director, can find a more certain start and delete some splitting that mars the first few minutes, this production might well take off.

Meanwhile, anyone who wants to see why the English musical needs new dimensions might like to look at *Good Golly Miss Molly* (Arts Theatre, London), which has arrived after breaking box-office records at

Newcastle-under-Lyme.

The piece is at least unpretentious. It says it draws on nostalgia for the 1950s and '60s, and that is what it does. There is a local pop group, part of which since made good. The old stars are called upon to back a campaign to prevent a housing estate being redeveloped by the council. The first line is "It's a bit bloody loud", and that's true as well.

We move from Dean Martin's greatest hit (*Memories are Made of This*) to "This Old House" and inevitably in the circumstances, "We Shall Not Be Moved". The politics are a bit nostalgic, too. "Support the miners: the Heath Government must go", someone says limply. Then on to Mrs Thatcher: "First Argentina, now the NUM". Of course, the protesters win. Nostalgia is preserved. Although I do not trust first night audiences in London, the show, written and directed by Bob Easton, seemed to be very popular. The whole cast, with Sarah Mortimer as Miss Molly, is a terrific bunch of trouper.

Malcolm Rutherford

INTERNATIONAL ARTS PREVIEW & FESTIVALS

London's theatres are gearing up for what is already being hailed as one of the strongest autumn seasons for years. The spate of "new season" openings starts on Tuesday with a Royal Shakespeare Company production of *Richard II* at the Barbican and a new Timberlake Wertenbaker play, *Three Briefs* at the Royal Court. On Wednesday at the Pit, the RSC stages the British premiere of Sam Shepard's *Curse of the Starving Class*. Next Thursday, the Almeida presents *Hippolytus*, Euripides' great tragedy of revenge and forbidden passion, in a production directed by Andrei Serban, with James Bums as Phaedra and Ian McKeldin as Theseus. Thursday is also the first night of David Thacker's production of Shakespeare's *The Winter's Tale* at the Young Vic.

On September 25, the Theatre Royal, Haymarket, starts presenting a revival of Jean Anouilh's *Becket*, directed by Elio Mosikine, with Derek Jacobi and Robert Lindsay as

Henry II and Becket. The majority of premieres in subsequent weeks are new plays: David Hare's *Murmuring Judges* at the Olivier, Tom Conti in *The Ride Down Mount Morgan* by Arthur Miller at Wyndham's, Hugh Whitmore's *It's Ralph*, and the Ayckbourn two-part *The Revengers* at the Strand.

The Covent Garden season opens tomorrow with a revival of Nurea Esper's production of *Rigoletto*, restaged by Jeremy Sautelle and conducted by Sian Edwards. Leo Nucci sings Verdi's hunchback, with Mariella Devia as Gilda, Giuseppe Sabbatini as the Duke and John Tomlinson as Sparafucile (also Sep 10, 17, 24, 28, Oct 1, 8, 15, 19, 22). The first new production of the season is *Das Rheingold* (Sep 16), completing Götz Friedrich's staging of *The Ring*, conducted by the Royal Opera's music director, Bernard Haitink. There will be two Ring cycles between Sep 21 and Oct 17. The English National Opera season is already well under way, but the first new production does not come until Oct 30: Paul Daniel will conduct *Grauballe* (also Sep 10, 17, 24, 28, Oct 1, 8, 15, 19, 22). The first new production of the season is *Das Rheingold* (Sep 16), completing Götz Friedrich's staging of *The Ring*, conducted by the Royal Opera's music director, Bernard Haitink. 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Telephone: 071-873 3000 Telex: 922186 Fax: 071-407 5700

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Independent, but together

THE WEST is in some danger of repeating what the Soviet Union did in the 1930s. In Yugoslavia, namely, throwing its weight behind a political structure which is doomed because it no longer enjoys the confidence of the peoples it was supposed to serve. Such a course of action would be not only futile but damaging. It would waste precious time, when the problems faced by the Soviet peoples are acute and urgent. It would arouse anti-western feelings by making it seem to those peoples that the west was trying to prolong their subjection for reasons of selfish convenience. Above all, it would ensure that western arguments for the maintenance of specific economic ties between the ex-Soviet republics and the west, which are sound, and crucially important - would not get the hearing they deserve.

Orderly separation

There must also be a general interest, which the west shares, in preventing the former Soviet Union from sliding into generalised anarchy or large-scale civil war. But that is not synonymous with preventing its dissolution. Indeed, a peaceful and orderly separation into sovereign republics would be far preferable to any attempt to hold the Union together by force.

But, while the ex-Soviet peoples must be free to dissolve the Soviet Union, the incipient dissolution of the Soviet economy must be prevented. If the former Soviet republics, Russia alone could contemplate autonomy with even a degree of equanimity. If other republics are not careful they will find their factories closed and bills for the imports of oil and gas in hard currency and at world prices. They will then experience an economic collapse dwarfing anything so far.

Fortunately, they have a solution. A high degree of economic integration is compatible with the independence of the republics. The west must accept devolution of power to the republics - just as it should encourage the transfer of economic decisions to the republics - but must also make it clear that it will not subsidise ill-considered moves towards republican autonomy.

The president of the Marshall Plan has been much invoked. It is indeed relevant, because the main significance of the Marshall Plan was the stimulus it gave to European economic co-operation and the dismantling of intra-European barriers. "It is evident," said General Marshall when he launched the plan in 1947, "that before the US government can proceed much further to alleviate the situation and help start the European world on the way to recovery, there must be some agreement among the countries of Europe as to the requirements of the situation". The west should say the same today about the ex-Soviet republics.

These are just two in a long line of policy mistakes: the failure to invest in British Rail and the myopic refusal to provide adequate links between the Channel tunnel and the rest of the country are two more. The decision to deregulate and privatise London buses will, in isolation, add to the problems of congestion on London's streets. Privatizing buses, building more roads, and raising taxes on company cars does not add up to a transport policy.

The government's failure is partly one of vision, partly of ideology. It is not possible to consider congestion on roads, buses and trains as separate problems, as provision in one area clearly affects all others.

The speed and ease of public transport directly affects the number, and average speed, of cars and lorries. Bus travel can be cheap and efficient, but not if roads are choked by cars. Yet this interdependence, plus the monopolistic nature of rail, makes planning and public investment crucial ingredients of a coherent transport policy.

Yet there are encouraging signs: inner-city trams are being built in Manchester and planned for Sheffield, while Cambridge plans a road pricing experiment. Better still, Mr Roger Freeman, the minister for public transport, has taken up travelling by public transport this week, after five years without stepping on a bus. His next step might even be to think about a logical public transport strategy.

ble with independent currencies, fiscal policies and armies. As the European Community possible for them to be incompatible with the operation of the market within each state and free trade and currency convertibility among them.

It would even be possible for the republics to have independent trade policies towards the rest of the world (like members of the European Free Trade Association). It would also be possible for new republican currencies to float *vis-à-vis* one another. But it would not be possible for them to be convertible into one another, nor could any currency be convertible into those of the rest of the world while the others are not.

Close co-operation

The introduction of new economic relationships is, however, the answer only to the Soviet Union's problems in the longer run. First, it has to manage the transition. The assets and liabilities (including foreign liabilities) of the Soviet state will have to be divided.

The budgetary and monetary disarray of the Soviet state will have to be sorted out. Basic goods will have to be procured and distributed over the coming year or two. The only way the Soviet Union can emerge from the chaos it is in, through the closest possible co-operation.

Even in optimal conditions, the ex-Soviet peoples will need expertise and resources which only the west and Japan are in a position to provide. The west must offer both, but only on the understanding that minimum conditions for economic self-preservation will be met. This means that the west must accept devolution of power to the republics - just as it should encourage the transfer of economic decisions to the republics - but must also make it clear that it will not subsidise ill-considered moves towards republican autonomy.

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A European Community starting at the Atlantic and stopping not too far short of the Urals no longer seems a ridiculous hypothesis.

Indeed, Mr Frans Andriessen, the external affairs commissioner, warned the EC this week it should begin thinking about how to adapt its institutions to cope with 24 member states. "If we take into account what's happening in the Soviet Union, this [number] might even increase," he predicted.

It would of course be far-fetched to suggest that the heart of the old Soviet Union, Boris Yeltsin's far-flung Russian republic, which stretches to the Pacific - might apply for EC membership, and even more absurd to suggest that such an approach would be accepted in Brussels. But other bits of the old Union not only the Baltic states, but some one day knock on the Community door for admission.

What is certain is that the EC is now broadening and deepening its approach to the east more than ever before. In the process it is piling up political and moral commitments, from the Balkans to the Baltic, and exciting aspirations in ways that will powerfully influence its future membership, its trade and agricultural policies and the outcome of its present constitutional wrangling on political and monetary union. These are some of the longer-term consequences of the Community's new approach to the east, on which the Twelve held a foreign ministers meeting today and a possible summit in mid-October.

The big question on everyone's mind is how to do it. The Community will play a central role. This is not because of the size of the aid it has pledged collectively, which is dwarfed by that of several of its member states, notably Germany. It is more because it has given the largest pledges of technical aid (Ecu 400m - £275m) - to the energy, financial, food distribution and transport sectors - and this will probably be the most valuable form of assistance to the Soviet Union. Only the Community, too - as its sole big and wealthy export market - can offer the commercial concessions through which the Soviet Union will have to modernise and economic health.

None of this Community effort confers any EC obligation to take in break-away republics. But if the Ukraine, adjoining four east European countries with clear aspirations to join the EC club, were to apply, it would be hard for Brussels to laugh the application off as lightly as it did that of Morocco a couple of years ago. Take the Soviet republic of Moldova (formerly Moldavia), too. It wants to join the EC. One of the purposes of Mr Andriessen's visit to the Soviet Union next week is to see whether republican leaders want some sort of direct relationship with the EC. A small beginning to such links may come with the planned visit by Soviet republics' economics ministers to Brussels next week.

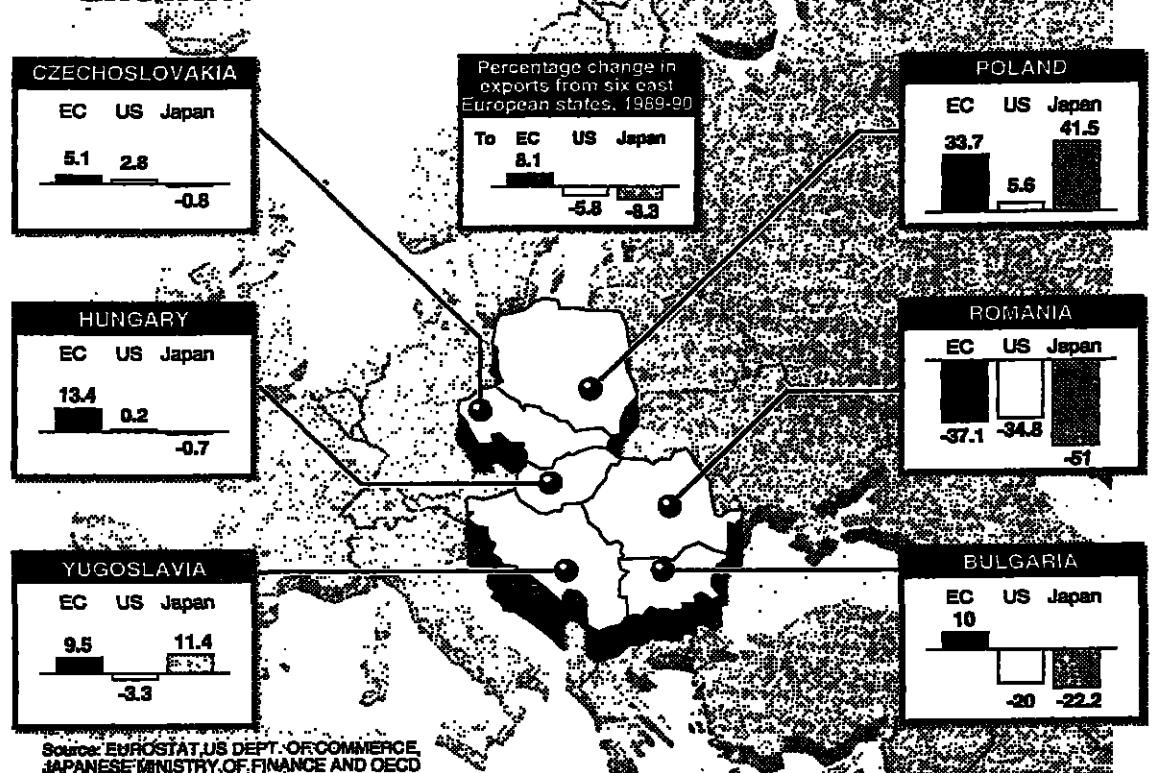
For the moment, however, the most direct consequence of the failed Moscow coup has been the catalytic effect it has had on the west's relationship with eastern Europe. Nato, as well as the EC, has been jolted out of complacency. For months, east European leaders visiting Nato headquarters in Brussels had received tea, sympathy but absolutely no formal commitment to their security. After the coup, however, Nato issued a statement saying that European security "inseparably linked" with that of the Atlantic alliance.

Mr Jacques Delors, the European Commission president, attacked the Community's hypocrisy, as well as complacency, towards eastern Europe. "It's no good making fine speeches with a sob in your voice on Sunday, and then on Monday morning opposing the trade concessions enabling those countries (in eastern Europe) to

Eastern Europe is knocking on the EC's door. David Buchan and David Gardner look towards a Community of 24 - or more

A new wave of eastern approaches

GROWING LINKS BETWEEN EAST AND WEST EUROPE



sell their goods and improve their living standards."

Today the Commission will put ministers to the test by asking them to approve dramatic trade concessions on sensitive products that would enable it to bring to a conclusion association agreements with Poland, Czechoslovakia and Hungary. These would involve:

- Phasing out all curbs on textiles from these three central European countries within six years.
- Asking Germany and Spain to end their national restrictions on Polish coal imports within four years.
- Reducing by 60 per cent over three years the tariff levels on imports of central European meat, fruit and vegetables, with the quantity of imports to rise by 50 per cent over five years.

Such concessions, far bolder than anything EC ministers were ready to accept earlier this summer, would silence the justified criticism from the central Europeans that the EC was only offering free access to products that they could not sell in the west.

Agriculture is one of the few areas where eastern Europe has a clear comparative advantage. Scottish strawberry and raspberry growers - to take one example - may complain of unfair competition from Poland, but there is nothing underhand about the fact that Poland's costs in growing soft fruit are two thirds below the UK's. Where the EC is siding eastern agriculture, further nonsense arises. "We are in the indefensible position of giving Hungarian pigfarmers money to make them more productive, but shutting out the pork they produce,"

says one EC farm official.

The main block to eastern farm exports is the EC's own vast food mountains, the result of structural overproduction running at 30 per cent over Community needs. For example, live calves coming into the Community from eastern Europe rose from 307,000 head in 1988 to 553,000 last year, with Poland, the main exporter, raising its earnings from \$153m to \$380m in desperately needed hard currency. But faced with a record beef mountain and collapsing prices, the EC in April cut the import quota for the east in half. At the time, Mr Ray MacSharry, the EC farm commissioner, argued that the removal of price subsidies in the reforming east had led to high food prices and a huge drop in local consumption, and that the EC could not cope with other people's surpluses as well as its own.

Yet Mr MacSharry is hinting now that the eastern onslaught on the common agricultural policy - constituting much more acceptable pressure than that from Washington in the Uruguay round of multilateral trade negotiations - is just the kick-start he needs to get his wider CAP reforms underway. If the latest concessions get through the Council of Ministers, the Commission then intends to turn the tables on other members of the Group of 24 western aid donors which have done less to help east Europe's trade balance than the EC (see chart), and demand they match the EC effort.

But central Europe's galloping expectations of what the Community can do for it are far from just economic. In a letter last month to the Dutch presidency of the EC, President Vaclav Havel of Czechoslovakia, Lech Walesa of Poland and Prime Minister Jozsef Antall of Hungary have asked if their countries can be included in some way in the process of European Political Co-operation by which the Twelve co-ordinate their foreign policies. Seeing in this a response to his idea of affiliate EC status for countries not yet ready to assume the economic responsibilities of full Community membership, Mr Andriessen backs the central Europeans' request.

But if the idea of affiliate status was designed to put off the day of full membership for the central European states, the strategy clearly is not working any more than Austria or Sweden were dissuaded from applying for EC entry by the current negotiations to include them in a so-called European Economic Area.

Fresh evidence of the central Europeans' eagerness to press ahead came this week when Poland proposed to re-draft the preamble of its planned association agreement. Before, Brussels had reluctantly agreed that the preamble in these agreements should record Poland's - and Czechoslovakia's and Hungary's - aspiration to EC membership. Now, Warsaw wants this to state that both sides - Poland and the EC - believe the agreement will pave the way to Polish entry.

If Poland gets its way, then it will set a precedent not only for Czechoslovakia and Hungary, but also for Romania and Bulgaria. For this week,

the Commission pronounced these two Balkan countries far enough down the road to pluralist democracy and a market economy to deserve similar associate status. Others may travel the same path. The Commission says Albania now merits a basic trade agreement, and Mr Andriessen has the same idea in mind for the three Baltic states whose representatives he will meet in Tallinn, the Estonian capital, on Sunday. Having been the first big power to recognise the Baltic states' independence, the EC seems to have accepted a moral responsibility to see that the Baltics can make it economically on their own.

The same logic would apply to Slovenia and Croatia, if peace efforts were to fail and the EC were to recognise their secession from Yugoslavia. In those circumstances, membership applications from break-away Yugoslav republics would be impossible for Brussels to duck. Yugoslavia is the east European country with which it has the longest relationship (since 1970), and the society and economy of Slovenia is near the level of northern Italy and Austria which it borders.

Lying behind the rush by Brussels to cast its net so far and wide across eastern Europe is the growing fear of instability, the knowledge from the 1930s of what an awful mixture of nationalism and economic depression can produce. Nationalism is not only alive, but also stirring in the Slovak republic of Czechoslovakia and never far from the surface in Hungary.

The EC's answer to these difficulties is to suggest that the east Europeans and Soviets keep some semblance of integration, both for their own good and for the Community's, so that they do not throw themselves on Community charity.

The problem is that east Europeans are not in very federative mood. When Mr Delors preached, on his two recent visits to Moscow, the virtues of Soviet economic and monetary, if not political, union, his words were ignored by everyone except President Gorbachev. Chancellor Helmut Kohl's strongly-stated call on Wednesday for Soviet unity may go equally unheeded. Last year Brussels suggested temporary creation of a hard-currency union to stop trade flows plummeting within the former Comecon area, and was told by the east Europeans that this was an unacceptable attempt to keep them within their old geo-political straitjacket.

So, the Community seems fated to get membership applications from the east, which after 45 years of state-mandated importance of overthrowing communism it will find hard to refuse. This is what makes plausible Mr Andriessen's prediction of a Community of 24 by 2000.

The idea of such a populous Community is bound to raise a new debate about the EC's future institutional structure. Mr Andriessen is not alone in believing a much larger Community would be ungovernable without a far greater degree of supra-nationalism than is being discussed among the Twelve's political union negotiators. This may be theoretically correct. If a Community of 24 were to maintain the same level of collective ambition as the Twelve, but in practice a larger membership might do fewer things in common; even within the Twelve, the growing likelihood of a two-speed move to economic and monetary union is a pointer to less uniform arrangements in the future.

With hindsight, the Twelve should have told their political and monetary union negotiators to tackle the issue of enlargement. But to do this now would bring the intergovernmental conferences (IGCs), more than halfway through their allotted timespan, to a halt. The best thing now is to finish the business in hand, sign a new EC treaty no later than December and prepare for the next constitutional revision in a couple of years' time.

Perrier heir surfaces

A pinch of sugar is being added to the Perrier in the shape of an heir to the throne of Jacques Vincent, 68-year-old head of the company. Although he is little more than a year since he succeeded Gustave Leven as chairman, he has never pretended his stay would be more than temporary.

When he took over, Source Perrier was suffering from the discovery of benzene traces in US stocks of its bubbly product. But now the water has cleared, Vincent has lost no time in importing a Dauphin from French sugar-makers Béghin-Say, a subsidiary of Ferruzzi.

He is its number two executive Thierry Chéreau, 44, a strapping by comparison with Perrier's former bosses. From next month he will sit alongside Vincent for two to three years before assuming his heritage.

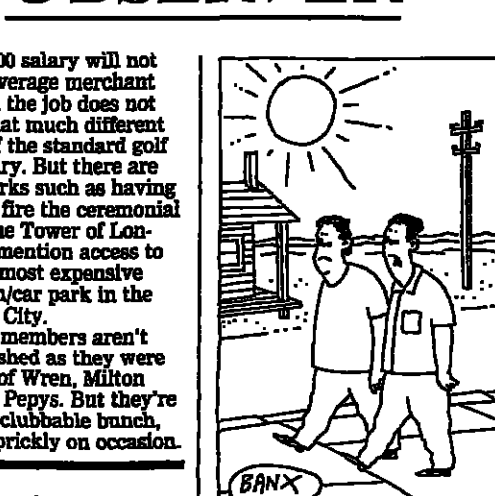
The move incidentally solves another recent French corporate mystery: the future of the brilliant Jean-Martin Polz, also 44, who left Pechiney in May. He didn't reveal where he was off to at the time, but now he is to succeed Chéreau at Béghin-Say.

All of which makes Vincent stand out as a rarity - one of the few grand old men of French business life arranging a smooth transfer of power to his power. Others, such as the BSN food group's doughty 72-year-old chairman Antoine Riboud, seem distinctly backward in bringing their successors to the fore.

Upmarket terrier

Privates and non-commissioned ranks need read no further. But if you are over 45 and an out-of-work officer, help is at hand. The Honourable Artillery Company, oldest surviving unit of the British Army, is looking for a new chief executive.

OBSERVER



"It's pretty decent of the whites to share their power over us."

business plan working," says Kirsch, slipping back into the analyst-speak he learned while a top-rated Drexel beverage and tobacco analyst.

Nevertheless, at a time when County is badly in need of stability, importing a cultural alien to take charge of its securities branch could detonate further executive explosions.

Antilles heel

Showing studied calm in the face of civil war in Yugoslavia, Soviet upheavals etc, the Dutch presidency of the European Community is whisking all the member states' ambassadors with spouses off on Saturday for a week in the sun of the Dutch Antilles.

Such junkets are an EC tradition. Every country holding the presidency provides a pleasure jaunt for EC permanent representatives during its six-month chairmanship of the Council of Ministers.

But not even the junketers are uniformly convinced that this is the right moment to

cart what amounts to the community's diplomatic rapid-reaction force away to the Caribbean, albeit they'll technically still be in EC territory.

Might not events catch the ambassadors on the hop while they're pottering around the islands of Curacao, Aruba and Bonaire?

No sense, snorts a Dutch official. "They have phones, faxes, and it wouldn't take them much longer to get back to Brussels than if we had taken them boating in Friesland".

First showing

Youthful shiny-haired Vernon Sankey, chief executive designate at Reckitt & Colman, was on public display for the first time at the half-yearly results meeting in London.

The 42-year-old, celebrating his 20th anniversary with the mustard-to-air-fresheners group, took the task very seriously indeed.

After going on at great length about the "four concurrent phases" in the integration of Boyle-Midway - a US company bought for £713m last summer - he earnestly discussed the finer points of recipes using French's Creamy Spread, offering free tastings of this "zero-cholesterol" concoction.

It would make a welcome change if, this time next year, Sankey as chief executive could give as much detail on the group's balance sheet as he dispensed yesterday about creamy spread, "manufacturing reconfiguration", and the relaunch of Woolite rug cleaners.

Meanwhile, try and cut out the jargon, Vernon.

Off the map

Observer hears that Leamington Spa has fallen so low as a tourist attraction that British Rail decided the best time to close its line there for repairs was the August bank holiday weekend.

Much the same as you no doubt.

Philip Stephens has been talking to the inner circle of intimates that John Major invites to share fried bread and ideas at Number 10 Downing Street.

Edmund Penning-Roswell takes a sniff at the market for Champagne grapes, and describes the impact of higher prices on the world's favourite bubbly.

Lower inflation, higher growth, higher company profits, Champagne corks popping? Or could all the forecasts for the

What is the FT getting up to this Weekend?

UK economy be wrong? Giles Keating explains the implications for investors. John Authers asks if the Business Expansion Scheme is a licence to coin money (tax free), or a highway to a precipice.

Christian Tyler talks to Barbara Mills, the lawyer with a mission to jail fraudsters.

Miss Lee strips the veil from Colonel Mike, and reveals that although he is not affiliated to the KGB and possibly nothing to do with the CIA, he is an honorary Kentucky colonel aka Mister Michael Thompson-Noel.

Antony Thorncroft forsakes the metropolis to hunt collectors' bargains in the Cotswold hills.

Patti Waldmeir avoids being eaten by lions in Africa while Angela Wigglesworth investigates the enchanted isles off Ecuador, which set Darwin thinking revolutionary thoughts.

Weekend FT

We have to face the fact that it will take us, under the best conditions, between 20 and 30 years to remodel our secondary and higher education, and to put ourselves on a level with the Germans. During that period Germany herself is not likely to be idle.

Board of Education, 1902

Ever since Wilhelm von Humboldt created Prussia's state education system in the wake of Napoleon's military conquests, the British have cast jealous eyes on German schools. They do so now more than ever. Her Majesty's Inspectorate recently issued a report on why German traditions of state regulation and skill training have produced a system of vocational education superior to Britain's.

The envy is not all one-sided. Germany has its own discontents, particularly in higher education. On both sides, however, deeply-rooted attitudes and institutions make convergence a fraught endeavour. An overview of Anglo-German practice in five areas - vocational training, 16-19 education, universities, the teaching profession and education policy-making - will show why.

Vocational training. Each year about 550,000 German school-leavers sign apprenticeship contracts with companies. Every German profession has its own training programme, lasting for two to three years, and all companies employing apprentices must conform to it and hire qualified instructors. Under the so-called "dual system", trainees generally work three days a week and spend the other two in vocational school, where almost half their time is devoted to their trade but to classes in maths, German and general studies. Trainees earn only about DM200 (£70) a week, which makes the system palatable to the 500,000 mostly medium-sized and large companies, about a fifth of the total, which offer training places.

Local chambers of commerce accredit instructors and organise the standardised exams which trainees have to pass to qualify. Britain's fledgling Training and Enterprise Councils, and its morass of vocational qualifications which few study, are pale imitations. The dual system is costly: employers spend about DM500n a year on training, and though most recognise its necessity, there is some grumbling about cost and inflexibility. The system is tightly regulated by statute, but government largely confines itself to giving legal force to training programmes negotiated between employers and

Andrew Adonis and Kai-Uwe Kühn compare the merits of the German and British education systems

Different roads to competence

unions industry by industry. Efforts are made to keep training up-to-date while avoiding over-specialisation.

The dual system is not easily exportable. "To introduce a system like this by law is completely unrealistic," says Mr Karl-Georg Krachten of the German Employers Association. He points to the long German tradition of skill training, which has led to different organisational structures in German and British companies. "We need much less division of labour because our workers have a broader range of qualifications to start with." It is, nonetheless, glib simply to dismiss differences between the two countries with the word "culture". Technical education flourished in 19th-century Germany at the behest of determined state direction. "Bismarck made the employers pay, and they resisted at their peril: it wasn't all a response to cultural urges on their part," says Sir Ralf Dahrendorf, the Anglo-German sociologist.

16-19 education. Germany's traditional tripartite school system - *Gymnasium* for the academically-oriented, *Realschule* and *Hauptschule* for the vocationally-directed - has survived largely intact despite efforts by social democrats to promote the comprehensive ideal. Almost 90 per cent of British state secondary pupils attend comprehensives: only 5.7 per cent of German pupils do so. By contrast - but not by coincidence - private schools, which educate almost a fifth of all British sixth-formers and a quarter of university entrants, are peripheral in Germany.

The Abitur. gained by most *Gymnasium* pupils at the age of 19, is the standard qualification for entry into German higher education. In their last two years, pupils generally concentrate on two core subjects, but also study six others, which must include two from German, maths and a foreign language, plus history, at least



one science, art or music, and physical education. Early specialisation is avoided, and continuous assessment, including oral contributions in class, count towards the final grade - both in a stark contrast to A-levels, the so-called "gold standard" of the British system, to which Conservative ministers remain attached.

Gymnasien command greater social prestige than *Realschulen* (the equivalent of R A Butler's technical schools that never were), with *Hauptschulen* at the bottom of the heap. But the latter have nothing like the "sink school" reputation of the old British secondary moderns, and anyway the last two decades have seen numbers attending them almost halve.

Universities. These are the weak link in German education. They are mostly overcrowded, inefficient and dispir-

iting for students. University courses last an average of seven years (compared to 3.3 in Britain), with military service thrown in, a typical male student is 28 or 29 at graduation (21 in Britain). And German doctorates? A passage to the grave, goes the joke.

True, German first degrees are at British masters level: but the difference is not worth four years. On the other hand, British universities could ill afford their luxurious student staff ratio of 11.3, were they invaded by the half million extra students needed to match German levels of participation - particularly if a similar proportion followed capital-intensive science and engineering courses.

Teaching profession. Like all German professions, teaching is a rigid and hierarchical affair. In Britain, virtually any

graduate can move into teaching by taking a one-year certificate, and not even that is necessary for private schools. In Germany, would-be teachers must study their subject plus "pedagogy" at college or university, and the whole process takes a minimum of five years.

The status of teachers is far higher in Germany. A secondary teacher with six years' experience earns about DM63,000 (£21,000), along with all the perks that go with their status as a civil servant. In Britain, by contrast, a high-flying teacher can expect about £16,000 after six years - barely two-thirds of his or her Whitehall fast-stream counterpart. Teachers have just been given an independent salary review body, but it will take more than a pay rise to restore teacher morale.

Education policy-making. Under Germany's federal constitution, education is a state (*Land*) responsibility. While Mr Kenneth Clarke reigns over Britain's schools, Mr Rainer Ortleb, the Bonn education minister, can encourage, warn, and must be consulted, but decision-making and, crucially, funding - lie with state parliaments; each has its own education minister.

Education is one of the bloodiest battlegrounds of state elections. Yet behind the sound and fury, stability and a high degree of consensus apply in practice. Per capita education spending is more closely aligned between west-German states than between English local education authorities. A conference of state education ministers regulates key issues, like mutual recognition of each state's *Abitur*. With its standing secretariat, the conference is also an important forum for policy debate, and a far less secretive one than the Department of Education in London.

Some west German states (such as Hessen) have experimented more than others, but in none could a Kenneth Baker impose controversial tests on all seven, 11 and 14-year-olds, or a Shirley Williams decree away all grammar schools. For all the German social democrats' love of comprehensives, electoral and coalition exigencies, inter-state treaty obligations and resolute opposition from parents and the conservative parties have kept them at bay everywhere except Hamburg and Berlin.

Reproducing the west's education system in the east is Germany's main preoccupation for the 1990s. Meanwhile, simply to envy German education may profit the British little; but an understanding of its strengths and weaknesses could help them set their own schools in order.

Joe Rogaly

May is the best bet



Mr John Major has eight weeks in which to make the most important judgment of his remarkable political career. If he gets it right he may be able to stay in No 10 Downing Street until the end of the century. If he gets it wrong the most remarkable thing about his political career will have been its brevity. The decision he must make is now well-known. Does he stand up at the Conservative party conference in Brighton on October 11 and announce there will be a general election on November 7 - or does he duck and weave and hold on for May 1992? In spite of this week's stock market fizz, which is partly based on fancies that there will be a snap election and a fourth Conservative victory before the year is out, the balance of argument is still in favour of May 7, which would coincide with next year's local elections.

November 7 has its attractions. It would herald the first anniversary of the day on which the then little-known Mr Major astonished the world by succeeding Mrs Margaret Thatcher. It would precede the Maastricht meeting of European Community heads of government, and thus postpone any Tory or Thatcherian revolt against the compromise deal on European Union. The new prime minister would at last be free of the ghost of his predecessor; he could exercise the unique powers of a British prime minister and base his claim to the right to do so on a democratic mandate. At present he is a Gorbachev, put in power by his party; following an election victory he would be a Yeltsin, put in power by the voters.

These Russian analogies serve to remind us of one reason why the British prime minister seems to be doing so well. He is good at getting himself advertised on television. At the start of the summer it seemed the Labour party had the monopoly of news management skills, as it presented one domestic policy initiative after another, then went back to the beginning,

recycled, and started all over again. Mr Major blessed four close colleagues with the task of breaking this opposition monopoly. They did well. But it was the former Soviet Union that squashed the image of the formerly socialist Labour leader flat.

The bungled coup of August 19 has thrust world statesman Major on to the screen and kept him there. A makeshift podium outside the door of No 10 has become his personal soapbox, unless he is on tour. Then the backdrop is Washington, Kennebunkport, Moscow, Beijing, Hong Kong. These television visits are not stunts: Mr Major has been travelling as current chairman of the G7 group of industrial nations or, in the case of China, as head of the departing colonial administration of

At present Mr Major is a Gorbachev, put in power by his party

Hong Kong. But no opportunity to be photographed shirt-sleeved and smiling, doing and saying the right things, has been missed. The prime minister showed how good he was at this kind of thing during the Gulf war. Now he has even managed to turn the grubby business of shaking hands with the murderers of Tiananmen Square into the appearance of a positive act of foreign policy, partly by getting his deal on the Hong Kong airport, and partly by making sure that his pronouncements on human rights were heard.

There could be an additional explanation for the latest change of British political mood. The crumbling of the Soviet coup demonstrated that the most important state power, more powerful than tanks, is what is going on inside people's heads. Now the nightly television onslaught on the ashes of everything socialist in what was the Soviet empire may be having its subconscious effect on British public support for a Labour party that, for all its reforms, still labels itself socialist.

Add up the above items, throw in the latest couple of

polls (which indicate a rise in support for the Conservatives), tack on Wednesday's cut in base rates and cheaper mortgages, conjure up a self-fulfilling prophecy of a growing public confidence and willingness to spend, and the case for November 7 seems compelling.

The cautious Mr Major will know better. It is the polls that count, and a solid lead that counts most. My office has been compiling a weighted average of the results of all published opinion polls, month by month - call it the FT poll of polls. The weighting is by sample size, the dates are sampling dates. The print-out shows that a Labour lead of 12.3 percentage points in August 1990 was reduced to a lead of 3.8 in August 1991. This is good for the Tories, but not good enough. The sharpest change - a rightwards swing of nearly 9 points - came last December, following the deposition of Mrs Thatcher. The Gulf war kept the Conservatives marginally ahead until April, but they have been behind all summer. The gains have been the Liberal Democrats, who stand to gain further from publicity for their conference next week.

All these are good reasons to hesitate. The conventional wisdom is that a three-month run of good leads for his party is required before a prime minister can safely call an election. Questioning for last Sunday's Mori poll in the Sunday Times ended on August 27, so, private polls apart, the most Mr Major could have to work on on October 11 would be about six weeks' of sampling. All of it would have to show greater leads than Mori's two points for a decision to go to the polls on November 7 to be statistically sound.

In short, the case for an election this year rests on the proposition that the economy and therefore the Conservatives will be worse placed next year. If the polls suddenly soar Tory-wards and give, say, an average lead of five or six points from now on that proposition may be hard to gainsay. But in any other conceivable circumstance a 1992 call could be the making of Mr Major, 1991 his downfall.

LETTERS

Europe's goal should be to restore full employment

From Frank Blackaby

Sir, What is the standard reply to those of us who argue that unemployment at 3m (on the OECD definition) is an appalling and unnecessary blight on our society? The reply is that we can do nothing about it, now that we are in the exchange rate mechanism.

They are saying the same thing all over Europe. In France, Spain, Italy, Greece, the minister is on record with the same pronouncement: "We are terribly sympathetic to the unemployed (the standard Michael Howard line), but the ERM means that nothing can be done."

Each minister is afraid that ratification will lead to a capital outflow, and his country's exchange rate will then drop out of the bottom of the mechanism. The ERM seems quite likely to lock most of Europe, east and west, into a permanent state of high unemployment; the east as well, because the low demand for labour in western Europe means that there will be very little trickle-over into the old Warsaw Pact countries.

It is certainly more difficult now (though not impossible) for any single European country to return to full employment on its own. Collective action is needed. The European Community should formally adopt full employment as a major objective of policy. The European Parliament - and particularly the European Socialists - should take up this issue much more vigorously. So should the European Commission movement.

Full employment was, for more than 30 years, one of the great triumphs of post-war European capitalism. The states of Europe, if they act together, can re-establish this basic human right: the right to work.

Frank Blackaby, 8 Finsbury Road, London SW8

Minimum wage would profit women

From Jo Richardson

Sir, Your report ("High price of a minimum wage", September 4) refers to the latest study by the Institute for Fiscal Studies. It ignores, however, one of the study's major conclusions: that a large number of women work from its introduction and that it may well be an effective tool in promoting equal pay.

The IFS study gives support to Labour party estimates that nearly 80 per cent of gainers will be women. And nearly half of all gainers will be women part-time workers.

Nor do these estimates take account of the 3m workers - mainly women and mainly part-time workers - who are earning below the PAYE

threshold. They are, in fact, currently ignored by official government statisticians.

Women's wages still lag far behind men's with the gross earnings of full-time women still only representing 68 per cent of men's. The relative position of the growing number of female part-timers is actually deteriorating.

If our economy is to function effectively, we can no longer afford to undervalue and under-reward women's work. All too often, low pay is linked to women's work and is a product of discrimination rather than low skills.

A national minimum wage is an essential part of the strategy for creating the conditions for fair pay for women and

dealing with the glaring inequalities in existing pay structures.

So, too, is strengthened and revitalised sex discrimination and equal pay legislation and improvements in childcare and community care.

They are the policies that women want and that the economy needs if it is to compete successfully on the basis of quality skills, low staff turnover and high productivity. Discrimination continues to waste the skills and potential of women. It is the cost of allowing it to continue that should concern all those who wish to see a successful and vibrant economy.

Jo Richardson, Shadow minister for women

Less tax for high earners may have dynamic effect

From Mr Robert K Young

Sir, As one of the "few standard rate FT readers" referred to in Mr Owen's letter (August 10) in response to Dominic Lawson's attack on tax, I can only despair.

It is the custom and ritual both in our courts and tax system that misleads us into believing that we are actually seeing justice being done.

The effect on revenue of higher rate taxes is not small - it is negative. Mr Dominic Lawson's worth is irrelevant. A high earner automatically contributes more. More in standard rate tax on his earnings and savings. More on VAT on his expenditure and, assuming

he can accumulate assets, more in inheritance tax on his death. In all justice he contributes in good measure to society.

Higher rate tax is ritualised envy and a pernicious attack on endeavour with no basis in justice.

It would be more equitable and raise more revenue if tax reduced after a certain level of income.

We could all aspire to become lower rate tax payers to the benefit of all. Company cars and the like would cease to be provided as "perks".

The financial services industry would concentrate on providing real benefits instead of

devising "tax dodges". The incentive to work and produce more efficiently would give the country the injection it needs. More tax revenue would then be raised to help those in society who have no choice about whether to work or sit back: people like the old, sick, mentally handicapped and disabled.

Perhaps then success would cease to be considered as anti-social as public spitting. Unfortunately, no government would have the guts to "sell" such a package to the nation.

Robert K Young, Wilcox Young & Co, 77 Bedford Place, Southampton

Museum of Scotland will surely miss the prince

From Mr Fitzroy Ponniah

Sir, The proposed Museum of Scotland and a procedural dispute that led to Prince Charles' resignation represents a management disaster the outcome of which is surely less than best for Scotland (August 19).

Prince Charles' acceptance of the post of patron of the Museum of Scotland placed him in a position to assist, for instance, in the development of a brief and in the selection of the panel to judge a competition for the purposes of contributing not only to what is considered a good museum but also to that of quality architecture. Prince Charles should have been seen as an asset by

the management of the Museum of Scotland. His resignation is therefore a disaster, signalling management failure. The appointment of Sir Philip Dowson as chairman of an assessing panel reveals a modernist bias.

The selection of a design that imitates the 18th Le Corbusier chapel in France for the purpose of a museum in Scotland points to a stagnation of architectural thought.

The chapel in France is more a piece of sculpture than a place for religious service and the museum is likely to suffer in like manner.

The chairman appears unable to disentangle the passion for modernist indulgence

from a true concern for a Museum for Scotland. As such, Prince Charles' resignation is surely understandable and a loss for architecture and Scotland - the management of the Museum for Scotland is surely to blame.

The outcome is surely less than the best and as such the use of taxpayers' funds is questionable. A reformed procedure and fresh competition is likely to be a good thing and could provide an outcome that can clear the air and bring with it the responsible use of taxpayers' funds.

Fitzroy Ponniah, 72 Hazelwood Road, London E17

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Applicants possessing the above qualifications and skills should write in confidence to: Mr Alan Spillman, Director, Associates in Advertising, 5 St John's Lane, London EC1M 4BH. Quote reference: 402. Please state in your covering letter any company to which your application may not be sent.

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For further information and application forms please contact the Chief Personnel and Management Services Officer, 8 St. John's North, Wakefield, WF1 3QA (Telephone 0924 296780) forms should be returned quoting post reference number LAWDC1 by 27 September 1991

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 - ☐ ideally you will have had some direct experience in, exposure to, or a serious long term interest in management training and development;
 - ☐ hold a business degree with honours;
 - ☐ you are aged 30 upwards;
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For further details please write to Cheryl Bailey quoting reference 485.

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A high focused corporate finance boutique, institutionally backed, seeks a specialist to maintain a wide range of bank contacts and to structure, market and place certain types of private placements, bilateral credits and asset packages. The candidate will be 28-45 and probably will be working at a middle/senior level in corporate banking or syndicated credits in a UK or foreign bank, or in the treasury unit of a life company, building society or money broker. He/she may also have an investment banking/capital markets background. Current working relationships with a wide range of banks is a prerequisite. Experience in asset backed finance, securitisation or residential/commercial mortgages would be useful.

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Based in either Moscow or London, the position will require extensive travel with a primary function of providing marketing support to the trading teams. This will include maintaining existing relationships with State organisations, developing new relationships particularly with the various republics, governmental agencies, joint venture organisations and the emerging 'private' sector. Additionally you will be responsible for co-ordinating the marketing activities of the various trading teams across the full product range.

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For further information, please telephone or write in strictest confidence, enclosing full career details, to Alex Steele, Firth Ross Martin Associates, Search and Selection Consultants, Bell Court House, 11 Blomfield Street, London EC2M 7AY. Telephone 071-628 2441. Fax 071-382 9417.

John Rose Martin
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For further information, please telephone or write in strictest confidence to Giles Simons, Firth Ross Martin Associates, Search and Selection Consultants, Bell Court House, 11 Blomfield Street, London EC2M 7AY. Telephone 071-628 2441. Fax 071-382 9417.

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Investment Manager
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5 Eccleston Street
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Further written details, and an application form (which must be completed) are available by writing in to the Personnel Section, Glen House, Stag Place, London SW1E 5AJ. Interviews will be held on 7th October 1991.

Closing date for receipt of applications is Friday 21st September 1991.

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For details, please write to John Courtis FCA at 104 Marylebone Lane, London W1M 5FU, enclosing CV, stating salary and listing how you meet these criteria. Quote 7259/FT.

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ACCOUNTANCY COLUMN

Small words may usher in tougher standards

By Roger Davis

LAST month the new Accounting Standards Board presented the next major steps in the progression towards tougher UK accounting standards. It explains its mission in the shape of a definitive Statement of Aims, and its authority in a draft Foreword to Accounting Standards.

At the same time, it published drafts of the first two chapters of a Statement of Principles. The drafts deal respectively with the objective and the basic characteristics of financial statements.

They represent the beginnings of a conceptual framework, for which many see an urgent need. Still to come are drafts on the elements making up financial statements; when to recognise income and costs; and principles of measurement, presentation and consolidation.

These early documents are far from routine. A few seemingly innocuous new words and phrases in the Statements of Principles may well herald the requirement for a sea change in all companies' attitudes to financial reporting.

So anyone who is unhappy with the ASB's language would do well to speak now. The drafts add new terms to the lexicon of the true and fair view: amongst them "faithful representation" of the underlying commercial activity and "neutrality".

They are coupled with an unambiguous statement that accounts should be free from bias. The ASB says that accounting presentation should not "influence the making of a decision or judgment in order to achieve a predetermined result or outcome".

In plain language, it all suggests that putting any sort of gloss on the numbers is out. No one, least of all the ASB, believes that it will ever stop the natural tendency for companies to put a public relations face on their results... The ASB's language is designed to kill the philosophy, more often espoused by pedlars of creative accounting schemes than by responsible directors, that such schemes are fair game provided that they remain within the rules.

As I tell my clients on the receiving end of the marketing of such schemes, it's not just that you will delude your shareholders about your financial position. You as management will delude yourselves. That will be quite as serious a disservice to your shareholders. The complete Statement of Principles appears worthy, but to date contains a lot of commonsense.

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As I tell my clients on the receiving end of the marketing of such schemes, it's not just that you will delude your shareholders about your financial position. You as management will delude yourselves. That will be quite as serious a disservice to your shareholders. The complete Statement of Principles appears worthy, but to date contains a lot of commonsense.

So far so good. I hope then that the eventual standards themselves will not have so many words. The Ten Commandments are remarkable for their clarity. "Thou shalt not commit adultery" is so obvious a command that it doesn't need elaboration. The more you try to define adultery in accounts, the more you will probably encourage the cottage industry in pre-tending that adultery really isn't that at all. In the final analysis, it depends on directors' and auditors' attitudes in upholding the spirit of the standards.

Now to some of the other aspects of the ASB's drafts. They say, not surprisingly, that accounts should be useful to users in making economic decisions. Who are the users and what decisions do they make? The Statement of Principles recognises that legitimate users include not only investors but employees, lenders, suppliers, customers, the government and the public - any stakeholder in the business, if you will.

However, it gives primacy to investors on the basis that meeting their needs is likely to meet most of the needs of the other users. Insofar as they can be met by general purpose financial statements. That reflects international thinking. It moves away from the traditional view that investors are the only legitimate users of accounts but does not go so far as to accord equal consideration to all users. The statement suggests that investors need information "to help them determine whether they should buy, hold or sell". That is in danger of aligning accounts solely with a short-termist attitude to investment. It is at odds with the fashionable

view that shareholders should see their holdings not only as a tradable commodity but be encouraged to have a longer term commitment to companies.

Expressing the objective of financial statements in terms of relevance to decisions, which by definition relate to the future, means that accounts should have predictive value. The ASB also rightly recognises the crucial role of accounts in

Information is of little use unless the reader can be reasonably assured of its truthfulness. The newly released statements contain some fighting talk. Of themselves, they will not improve the quality of financial reporting overnight. Unless they become more than mere talk they could actually increase the gap between the expectations of users and preparers of accounts.

reflecting past stewardship. A lot has been said elsewhere about the limitations of balance sheets, but the balance sheet is, or at least should be, an excellent record of how management has spent its shareholders' funds and therefore on what it needs to earn a return.

So predictive value is only one of a "shopping list" of characteristics of accounting information set out by the

ASB. Others include relevance to users, reliability, reflecting substance and economic reality, completeness, comparability and timeliness.

Accounts must be understandable by the reasonably diligent and knowledgeable user. These qualities may sound unobjectionable, but they may lead to significant changes in accounting practice.

Missing from the list of characteristics is the need for verifiability. Information is of little use unless the reader can be reasonably assured of its truthfulness. The statements contain some fighting talk. Of themselves, they will not improve the quality of financial reporting overnight. Unless they become more than mere talk they could actually increase the gap between the expectations of users and preparers of accounts.

The public may assume that imperfections have been addressed, when in fact there is a long road ahead. However, the statements provide the basis for a shared understanding of what accounts are trying to achieve.

They lay the foundation for what the ASB describes as evolutionary rather than revolutionary change. That is as it should be. We should not sacrifice an environment which encourages the majority of companies to follow the spirit for the sake of those who do not. Every indication is that the ASB is proceeding in a workmanlike manner towards ensuring that standards of financial reporting are improved.

The ASB should be warmly encouraged in its endeavours. Roger Davis is head of Coopers & Lybrand Deloitte's accounting and audit practice.

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Our client, a small listed company in the property sector, requires a Financial Controller/Director Designate. Responsibilities include control of the accounting function, together with the production of published information, tax and corporate planning and budgeting, and dealing with personnel, computing and general administrative matters. Other areas to be covered include the appraisal of investment opportunities, advising on appropriate structures and negotiating with banks and joint venture partners. Of special importance is the creation and maintenance of sources of banking and equity finance, and liaising with the company's professional advisers.

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Please send full personal and career details, including current remuneration level and daytime telephone number, in confidence to Adrian Edgett, Coopers & Lybrand Deloitte Executive Resourcing Ltd, 9 Greyfriars Road, Reading RG1 1JG, quoting reference AE843 on both envelope and letter.

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Financial Director

Thames Valley

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Our client, a well established and successful specialist plant hire company has its headquarters in the Thames Valley area with depots throughout the country. They now wish to appoint a Financial Director to be responsible for financial management and also to make a major contribution to its continued growth and development.

Joining the senior management team, you will assume responsibility for the provision of a disciplined and proactive finance department. You will also take a lead role in the strategic planning process, liaising closely with Board members and colleagues from other disciplines.

A qualified accountant, probably aged over 35 and with several years' experience of leading a finance function in a medium sized industrial company, the ideal candidate will demonstrate successive career progression coupled with a track record of achievements in previous management roles. Strong technical, commercial and communication skills must be supplemented by the maturity to work at senior level. A knowledge of one other European language, ideally German, would be a bonus but is not essential.

The attractive benefits package is an endorsement of the seniority of this appointment. Candidates wishing to be considered for this position should write with full career history and current salary details to: John David, KPMG Post Marwick McLintock, Marlborough House, Fitzalan-Court, Fitzalan Road, Cardiff CF2 1TE.

KPMG Selection & Search

HAMMERSMITH

£32,000+, PLUS BONUS, CAR AND USUAL BENEFITS

Our client is an established and highly successful business operating in a niche market within the financial services sector. Very profitable, and turning over some £6 million, the group continues to grow strongly both organically and by expansion of its product range.

Working in a sophisticated and multiple transaction environment, the Chief Accountant will report to the Managing Director and manage six staff. The prime role will be to have full responsibility for maintaining the proper controls over the group's financial accounting function, for which key components include the control of cash and first rate accounting and leadership abilities. You will also assist in the implementation of a substantial new investment in enhanced information technology systems and additionally there is good scope for developing the management information processes.

You will be a qualified accountant with at least five years' financial management experience ideally within a small company volume transaction type environment. You must be computer literate and personal attributes will include well developed inter-personal and management skills in addition to being a team player with a positive "rolled-up-sleeves" attitude.

Please send full personal and career details, including current salary and daytime telephone number, in confidence, to Christopher Haworth, Coopers & Lybrand Deloitte Executive Resourcing Ltd, 76 Shoe Lane, London EC4A 3JB, quoting reference CH859/FT on both envelope and letter.

Coopers & Lybrand Deloitte Executive Resourcing

Career Opportunities in Industry

For Young Qualified Accountants

Divisional Finance Managers are now required by a major multi-national, a world leader in its field. Part of a small team, these new positions arise from re-organisation and will report to Divisional Finance Directors variously responsible for turnovers ranging between £100 - £200m across a number of companies operating throughout Europe.

In addition to handling consolidations and implementing new systems, you will be expected to be proactive in contributing to commercial decisions, giving the job-holder a first class introduction to international manufacturing in a fast-moving customer-driven environment.

Either recently qualified or sitting finals, you will be technically confident and computer literate. At the same time you will have excellent communication and inter-personal skills with the belief that you possess a sure commercial touch.

The attractive benefits package includes relocation assistance where needed.

To apply, please send your curriculum vitae to: **KEITH TOWNROW & PARTNERS, AZTEC CENTRE, AZTEC WEST, ALMONDSBURY, BRISTOL BS12 4TD** TELEPHONE: 0454 614373 FACSIMILE: 0454 614700

KEITH TOWNROW
AND PARTNERS
EXECUTIVE SEARCH & SELECTION

Controller

SPI Pharmaceuticals, Inc., a rapidly growing subsidiary of ICN Pharmaceuticals, Inc., is seeking a Controller for its newly formed company, ICN - Galenika. The position is based in the Headquarters office of ICN - Galenika in Belgrade, Yugoslavia, and reports to the Vice President of Finance.

Candidate must have:

- Bachelor's degree in Business or related field - prefer an MBA
- Fluency in English and Serbo-Croatian
- Experience with a United States Big "6" Accounting firm
- Five years' control experience in industry, preferably in the Pharmaceuticals or Consumer goods sector
- Strong working knowledge and experience with GAAP and Yugoslavian Accounting Procedures

Please apply in writing, enclosing a detailed curriculum vitae. Application should be addressed to: Lol D. Reasch, ICN Pharmaceuticals, Inc., 3300 Hyland Ave., Costa Mesa, CA 92626. Fax (714) 668-3900.

ICN
ICN PHARMACEUTICALS, INC.

FINANCIAL CONTROLLER

£30-35,000 + CAR LONDON

Marketing subsidiary of substantial American communications group require a young qualified accountant.

Candidates must be able to balance contributing to a creative working environment with reporting to tight parent company deadlines. Supervising six staff, person appointed will ideally have exposure to U.S. GAAP requirements and have sound systems knowledge.

Please contact Gordon Montgomery at Bond Accountancy on (071) 629 8863 fax (071) 408 0961 or at Bond House 19-20 Woodstock Street, London W1R 1HF.

FINANCE DIRECTOR

c £40,000 + PERFORMANCE PAY + CAR + BENEFITS

Government funded, with a budget of approximately £80m, Sheffield Development Corporation is in its 3rd year of a projected 7 year life.

The Corporation's primary aim is to create conditions to sustain regeneration in the Lower Don Valley. The 2,000 acre Valley, located between the M1 and the City Centre, offers some of the finest development opportunities in the UK.

The Finance Director oversees the effective and efficient conduct of the Corporation's considerable finances and is a key member of its executive team. Relevant accounting qualifications with a proven track record in the financial management of a substantial organisation are essential. Commercial acumen, initiative and energy are also required to deliver the necessary quality contribution to corporate policy and strategy.

If you have the qualities to meet this challenging job apply in writing with a full CV quoting the above reference number to:

Graham Kendall, Sheffield Development Corporation, Don Valley House, Seville Street East, Sheffield S4 7UQ

This is a re-advertisement; previous applicants need not apply.

Closing Date: 20 September 1991

SDC IS AN EQUAL OPPORTUNITIES EMPLOYER

SDC
SHEFFIELD DEVELOPMENT CORPORATION

TURNING VISION INTO REALITY



Head of Financial Analysis

to £50,000 + bonus & banking benefits

Birmingham

TSB, one of Britain's leading financial services groups, is moving the headquarters of Retail Banking and Insurance, its largest and most successful division, to Birmingham. It has a finance team of outstanding calibre. This period of exciting change gives the opportunity for an exceptional financial manager, from either the manufacturing or services sectors, to take a senior and highly visible role with immense scope to influence the group's development and impact the bottom line.

THE POSITION

- ◆ Lead team of 30, including highly qualified managers and analysts. Key member of the management team.
- ◆ Fully responsible for sophisticated profitability analysis, project and expenditure evaluation, Operational Research and statistical analysis.
- ◆ Challenge to communicate analytical data effectively to add value throughout the organisation.

QUALIFICATIONS

- ◆ Extensive experience of sophisticated, broadly based financial analysis within financial services, retailing, FMCG or manufacturing.
- ◆ Highly numerate graduate, with accounting or economics qualification, ideally MBA.
- ◆ Seasoned team leader with superb presentational and communication skills. Exceptional drive, energy and work rate.

Please reply in writing, enclosing full cv, Reference BK597
NBS, Bennetts Court, 6 Bennetts Hill,
Birmingham, B2 5ST

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MANCHESTER • 0625 599953 • GLASGOW • 041 204 4334 • ABERDEEN • 0224 638080

Corporate Finance Analyst

Blue Chip International Company

c. £45,000 + Benefits

West End

Unique opportunity for a talented and experienced analyst to join a small, dedicated M&A team at the centre of one of Britain's most prestigious companies.

THE COMPANY

- ◆ Multi-billion turnover plc. Excellent profit history with world-wide interests, especially in the US and UK.
- ◆ Market leader across consumer, industrial and building products. Well established brand names.
- ◆ Committed to enhancing shareholder value. Decentralised management structure.

THE POSITION

- ◆ Research, analyse and present recommendations on potential investments.
- ◆ Provide market knowledge on current events, liaising with professional advisors, internal teams and the Executive Board.

- ◆ Support small dealmaking team in transaction management and due diligence process.

QUALIFICATIONS

- ◆ Graduate, ideally 26-30. Minimum of four years in M&A analysis or corporate finance.
- ◆ Detailed research and analysis skills. Excellent modelling capability. Familiar with Blue and Yellow books. Languages.
- ◆ Effective communicator, comfortable dealing at Board level. Alert, flexible approach to fit small team.

Please reply in writing, enclosing full cv, Reference K3489
54 Jermyn Street, London, SW1Y 6LX

S E N

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Management Accountant

Financial systems and analysis with a Pharmaceuticals world leader

c.£30,000 + bonus + car

Betchworth, Surrey

SmithKline Beecham is a world-leading pharmaceuticals company dedicated to innovation and standards of excellence in all that it does. Formed just over 2 years ago through the merger between the SmithKline Beecham Corporation and the Beecham Group, we are a new and exciting company devoting massive financial as well as human resources to developing a substantial drug portfolio.

Our finance department is central to the future development of the company. By providing a wide range of highly efficient accounting services, informed decisions can be made regarding the allocation of these resources throughout the drug development process. Restructuring of the department has created an excellent career opportunity for a management accountant to maintain a financial systems and analysis service capable of meeting all UK and European management/scientific requirements on strategic plans, operational revenue, capital budgets, project costing and human resource planning. Your immediate challenges will be to build a strong financial systems and analysis team and, as part of the continuing merger process, ensure the complete

integration of the ITPS + (or equivalent) financial software package with the digital VAX system used by our scientists around the world.

A fully qualified graduate accountant, you will have 6-10 years' industrial or commercial experience and extensive knowledge of operational accounting/financial analysis and of the management utilisation of financial systems. A strong knowledge of computer applications is important, whilst a second European language would be an advantage. Perhaps most crucial, will be your first-class interpersonal skills, ability to work independently, and highly professional approach to your work.

A comprehensive benefits package includes a car, bonus, pension and share-matching schemes, private health care, and relocation assistance where appropriate.

If you're looking to join a company whose culture is one of reward and achievement, please send a full cv to: **HR Dept, Personnel Department, SmithKline Beecham Pharmaceuticals, Brockham Park, Betchworth, Surrey RH3 7AJ.**



SmithKline Beecham
Pharmaceuticals

FINANCE DIRECTOR

c£35k + benefits

Premier Biscuits, a division of Premier Brands and makers of Cadbury Biscuits and Smash Instant Potato are looking for a Finance Director to help maintain a competitive edge in their UK and international markets.

The Premier Biscuits style is informal, accountable and hands-on where hard work and commitment is taken for granted. Our business which employs 1400 people is based at our manufacturing site on the Wirral.

Reporting to the MD you will be fully involved in the strategic and commercial decision making processes of the business. Responsibilities also encompass management and statutory accounting, together with systems development directed towards the timely production of management information. With significant expansion in recent years and ever increasing autonomy you must be able to manage change whilst maintaining the existing core disciplines.

Likely candidates will be qualified graduate accountants with previous experience in a blue chip environment. You will be used to making a significant contribution to the management of a large business and will be an excellent communicator and motivator.

An attractive benefits package is being offered commensurate with this role based on a salary of c.£35k, plus executive car, bonus and private medical insurance. In addition relocation assistance will be given where appropriate.

Please apply in writing giving details of your current salary package to:

Tim Ellis
Personnel Manager
PREMIER BRANDS (UK) LTD
Moreton
WIRRAL, Merseyside, L46 8SE

PREMIER
BRANDS

Financial Management

London Salary negotiable

Our client, a division of a leading publishing corporation, is expanding its business as a multi-media publisher of company information, serving both the UK and European markets. To meet the accounting demands arising from this expansion it wishes to strengthen its finance function by the appointment of two senior accountants to the following positions:

FINANCE MANAGER

Reporting to the Finance Director, this position will be responsible for all aspects of financial accounting and will manage, through two reporting lines, a team of 10 people employed on Credit Control, Sales Ledger and Bought Ledger.

Suitable candidates will be qualified accountants with good systems and financial accounting skills acquired in a fast-moving commercial environment.

For both positions suitable candidates will possess excellent communication skills, oral and written, combined with the maturity and self-confidence required to deal effectively at all levels.

Applicants for either post should apply in writing enclosing a comprehensive career history to:

AGB Executive
Box 283, London EC1N 2NE.

SENIOR MANAGEMENT ACCOUNTANT

Reporting to the Finance Director, this position will have prime responsibility for developing the management information systems required to provide financial and non-financial information on a regular and timely basis.

Suitable candidates will be qualified, preferably ACMA with at least 2 years experience in an analytical role, ideally within the publishing industry.

Finance Director

East Anglia

£40,000 + Car + Bonus

We are currently acting for a dynamic, £20m turnover manufacturer of fast-moving consumer goods. The company is a subsidiary of a successful plc with an impressive record of organic and acquisition based growth.

The requirement is for an ambitious finance professional to join the key management team at board level. In addition to managing the finance function, the successful candidate will be expected to contribute to the strategic running of the business. Experience of managing and developing costing systems for high-volume production operations is a pre-requisite.

You are likely to be ACMA/ACA qualified with a successful track record that includes the management of a finance function in a production/manufacturing concern, ideally in a business supplying the retail trade. Candidates must be able to demonstrate energy and commitment, together with the confidence and presence to command respect both within and outside the organisation.

Candidates should in the first instance, write with full Curriculum Vitae (including salary details) to: **Rod Bateman ACA, Michael Page Finance, Imperial Building, Victoria Street, Nottingham NG1 2EX.**

Michael Page Finance

Specialists in financial recruitment
London Bristol Windsor St Albans Leatherhead Birmingham
Nottingham Manchester Leeds Glasgow & Worldwide

Financial Director Designate

Docklands

c£40,000 + Car + Benefits

Our client is a highly successful international media services group with ambitious plans for continued growth via acquisitions, joint ventures and organic expansion.

This newly created role reports directly to the Chief Executive and encompasses all aspects of financial management and control, systems development, treasury and company secretarial duties. As a key member of the management team, primary responsibilities will be to ensure that the Group operates with maximum financial efficiency, to play a leading role in corporate strategy and to manage and develop a highly motivated finance department.

The candidate we seek will be a commercially minded qualified accountant aged 30-45, with experience at the sharp end of a small/medium sized international business. Maturity, a hands on approach, and the ability to work at board level in a team environment are pre-requisite to the appointment. A reasonable level of fluency in French, or a second European language is also highly desirable.

Interested applicants should send a full Curriculum Vitae quoting reference 901 to: **Diane Forrester ACA, Executive Selection Division, Michael Page Finance, Page House, 39-41 Parker Street, London WC2B 5LH.**

Michael Page Finance

Specialists in financial recruitment
London Bristol Windsor St Albans Leatherhead Birmingham
Nottingham Manchester Leeds Glasgow & Worldwide

Chief Financial Officer

Greater Manchester

c£35,000 + Car + Profit Share + Benefits

Our client is a £12 million turnover subsidiary of a multinational group operating as an importer of high-quality consumer goods in diverse domestic markets. As a market leader, it has enjoyed strong growth over recent years and has ambitious plans for further expansion in the future.

An energetic, hands-on Accountant is now required to work closely with the Managing Director in providing broad finance and administrative support for the commercial direction of the business.

Emphasis will be placed on developing robust computerised systems to handle high-volume, complex transactions and maintaining strict procedural control over working capital.

As Number Two to the Managing

Director, liaison with external professional advisers will be an important aspect of this role.

Candidates will be qualified accountants who can demonstrate sound technical skills and significant experience of computerised systems development gained in a fast-moving commercial environment. You will need strong drive and a high level of commitment to take advantage of this exciting opportunity.

Interested candidates should send a curriculum vitae to: **Mark Hurley ACMA, Regional Manager, Michael Page Finance, Clarendon House, 81 Mosley Street, Manchester M2 3LQ, quoting ref: M14829.**

Michael Page Finance

Specialists in financial recruitment
London Bristol Windsor St Albans Leatherhead Birmingham
Nottingham Manchester Leeds Glasgow & Worldwide

Finance Director

Defence Research Agency

Europe's Largest Research Organisation

The Defence Research Agency (DRA), an executive agency of the Ministry of Defence, employs 12,000 staff - a significant proportion of the nation's scientific resource. The DRA turns over \$700m and has a very substantial asset base exceeding \$800m at current valuation.

Led by a new Chief Executive recruited from the private sector, the DRA is planning to change dramatically and on a tight timetable. Out of a grouping of separate Civil Service establishments with purely cash-based accounting systems, the DRA is creating a single, rationalised, customer-responsive business, with financial targets, a commercial accounting system and extensive delegation of budget responsibility to line managers.

The Appointment

A Finance Director is to be appointed as soon as possible, as a key agent of change across the DRA, as well as being responsible for professional accounting input. Reporting to the Chief Executive, the Finance Director will be a member of the DRA's top management board. He/she will also be directly responsible for 300 finance staff and major financial/MIS systems investment.

Requirements

- Professionally qualified to FCA/FCCA or equivalent level with substantial post-qualification experience, including the introduction of profit/cost centre systems in large service businesses; valuation and financial management of substantial fixed assets; accountability of board level for planning, management and statutory commercial accounts and internal audit. Experience of treasury management and Government accounting is desirable but not essential.
- Management experience at senior level in businesses subject to major reorganisation (eg post-mergers), culture change and cost reduction, including line responsibility for a substantial finance department.

To attract a top finance professional, with strong general management qualities, to this 3 year (potentially extendable) appointment, the DRA is prepared to offer a very competitive remuneration package including performance bonus. The appointment is in Farnborough, Hants.

Apply in strict confidence by sending a full CV (quoting ref: C/92/1204) to reach Recruitment & Assessment Services, Alencon Link, Basingstoke, Hants RG21 1JB, no later than 20 September 1991. Candidates applying near to the closing date may fax their CVs to Basingstoke (0256) 846565. Please include details of budgets and scale of responsibilities handled, your relevant experience of major organisational change and your latest remuneration as well as professional background and reasons for applying. You should also include the names of two referees who can be approached if you are invited to interview.

Further details will be sent to candidates on receipt of CVs. These are obtainable in advance from Barry Hilton on (0256) 846382. Please quote the above reference.

The Defence Research Agency is an equal opportunities employer.

Salary
Negotiable



Teachers' Pensions Agency Finance Director - Darlington

A Teachers' Pensions Agency (TPA) is planned for early 1992 under the Government's Next Steps policy for delivering high quality public service. The Agency would be located in Darlington to take over the function of the Department's existing Pensions Branch. It will have a budget of approximately £4 billion, including £5 million running costs.

You will initially be appointed as Head of the Pensions Branch Finance Unit and as Finance Director Designate of the Agency. As Finance Director you will support the Agency Chief Executive in her capacity as Agency Accounting Officer in planning and controlling the Agency's performance including being responsible for developing the financial content of the TPA's Corporate and Business plans and contributing to the development of operational strategies. You will manage the Agency's financial affairs on a day to day basis and serve as a member of the Agency's Management Team. You will be responsible for taking forward the development of the Agency's computerised accounting arrangements and systems to meet the TPA's management needs.

Applicants must be CCAB qualified with at least

three years' directly relevant management accounting experience at a senior level. The ideal candidate would also have a proven track record of corporate management skills and the implementation of new computerised accounting systems, and a good knowledge of audit procedures.

The ability to maintain financial proprieties is an essential attribute, as are good communication skills, motivation and determination and the ability to motivate others to achieve targets.

The appointment will initially be for a period of 5 years with a mutual option at 3. Starting salary £23,855 - £27,819, depending on qualifications and experience with further increments up to £33,175, depending on performance. Assistance with the cost of relocation may be available.

For further details and an application form (to be returned by 30th September 1991) write to Recruitment & Assessment Services, Alencon Link, Basingstoke, Hants RG21 1JB or telephone Basingstoke (0256) 468551. Please quote ref: C/92/1211.

The DES is an equal opportunity employer.



ROBERT HALF
Financial Recruitment Specialists

FINANCIAL TIMES
EUROPE'S BUSINESS NEWSPAPER

INVITE YOU TO A BUSINESS BREAKFAST DEVELOPING A SUCCESSFUL IMAGE How to Create a Powerful Impression

IN LONDON ON TUESDAY
17th SEPTEMBER 1991 AT
LONDON MARRIOTT HOTEL,
GROSVENOR SQUARE, LONDON W1
8.30am to 9.30am

IN THE THAMES VALLEY ON
TUESDAY 24th SEPTEMBER AT
SLOUGH/WINDSOR HOLIDAY INN,
DITTON ROAD, LANGLEY, NR. SLOUGH, BERKS
8.30am to 9.30am

This breakfast briefing will be given by Mary Spillane, a leading image consultant, who advises companies throughout Britain and Europe on making the most of their corporate image through their people.

- The talk will cover:
- Why image matters.
 - How your team's image can push the company forward or hold it back.
 - Guidelines for successful image for men and women.
 - Cross cultural image - how to project your company more effectively abroad.

Please note that places at the breakfast are strictly limited.

If you wish to attend the Business Breakfast write to Rachelle Nelson at Robert Half, Freepost, Walter House, Bedford Street, 418 The Strand, London WC2R 0BR. (Telephone: 071-836 3545).

If you wish to attend the Business Breakfast write to Sarah Platt at Robert Half, Freepost, Princess Beatrice House, Victoria Street, Windsor, Berks SL4 1EH. (Telephone: 0753-857777).

As Chairman of GMB Image Consultants Europe, Mary Spillane directs a network of 630 consultants who advise both men and women on making the most of their personal image. She holds an MPA from Harvard University and a B.A. in Politics.

Previous experience includes a consultancy to the United Nations in Geneva and the President Jimmy Carter administration in Washington, D.C.

Her latest book 'The Complete Style Guide' has recently been published by Pitman Books.

Group Financial Controller

International £30m Turnover Manufacturing Group

c£30,000 + car

North West

Our client is a successful and exciting textile and high tech component manufacturing group with several UK and international manufacturing sites. Healthy and profitable growth continues, necessitating this new position based North of Manchester in an impressive new Head Office.

Reporting to the Group Managing Director, you will provide central co-ordination of financial and management information and broad advice and guidance to the group. The key monthly international consolidation duties and annual budget preparation provide worldwide travel opportunities and regular contact with banks, auditors and group companies add to the role. Your sound professional experience gained in manufacturing companies and possibly financial consultancy will be complemented by knowledge of computer systems and company secretarial

duties, plus ideally some acquisition and company flotation finance.

Aged in your 30's or early 40's, you will be a qualified Accountant, probably ACA, with relevant financial experience in manufacturing industry. You will have operated to tight personal deadlines and enjoy both hands on accountancy and the opportunity to proactively influence the group's direction and performance through operating companies. Career prospects are good.

The package comprises a salary negotiable c£30,000, fully expensed company car and other good benefits including relocation assistance if necessary.

Please write with full career and salary details - in confidence - to David Mather, reference 31126, MSL International (UK) Limited, Sovereign House, 12-18 Queen Street, Manchester M2 5HS.

MSL International

CONSULTANTS IN SEARCH AND SELECTION

Accounting Manager

- Pension Fund Performance

Attractive Package

Flexible Location



The NRA is the strongest integrated protection agency in Europe, improving all aspects of the river water environment in England and Wales. The Authority has statutory responsibility for administering the pensions of its own workforce of around 7,000 employees, and also for around 39,000 people who had worked in the water industry before the water plc's were established. With invested funds in excess of £1,000m, professionally managed by appropriate leading companies in the pensions industry, the Pensions Committee of the Funds require information and advice to check that the highest possible standards of performance and professional services are maintained.

Reporting to the Finance Director of the NRA in Bristol, the Accounting Manager - Pension Fund Performance will prepare periodic management accounts for the Fund, produce the Annual Report for the members, check compliance with the Committee's requirements, provide measures of the effectiveness of the service companies, and undertake specific projects for the Committee.

Accordingly candidates will preferably be qualified accountants (probably Chartered) with relevant experience in pension funds accounting or similar financial services. The responsibilities of monitoring the effective management of such large funds are fully recognised in the remuneration levels set for the position: working conditions are, of course, excellent.

Candidates should send a comprehensive c.v or telephone for an application form to Howgate Sable & Partners, Arkwright House, Farnborough Gardens, Manchester, M3 2LF. Tel: 061-839 2000 quoting reference (F.T.570E).

Howgate Sable

EXECUTIVE SEARCH AND SELECTION

Qualified Accountant

To offer a Treasury advisory service to Local Authority clients

In recent years, UBS Phillips & Drew, part of the triple A rated Union Bank of Switzerland, has established market leadership in the provision of Treasury consultancy and advice to a wide range of Local Authorities. A small, highly professional and committed team has developed this fascinating niche, both marketing the service and ensuring long term business by the quality of advice offered. We are looking for a young graduate accountant to join this team. Candidates should be of the highest calibre, with accountancy experience extending throughout the Treasury function, PC literacy, broad ranging business understanding and a high level of inter-personal skills. Although a CIPFA qualification would obviously be appropriate, we will be interested to hear from members of other accountancy bodies who can demonstrate these other strengths. Most positions nowadays demand hard work and a conscientious approach, but here the long hours involved, and the need to travel throughout the UK from our City base, make that requirement very clear. The rewards are the opportunity to become involved with the undoubted market leader in a fast developing market, and the security associated with a bank of our stature; as you would expect, the attractive salary is supplemented by a benefits package of the highest level.

Please send full career details to
Lorna McArthur, Personnel Manager,
UBS Phillips & Drew,
100 Liverpool Street,
London EC2M 2RH.

UBS Phillips & Drew

Top Opportunities

appears every Wednesday

For advertising information call:

Elizabeth Arthur
071-873 3694

Stephanie Spratt
071-873 4027

GROUP FINANCIAL CONTROLLER

Thames Valley

c£37,500 + bonus + car

Our client is a significant quoted British group manufacturing high quality capital equipment for the engineering industry. Its recent performance is characterised by a move to higher technology products, selective acquisition and high export levels. It is a decentralised operation with companies both in the UK and overseas.

The need now is for a Group Financial Controller to be responsible at Group level for all management accounting, financial accounting including consolidation, supervision of operating company systems and tax planning for the Group. The person appointed will report to the Financial Director and will be expected to carry out the financial strategy of the Group.

We should like to hear from qualified accountants who have had experience in manufacturing industry and who have also worked in a corporate head office. Candidates should be familiar with modern data processing systems and detailed experience of UK corporation tax is essential. Personal qualities are also important where a commercial flexible approach is vital, together with the ability to contribute to leadership of the finance function.

Please write with a full CV stating current remuneration and quoting reference 2033 to John Little, Bull Thompson & Associates Ltd., Alliance House, 63 St Martin's Lane, London WC2N 4JX, who is advising on this appointment.



CORPORATE AND RECRUITMENT CONSULTANTS

TEESSIDE c.£40,000

Finance Manager

Enron Corp is a dynamic and expanding U.S. based integrated natural gas company with a turnover of \$13 billion and staff of 7,000. It has recently formed Enron Europe in the UK to develop new markets in Europe. The centre piece of Enron's European expansion is the construction and operation of the UK's largest gas fired combined cycle cogeneration power station. The power station starts commissioning in August 1992 and when completed in April 1993 will represent 3% of the UK's electricity supply. In addition Enron is constructing a petroleum liquids extraction facility on Teesside which will also be completed in April 1993.

The Finance Manager will initially report to the European Controller and be responsible for all financial aspects of Enron's Teesside operations. The manager will take a lead role in systems development and be responsible for the recruitment of the finance department. He/she will be a member of the management team and be expected to make a significant contribution to the commercial success of the operation.

The successful candidate will probably be in his/her thirties with hands on systems development skills and substantial experience in power generation, chemical or a related industry. He/she will have a proven track record in a demanding environment with outstanding leadership communication and commercial skills.

In addition to a competitive performance related salary, Enron offers a progressive and flexible benefits package which includes a share ownership plan, a money purchase pension plan, medical and dental cover and a generous car allowance. Relocation assistance is also available. If you feel capable of meeting the challenges of this unique green field opportunity please write with a full C.V. and current salary package to: Carole Field, Enron Europe Ltd, Concorde House, Concorde Way, Preston Farm Industrial Estate, Stockton on Tees, Cleveland TS18 3RB. Tel: (0642) 612 425.

ENRON

Finance Director Trade Organisation

Central London

Our client is one of the largest Trade Associations in the U.K. with its members representing three-quarters of their U.K. conducted business. The head office is based in Central London with a strong network of regional offices throughout the U.K. In addition to their mainstream business the association is also involved in a wide range of profitable commercial services, including publishing, training and conferencing.

The Finance Director will be a key member of the Executive Board. Reporting to the Director General you will assume overall responsibility in all areas of Finance, Information Technology, Secretariat, Personnel and Administration.

Salary Negotiable + Car + Benefits

An important first responsibility will be the development and implementation of professional and financial policies and procedures.

You will be a qualified accountant of graduate calibre with a high degree of commercial awareness. You will have demonstrated strong technical skills, initiative and creativity in your current position.

In the first instance, please contact Chris Denington, Head of Human Resources Division, by writing to him at the address below quoting reference CD012 or alternatively telephone him on 071 383 5100.

Grant Thornton Management Consultants, Grant Thornton House, Melton Street, Easton Square, London NW1 2EP.

Grant Thornton

MANAGEMENT CONSULTANTS

The UK member firm of Grant Thornton International

POLY-LINA LTD

Poly-Lina is a dynamic UK based company with a £20 million turnover and a workforce of 450.

For 25 years we have been a market leader in computer based systems for Business, Retail, Social, Food and Process Banks and Civil Serv.

Please send your C.V. to the Personnel Director, Poly-Lina Ltd, Halesfield 11, Telford, Shropshire, TF7 4LZ. Telephone: 0952 588511

Our need is for a bright and ambitious qualified accountant to take a leading role in our Finance Department.

Candidates must have broad experience gained in a manufacturing company, ideally in the FMCG sector. Familiarity with sophisticated computer based systems is vital. You must also be committed, flexible and used to working with operational detail. Above all you will be a proven people manager with well developed interpersonal and communication skills.

FINANCIAL ACCOUNTANT

c. £30,000 + CAR ENFIELD, MIDDLESEX

The work will be interesting and varied. Reporting to the Financial Director, key responsibilities will include leading the established management accounting team, developing new performance indicators, and managing all financial accounting and company secretarial requirements.

You will be expected to achieve early promotion within our fast developing organisation.

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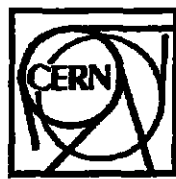
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FINANCIAL TIMES
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INTERNATIONAL COMPANIES AND FINANCE

Oerlikon-Bührle in SFr200m loss

By William Dullforce in Geneva

OERLIKON-BÜHRLE, the Swiss industrial and armaments group which has been the object of a radical restructuring over the past year, yesterday disclosed a first-half operating loss of around SFr200m (\$131m).

In 1990, the group reported an operating loss of SFr91m, while the parent company, hit by restructuring costs, posted a net loss of SFr254m.

All the activities of the industries division are to be sold off or shut down by the end of year and the military division will be further shrunk. Some 900 jobs will be lost in Switzerland by the end of 1992.

In the first half, group personnel was reduced by 1,900.

Mr Hans Widmer, chairman, said that with sales expected to be SFr600m higher in the second half from the invoicing of some large military contracts and with restructuring measures starting to take effect, the operating result would certainly not be worse by the end of the year and could show some improvement. But restructuring costs would still have to be taken into account.

During the first half, turnover of SFr1.6bn was 12 per cent down while for the subsidiaries remaining after the recent disposals of the welding

and insurance companies incoming orders at SFr1.4bn were 22 per cent lower than in the first six months of 1990.

Oerlikon-Bührle's biggest problem is that it has failed to find a buyer for its military division which has generated SFr1.2bn in restructuring costs to date in addition to an investment of some SFr1bn in a guided missile system, Adats, which has been sold to only one customer.

Nevertheless, Mr Widmer said, restructuring to date had broken the vicious circle of lower cash flow and increasing net debt, although improvements at the operational level

were not yet enough to ensure a profitable future.

Group turnover would be reduced to around SFr3.5bn compared with the SFr4.5bn at which it had remained stuck since 1986. Cash flow had to be increased from an expected SFr70m in the current year to SFr300m.

Even with that increase, net indebtedness could be reduced only slightly from its current SFr2.3bn by 1994, due to continuing commitments to large-scale military projects. These projects would no longer affect the operating result after 1991 but would continue to put a strain on liquidity.

Sasea loses SFr220m and seeks MGM deal

By William Dullforce in Geneva

SASEA HOLDING, the parent company for the investment banking group headed by Mr Florio Fiorini, posted a loss of SFr220m (\$144m) for the fiscal year to June 30. As a result, its equity has been reduced to SFr250m compared with a nominal capital of SFr402m.

Sasea participated in the S1.3bn takeover of MGM-Pathe, the Hollywood studio group, by Mr Giancarlo Parretti, the Italian financier with whom Mr Fiorini had close ties. Sasea now says that it is co-operating with Crédit Lyonnais, which provided most of the finance for Parretti's takeover, to find a buyer for MGM-Pathe.

The company said that disposal of the MGM-Pathe stake would probably be delayed some months until the situation was more favourable for the sale of that kind of asset and a profit could be realised when announcing its 1990-1991 profit setback.

Sasea's exposure consists of a \$90m loan and its SFr75m investment in Media International, the company which was the vehicle for Mr Parretti's purchase of MGM-Pathe. Sasea's slide from a SFr28m profit in 1989-90 to a SFr220m loss has been prompted by other difficulties. It has set aside SFr175m in provisions for losses on trading operations, mainly in Yemen, Gabon and Guinea. The operations were halted at the beginning of this year.

For some months the management has been trying to sell assets and reduce group debt, which amounted to SFr1.5bn at the end of 1989. It has sold stakes of 35 per cent in Tamoli (Suisse) and 10.5 per cent in Tamoli (Italia), where it partnered the Libyan Petroleum Company. It has reduced its assets by SFr300m through the sale of real estate holdings to the Cabassi group of Milan.

More deals are under negotiation with Cabassi which, together with those already realised, should cut group debt by some SFr700m, Sasea said. The management hopes to reduce debt to SFr300m. Parretti's court battle, Page 19

Dutch financial services group moves ahead 18.8%

By Ronald van de Krol

INTERNATIONAL NEDERLANDEN GROUP (ING), the newly-formed Dutch financial services group, posted an 18.8 per cent increase in first-half net profit and forecast a "satisfactory" rise in full-year results.

The company, formed in March through the merger between Nationale-Nederlanden, the biggest Dutch insurer, and NMB Postbank, the country's third largest bank, said net profit rose to F746m (\$382.5m) in the first six months of 1991.

In the same period of last year, the partners posted a combined net profit of F1.62bn. A reason for the strong profit

rise was a turnaround in non-life insurance, which managed to produce a slim profit of F17m after a loss of F135m in early 1990 due to heavy winter storms in north-western Europe.

This improvement helped the former Nat-Ned achieve a 37 per cent rise in net profit, compared with a 6.5 per cent increase for its merger partner NMB Postbank.

Describing its first-half performance as good, ING announced an interim dividend of F1.50, a rise of nearly 5 per cent compared with F1.43 a year earlier. The figures, the first presented by the new company, were released

after the close of bourse trading yesterday.

In life insurance, ING posted a pre-tax profit of F120m compared with F125m in the 1990 first half. The group attributed the flat life results to high start-up costs in new markets such as Taiwan and South Korea.

In banking, the group saw a 30 per cent rise in international lending, helping to compensate for a modest 3 per cent growth in lending at home.

At the end of June, international lending accounted for 17 per cent of the total credit portfolio, compared with 14 per cent a year earlier. Overall, lending rose 6.9 per cent.

Sun Alliance to lift mortgage premiums

By Richard Lapper in London

SUN ALLIANCE, the UK's biggest composite (general and life) insurer, yesterday announced that it would increase mortgage indemnity insurance premiums by 50 per cent in October.

The group made the announcement as it posted pre-tax losses of £114m (£192.6m) for the first six months of 1991. Sun Alliance is the latest of the UK insurers to report heavy losses for the period. All have been battered by weather and recession-related claims at a time when premium rates have remained competitive.

Sun Alliance is the leading UK underwriter of domestic mortgage indemnity policies - which insure lenders against any losses they might incur on

sales of repossessed properties. With the number of repossessions rising as a result of mortgage defaults, Sun Alliance registered underwriting losses of £50m in the first half of 1991. In the next six months, the company expects a further £50m in mortgage indemnity losses. Annual premium income amounts to approximately £50m.

The provisions indicate that Sun Alliance has taken a more optimistic stance on trends in mortgage indemnity claims than Eagle Star, the BAT subsidiary. Eagle Star has a smaller market share than Sun Alliance but made losses of £121m in the first half of 1991.

Mr Scott Nelson, general manager of finance at Sun Alliance, said that he judged the provision to be adequate.

Irrespective of differing estimates of the losses, other UK insurers in the sector seem certain to follow Sun Alliance's example with rate increases.

The mortgage indemnity loss contributed to Sun Alliance's recording pre-tax losses of £114m, which was the same as in the first six months of 1990. However, last year's results were adversely affected by the storm losses during the winter of 1990, indicating that there has been a deterioration in underwriting experience this year.

A sharp climb in claims from subsidence damage to residential houses to £61m - following two dry summers - and a

50 per cent increase in theft costs helped push UK underwriting losses to £243.4m against £263m.

Overall, worldwide non-life premium income increased by 6.5 per cent to £1.43bn with life premiums contributing a further £44.7m (£411.8m) in revenue. Underwriting losses worldwide amounted to £305.2m (£314.9m), but were offset by life profits of £25.9m (£23.6m) and investment income of £165.2m (£172.3m).

The company, which is still financially the strongest in the UK, said that the strength of its balance sheet coupled with expected rises in insurance rates enabled a 5 per cent increase in the interim dividend from 5.00p to 5.35p.

Recession sends Blue Circle down 38% to £57.5m

By Andrew Taylor, Construction Correspondent, in London

THE severe recession in UK and US construction markets sent pre-tax profits of Blue Circle, one of the world's biggest cement manufacturers, tumbling 38 per cent to £57.5m (£97.4m) during the first six months of this year.

Turnover fell to £530.8m from £656.4m as demand from the building industry continued to decline.

Mr Jim McColgan, chief executive, said cement sales in Britain during the first half fell 16 per cent as the effects of the recession in the construction industry widened.

Cement and concrete sales by Blue Circle subsidiaries in the US fell about 12 per cent after taking into account new acquisitions. Sales were down by more than 20 per cent in some states, said Mr McColgan. Blue Circle produces just under half of all cement sold in Britain.

The company recently diversified into household products in the UK where it manufactures boilers, bathroom and kitchen products. Last year, it acquired Ceramica Dolomite, the Italian sanitaryware manufacturer. UK cement profits during

the first half fell by 45 per cent to £20.4m from £37.2m. UK property development profits fell more sharply from £6.6m to £500,000 due mainly to the timing of development sales expected in the second half of this year.

In the US, profits from cement, concrete and aggregates fell by more than two-thirds to £1.6m. The market in Atlanta, Georgia, where Blue Circle has struggled in recent years, is expected to pick up as construction work begins for the 1996 Olympics, planned for the city.

Cement profits in Malaysia doubled from £1.5m to £3m. Profits in Chile held steady at £6.1m but dipped slightly in Africa from £9.3m to £8.1m.

Home products rose by a quarter to £23.4m thanks to a first-time contribution from Ceramica Dolomite.

The group's balance sheet remained strong despite an increase in net debt from £262m at the end of last year to £318m at the end of June.

The company has declared a maintained interim dividend of 3.75p. Lex, Page 16

Interim Report 1991 for Skandia Group Insurance Company Ltd.

The management operating result, which includes unrealized changes in the value of assets, rose to MSEK 764 (344).

Net asset value on 30th June, 1991 totalled MSEK 16,733 (16,105). This corresponds to SEK 218 per share, which is an increase of SEK 8 over 31st December, 1990.

The operating result for the period was MSEK 7 (1,510).

INSURANCE OPERATIONS

The trend of results for the insurance operations was unsatisfactory. Premium levels in several markets are still not sufficient to cover costs for claims and administration.

Premium rate increases which have been instituted have not yet had any considerable impact on results. Claim costs still remain at an unacceptably high level.

Total premium income rose to MSEK 15,093 (12,360), excluding the operations of Swedish Skandia Life. Premium levels have risen in most markets, particularly in Norway and Sweden.

Results for the Nordic operations represent a marked improvement over the past two years. However, claims for fire losses by small and medium-sized businesses are still a problem.

The newly established Dial companies, which employ telephone sales as their business concept, reported a portfolio of approximately 130,000 policies in force through August 1991. Sales of financial services and unit-linked assurance developed well.

The Swedish life assurance market has undergone a transformation in recent years. In addition to conventional life assurance - which is offered on a mutual basis by Swedish Skandia Life - Skandia Group now sells unit-linked assurance through the newly established company Skandia Link, as well as through several wholly owned unit-linked companies in Europe.

The insurance result for international non-life re-

insurance remained weak, mainly due to downward pressure on premium levels in the market. The management operating result improved considerably, primarily due to growth in the value of the share portfolio. The Group's life reinsurance business continues to grow and is showing satisfactory results.

Premium growth for international direct non-life insurance was weak, with a decline in results. Claim costs are still high in the U.K. and Italy. The American subsidiaries are reporting positive results.

Expansion of the Group's international life assurance and financial services segment is proceeding and results are positive. Skandia's new unit-linked company in Germany will commence sales during the autumn.

INVESTMENT MANAGEMENT

The Group noted favourable development within its investment management operations, with an increase in the total investment result compared with

a year ago. The share portfolio, in particular, has performed well. Changes in value of the Group's real estate portfolio during the first half were mixed, with increases in Madrid and Lisbon, and decreases in Sweden and the U.K. The value of the Swedish real estate portfolio has decreased by an average of 10 per cent from the values reported on 31st December, 1990.

The total yield from the Group's investment management operations was 7 (5) per cent.

SUMMARY OF RESULTS				
MSEK	1991 6 mos.	1990 6 mos.	1990 12 mos.	
Insurance result	-175	-88	-221	
Financial services	11	2	27	
Investment income				
Dividend income	1,767	1,894	3,940	
Changes in value	304	2,226	2,482	
Capital gains				
Adjustments to				
lower of cost or	261	-508	-1,306	
market value				
Changes in surplus	757	-1,166	-3,760	
values of assets				
	3,289	2,446	1,326	
Of which, allocated				
to insurance				
operations	-1,770	-1,425	-2,860	-1,543
Joint-group				
expenses	-60	-71	-243	
Interest expenses,				
lease	-401	-398	-914	
Amortisation of				
goodwill	-130	-122	-253	
Management				
operating result	764	344	-3,206	
Of which, change in				
surplus value of assets	757	-1,166	-3,760	
Operating result	7	1,510	554	
Extraordinary items	23	-3	14	
Minority interests	0	2	9	
Taxes	-11	-451	-340	
Result for the year	25	1,058	228	

1) Includes a signed part of MSEK 1,491 on the sale of a principal office building.

2) The fiscal method has been applied in calculating tax.



S-103 50 STOCKHOLM, SW EDEN

VOLKSWAGEN AG
WolfsburgFirst call to exchange ordinary shares
- Security identification number 766 400 -

The ordinary shares in our company now bear only the renewal coupon, so that new dividend coupon sheets must be issued. In view of the fact that the Annual Meeting of Stockholders held on July 4, 1985 voted to change the company's name from "Volkswagenwerk Aktiengesellschaft" to "Volkswagen Aktiengesellschaft", the coupon sheet will not be renewed and the ordinary share certificates that have now become incorrect are instead to be exchanged in accordance with Section 73 of the German Corporation Act.

We therefore request our stockholders to present the ordinary share certificates bearing the company name "Volkswagenwerk Aktiengesellschaft", with the renewal coupon, during normal business hours at a branch of one of the credit institutions listed below during the period

September 16 to December 17, 1991 inclusive

so that they may be exchanged for new ordinary shares bearing the company name "Volkswagen Aktiengesellschaft".

The exchange agents in Germany are as follows:

Deutsche Bank AG, Dresdner Bank AG, Commerzbank AG, Berliner Commerzbank AG, Bayerische Hypothek- und Wechsel-Bank AG, Bayerische Landesbank Girozentrale, Bayerische Vereinsbank AG, Berliner Bank AG, Berliner Handels- und Frankfurter Bank, BfG Bank AG, Deutsche Girozentrale - Deutsche Kommunalbank, DG Bank Deutsche Genossenschaftsbank, Hessische Landesbank - Girozentrale, Merck, Finck & Co., B. Metzler seel. Sohn & Co. KGaA, Norddeutsche Landesbank Girozentrale, Sal. Oppenheim jr. & Cie. KGaA, M.M. Warburg-Brinckmann, Wirtz & Co., Westdeutsche Landesbank Girozentrale, Westfalenbank AG, Commerz-Credit-Bank AG Europartner, Deutsche Bank Saar AG, Vereins- und Westbank AG.

The exchange agents abroad are as follows:

In Belgium: Banque Bruxelles Lambert S.A., Générale de Banque S.A., Kredietbank N.V.
In France: Société Générale
In Great Britain: S.G. Warburg & Co. Ltd.
In Italy: Banca Commerciale Italiana
In Japan: The Mitsui Taiyō Kobe Bank Ltd., Sumitomo Bank Ltd.
In Luxembourg: Banque Internationale à Luxembourg S.A.
In the Netherlands: Algemene Bank Nederland N.V.
In Austria: Bank für Arbeit und Wirtschaft AG, Creditanstalt-Bankverein, Girozentrale und Bank der österreichischen Sparkassen AG, Österreichische Länderbank AG, Raiffeisen Zentralbank Österreich AG, Schoeller & Co. Bankaktiengesellschaft.
In Switzerland: Schweizerische Bankgesellschaft, Schweizerische Kreditanstalt, Schweizerischer Bankverein
In Spain: Banco Bilbao Vizcaya S.A.

Once the ordinary share certificates handed in, together with the renewal coupon, have been examined to establish that they are in order, new ordinary shares bearing the company name "Volkswagen Aktiengesellschaft" and the date of issue "April 1991" will be issued, accompanied by a dividend coupon sheet containing dividend coupons nos. 31-50 and a renewal coupon. Certificates for one share (DM 50), global share certificates for 10 shares (DM 500) and 50 shares (DM 2,500), and multiple share certificates for 2,000 shares (DM 100,000) are available. If shares are held in custody by a credit institution, the exchange will be effected without special instructions from the depositor; in this case the stockholder need take no action.

The new share certificates will be made available to stockholders free of commission and charges. The depositary banks are requested to contact one of the above-named exchange agents with regard to refunding of the client commission for share certificates held in separate safe custody or jacket custody/actually exchanged certificates. There is no client commission in the case of shares held in giro-transferable collective custody, as these shares will be exchanged without the participation of the depositary banks and the depositors do not need to be notified.

The newly issued ordinary share certificates will be deliverable on all German stock exchanges from September 16, 1991 onwards alongside the old share certificates. The now incorrect ordinary share certificates bearing the company name "Volkswagenwerk Aktiengesellschaft" will cease to be deliverable as of October 16, 1991.

Old incorrect ordinary share certificates of our company which have not been presented by December 17, 1991 will be cancelled in accordance with Section 73 of the German Corporation Act. The necessary authorization has been granted by the Wolfsburg District Court.

Wolfsburg, September 1991

The Board of Management

INTERNATIONAL COMPANIES AND FINANCE

MGM battle uncovers web of intricate deals

Karen Zagor follows the Parretti court case

A WEB of broken promises and undocumented loans which does little credit to either Mr. Giancarlo Parretti's business methods or Credit Lyonnais Bank Nederland's lending practices has emerged in the legal battle for control of MGM.

The Delaware court case centres on whether Mr. Parretti, the controversial Italian entrepreneur, breached a corporate governance agreement signed in April when the bank agreed to lend MGM \$145m to keep the studio out of the bankruptcy court on the condition that Mr. Parretti ceded day-to-day control. Mr. Parretti's lawyers contend that it was the bank that violated the agreement.

The bank is seeking a permanent injunction to bar Mr. Parretti and two associates from serving as directors, while Mr. Parretti is fighting to regain control of MGM.

In an interview, Mr. Francois Gille, deputy director-general of Credit Lyonnais and a member of CLBN's supervisory committee, described the confused and complex negotiations which led CLBN to acquire an exposure of almost \$300m to Mr. Parretti.

Credit Lyonnais's relationship with Mr. Parretti was forged through its Dutch subsidiary which had a long and generally lucrative history of investments in Hollywood, including its acquisition by Credit Lyonnais in 1983.

Mr. Parretti's involvement with CLBN dates from 1987 when he acquired Cannon Group, the founding E-movie studio that was a long-standing CLBN customer. Cannon was renamed Pathé Communications.

But when Mr. Parretti, who is appealing a jail sentence for fraudulent bankruptcy in Naples, started putting together his \$1.3bn bid for MGM in March 1990, concern

about his past and the source of his funds had made him such a political liability in France that the French government blocked his bid for control of Pathé Cinema.

Credit Lyonnais says it told CLBN to reduce its exposure to Mr. Parretti's empire before he embarked on the MGM deal. But, last July, Credit Lyonnais admitted its CLBN subsidiary had lent Parretti's various companies \$380m, excluding about \$400m in factoring. The bank, which had been silent about its exposure to Parretti through most of this year, said the litigation had allowed it to break banking protocol about outstanding loans to customers and release details.

Even more embarrassing for Credit Lyonnais was CLBN's admission in the court case that it not only advanced \$160m to Mr. Parretti to help complete the purchase, but also failed to document every aspect of the transaction. Last year, CLBN denied it had been involved in the acquisition.

As one of the terms of Mr. Parretti's deal with Mr. Kirk Kerkorian, who held 80 per cent of MGM, Mr. Parretti agreed to forfeit \$358m if the takeover failed. Credit Lyonnais says that, only days before the deal was supposed to close, Mr. Parretti went to CLBN and said he needed a bridging loan of \$160m or the takeover would collapse.

The bank's risk was about \$300m in loans to other Parretti entities if the deal had failed. The amount was secured by assets. Mr. Gille, the Credit Lyonnais director who was brought in earlier this year to help sort out MGM, is adamant the funds were provided as part of a short-term loan which was to be replaced almost immediately with three permanent investments which Mr. Parretti had promised.

"I recognise a lack of documentation of the bridge financing, for which there may have been good reasons," said Mr. Gille. "Looking back, I wish it had been handled differently. With hindsight, there may have been an error of judgment to believe in the promises of Mr. Parretti for investors."

But it was necessary to deliver the funds quickly. However, Mr. Parretti's colleagues claim the lack of loan documentation was part of an elaborate cover-up to hide the bank's exposure to Mr. Parretti.

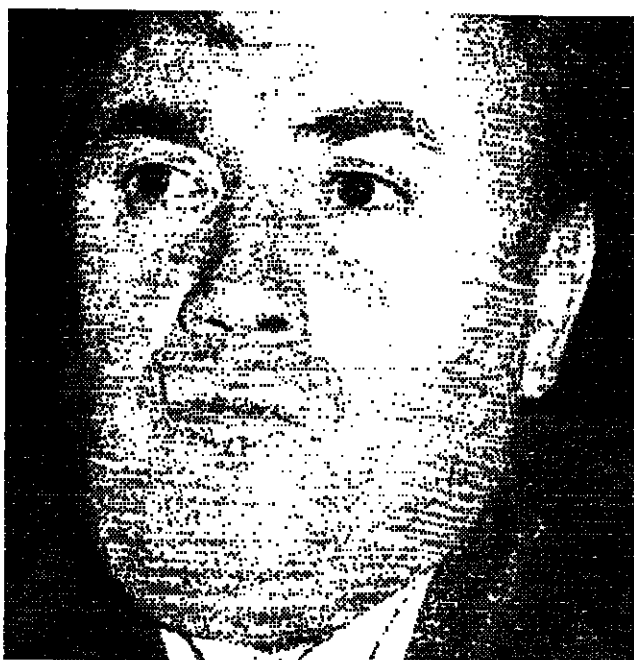
In court, Mr. Parretti's lawyer said "we do, and will, contest that these were bridge financings and there was any commitment by Mr. Parretti to substitute the \$160m with outside investments in MGM."

The bank alleges Mr. Parretti promised investments of \$60m from the UK company, Rank Film Laboratories, which he said was covered by insurance bonds, and a contribution of \$50m from Fininvest, the privately-held media company controlled by Mr. Silvio Berlusconi, and another \$50m from Mr. Kerkorian.

In a letter to the bank, Mr. Parretti said he would reimburse the \$50m from Mr. Kerkorian one day after the closing. The bank says Mr. Parretti later repudiated this. Mr. Parretti's deposition shows the \$50m commitment from Fininvest - described in an October 1990 letter from the managing director of Fininvest to CLBN as "irrevocable" - was anything but irrevocable.

According to Mr. Parretti's deposition, Mr. Berlusconi said that if he could get a bank loan he would consider an investment, but if he had to pay cash it would be impossible. Mr. Parretti added Mr. Berlusconi wanted a guarantee he would not be called upon to invest in MGM if he changed his mind.

CLBN says it never saw a



Giancarlo Parretti: battle over corporate agreement

penny from Fininvest or Rank to cover the \$110m outstanding. Both sides agree there were several contingencies linked to a possible Rank investment. Rank had merely expressed a vague interest in an investment in MGM. The bank says that insurance bonds meant to cover the Rank contribution were to be false.

The bank said the negotiating continued with Rank and Fininvest, which is also a Credit Lyonnais client in Milan, through June. Although the Parretti camp insists the paperwork is lacking in several other CLBN transactions, Mr. Gille says "the only weakness in documentation at the end of March relates to the \$110m loans made to cover expected investments from Fininvest and Rank."

Mr. Parretti's debts to CLBN have been shifted so many times it is hard to trace them. The Credit Lyonnais loans were made to a byzantine collection of companies of which MGM was one.

Together with Mr. Florio Fiorini, the Geneva-based Italian socialist financier who has been Mr. Parretti's main backer, assets were juggled

and multiple companies were used to fund the Hollywood deal. MGM owes the bank about \$400m. Melia, a Madrid-based owner of travel agencies, in which Mr. Parretti is a substantial shareholder, owes CLBN about \$350m.

Credit Lyonnais says it has now tried to create a more realistic balance between the autonomy of its subsidiaries and centralised control from Paris.

Stung by accusations that it cannot keep track of the lending practices of its own subsidiaries in Europe, Credit Lyonnais's Mr. Gille says this "does not mean that we don't exercise close control on the activities of our subsidiaries and we have strengthened Paris controls where there were reasons to do so."

As a result of the MGM debacle, Credit Lyonnais is setting up a special unit in Los Angeles to handle its Los Angeles investments, which had been handled only from Rotterdam.

The case is expected to take several weeks and will be followed by a lender liability suit in Los Angeles, where Parretti is seeking more than \$1bn in damages from Credit Lyonnais.

Hyundai, Goodyear in plant link

By John Ridding in Seoul

HYUNDAI Petrochemical, a subsidiary of the Hyundai Group, one of South Korea's largest conglomerates, is moving into the production of synthetic rubber through a technology transfer agreement with Goodyear, the US tyre company.

The new business will be the first to use materials from Hyundai's \$2bn petrochemical complex, completed earlier this year.

Part of the planned production of synthetic rubber will be supplied to Hyundai Motors, another Hyundai subsidiary

and Korea's largest carmaker. Under terms of the agreement, which awaits approval from the Korean government, Goodyear will supply technology for the production of the synthetic rubber.

Hyundai declined to disclose the amount it was paying for the technology transfer.

Hyundai plans to produce 30,000 tons of synthetic rubber a year after it starts production in 1994. This total will include 30,000 tons of styrene-butadiene rubber and butadiene rubber and 30,000 tons of other rubber. Hyundai will get its supply

of butadiene, a key ingredient in synthetic rubber, from its naphtha-cracker plant on the west coast of Korea.

The company's decision to manufacture synthetic rubber has prompted fears of over-capacity in the Korean market. Yukong, Korea's largest oil refiner, and Daewoo, a Korean petrochemical company, plan to move into production of synthetic rubber. Analysts foresee little increase in demand.

A spokesman for Hyundai Petrochemical, however, said he saw little difficulty in finding a market for its rubber.

Brambles suffers first decline for 18 years

By Mark Westfield in Sydney

BRAMBLES Industries, the Australian transport and waste management group, yesterday announced its first profit decline for 18 years. The company posted net earnings down 13.4 per cent to A\$192.12m (US\$150.8m) for the year to June 30.

Group operating profit for the year before tax and abnormal items slid 6.7 per cent to A\$311.63m on the previous year's earnings of A\$334.29m. Sales revenues were 11.3 per cent up at A\$2.29bn, due partly to the inclusion of revenues from recently-acquired bulk haulage and heavy haulage

operations in France and the UK. Elsewhere, revenues were flat, with recession in its main market in Australia as well as in the UK and the US holding back performance.

The stock jumped 15 cents over the day, peaking at 20 cents above Wednesday's close, after directors decided to pay a special 5 cents fully-franked dividend on top of its steady final dividend of 35 cents, tax-free, to take the pay-out for the year to 55 cents fully franked.

Brambles said the special dividend was a partial distribution of its surplus franking credits.

Citic Pacific wins Hang Chong

A CONSORTIUM led by Citic Pacific, the Hong Kong-listed arm of Peking's China International Trust & Investment Corporation, last night won control of Hang Chong, a trading and agency group.

Earlier this week Citic Pacific bid HK\$6.94bn

(US\$894.3m) writes Angus Foster in Hong Kong.

The consortium, involving Mr. Li Ka-shing and Mr. Robert Kuok, announced it had received irrevocable undertakings for 52.34 per cent of Hang Chong's shares. The offer is therefore unconditional.

Nylex slides 41.6% to A\$258.93m

By Mark Westfield

BTR NYLEX, the 82 per cent subsidiary of BTR in the UK, joined the growing ranks of Australian groups reporting sharp falls in earnings.

Equity net profit for the six months to June 30 fell 41.6 per cent to A\$151.14m from A\$258.93m (US\$203.34) for the corresponding period last year. Profit falls in most of its

markets in Australia and the US were only partly offset by improved earnings in operations in Malaysia, Thailand, Indonesia and Japan.

Sales in its main market, Australia and New Zealand, were down 12.6 per cent to A\$1.34bn, and earnings for the region dropped 44 per cent to A\$177.1m as a result of tight

margins in its automotive, building products and commercial interiors businesses.

Brokers and institutional investors, who had foreseen a slump of this order, have steadily marked down the stock from its recent high of A\$3.46 a share in May to yesterday's close of A\$2.76, up 3 cents on the day.

BANCO HOLANDÊS

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US\$ 544,000,000Arranged by
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- Belgium

Until June, 1991



Member of the ABN AMRO Group

This advertisement appears as a matter of record only

NOTICE OF AMENDED
INTEREST RATEBanco de la Provincia
de Buenos Aires
Grand Cayman BranchUS\$46,700,000
Par floating rate notes
due 2009

US\$42,150,000

For the period 15 July, 1991 to 15

January, 1992 the Par Notes will

bear interest at 4.425% per

annum.

Interest payable on 15 January,

1992 will amount to:

US\$113.08 per US\$5,000 Note

US\$226.17 per US\$10,000 Note

US\$226.17 per US\$10,000 Note

Agent: Morgan Guaranty

Trust Company

JPMorgan

SOVEREIGN HIGH YIELD
INVESTMENT COMPANY N.V.

Notice of Special General Meeting of Shareholders

NOTICE IS HEREBY GIVEN that the Board of Supervisory Directors of Sovereign High Yield Investment Company N.V. (the "Company") hereby calls a Special General Meeting of Shareholders of the Company to be held at the offices of Pierson Trust (Curacao) N.V., the Company's administrator (the "Administrator"), located at J B Gorsiraweg 6, Curacao, Netherlands Antilles on 27 September, 1991 at 10.00 a.m. Netherlands Antilles time, for the purpose of considering and, if thought fit, passing the proposals set out in the Notice of Special General Meeting of Shareholders (the "Notice") circulated to Shareholders with a Proxy Statement and Form of Proxy. Copies of the Notice, the Proxy Statement and the Form of Proxy are available to Shareholders from the Administrator at the address stated above.

By Order of the Board
of Supervisory DirectorsHalifax Building
Society

Floating Rate Loan Notes 1992

For the three month period from

3 September, 1991 to 5 December,

1991 the Notes will bear interest at the

rate of 10.4875 per cent. per annum.

The Coupon amounts will be

£130.73 per £5,000 Note and

£261.47 per £10,000 Note,

payable on 5 December, 1991

Morgan Grenfell & Co. Limited

Agent Bank

US\$125,000,000

First Chicago Corporation

Floating Rate Subordinated Capital Notes Due December 1996

Notice is hereby given that the Rate of Interest has been fixed at 5.9375% and that the interest payable on the relevant Interest Payment Date, December 6, 1991 against Coupon No. 20 in respect of US\$100,000 nominal of the Notes will be US\$1,500.87.

September 6, 1991, London

By: Citibank, N.A. (CSSI Dept.), Agent Bank

CITIBANK



JACOBS SUCHARD

NOTICE

concerning the public offer on July 25, 1991, by Colima Holding AG (now Jacobs Suchard Ltd.) to buy all outstanding shares, participation certificates and Series "B" warrants of Jacobs Suchard Ltd. (now Amilock AG in liquidation).

1. On July 25, 1991, Colima Holding AG (now Jacobs Suchard Ltd.) submitted a bid to the holders of shares, participation certificates and Series "B" warrants of Jacobs Suchard Ltd. (now Amilock AG in liquidation).

2. In accordance with the decree issued by the Commission for Regulatory Matters on behalf of the Association of Swiss Stock Exchanges, that Colima Holding AG (now Jacobs Suchard Ltd.) not be subject to the supplementary period in accordance with Paragraph 3.7 of the Swiss Code governing Takeovers, the bid published on July 25, 1991, finally expired on August 30, 1991.

3. In response to the offer, 440 registered shares (corresponding to 0.02% of the share capital and 0.03% of the voting rights), 465 bearer shares (corresponding to 0.08% of the share capital and 0.03% of the voting rights), 2454 participation certificates (corresponding to 0.39% of the participation certificate capital) and 8624 Series "B" warrants (corresponding to 4.31% of all outstanding warrants) were presented. In addition to the registered shares, bearer shares and participation certificates already held by Colima Holding AG (now Jacobs Suchard Ltd.), the company now owns 99.96% of the share capital and 99.80% of the participation certificate capital, which corresponds to 99.97% of the voting rights of Jacobs Suchard Ltd. (now Amilock AG in liquidation).

4. The purchase price for all securities presented in response to the offer will be paid out on Thursday, September 12, 1991.

Zurich, September 5, 1991

The Mandatory Bank
Union Bank of SwitzerlandTHE LEGAL
PROFESSION

The FT proposes to publish this survey on

October 18th 1991

The Financial Times unsurpassed reputation for producing topical authoritative editorial ensures that this survey will be an essential point of reference for the 62,000 businessmen & women in the UK involved in decision making about legal services who read the Weekday FT. If you want to reach this audience call Gavin Bishop on 071 873 4780 or fax 071 873 3064.

Data source: BMRC BUSINESSMAN SURVEY 1990

FT SURVEYS

The Berlin Hedge

Options and futures on the
German Equity Market Index
GEMx.QML London Ltd
107 Cannon Street, London EC4N 5AD.
Tel: 071-283 0678. Telefax: 071-283 0504

A UK Recognised Investment Exchange

For information, please contact Peter Mansell.

NOTICE OF ADJOURNED MEETING

to the holders of the outstanding

Yen 10,000,000,000

Floating Rate Guaranteed Notes Due 1993

of

IMI Bank (International)

unconditionally and irrevocably guaranteed by

Istituto Mobiliare Italiano

Notice is hereby given to the holders of the "Notes" of the outstanding Yen 10,000,000,000 Floating Rate Guaranteed Notes Due 1993 (the "Notes") of IMI Bank (International) (the "Issuer") that the Meeting of Noteholders convened by the Issuer for 9th August, 1991 at 11.00 a.m. (London time) by the notice dated 18th July, 1991 published in the Financial Times and Luxembourg Court was adjourned for lack of a quorum and that the adjourned meeting of the Noteholders convened by the Issuer will be held at 11.00 a.m. (London time) on 6th September, 1991 at 11.00 a.m. (London time) for the purpose of considering and, if thought fit, passing the following resolution which will be proposed as an Extraordinary Resolution in accordance with the provisions of the Trust Deed dated 4th January, 1988 made between the Issuer, Istituto Mobiliare Italiano as guarantor and The Law Debenture Trust Corporation p.l.c. as trustee for the Noteholders.

EXTRAORDINARY RESOLUTION

"That this Meeting of the holders of the outstanding Yen 10,000,000,000 Floating Rate Guaranteed Notes Due 1993 (the "Notes") of IMI Bank (International) (the "Issuer") constituted by the Trust Deed dated 4th January, 1988 (the "Trust Deed") made between the Issuer, Istituto Mobiliare Italiano ("IMI") as Guarantor and The Law Debenture Trust Corporation p.l.c. (the "Trustee") as trustee for the holders of the Notes (the "Noteholders") hereby:-

(1) assents to the modification of the Terms and Conditions of the Notes as printed on the reverse of them and in the Second Schedule to the Trust Deed by the deletion of the words "IMI ceasing to be a public statutory body" from Condition 9(5) thereof and the insertion at the end of Condition 9(5) of the following:-

"If IMI fails to comply with any of its obligations under the Trust Deed (as defined in the Trust Deed);"

(2) sanctions every abrogation, modification, compromise or arrangement in respect of the rights of the Noteholders against the Issuer or IMI involved in or resulting from the modification referred to in paragraph (1) of this Resolution; and

(3) authorises and requests the Trustee to concur in the modification referred to in paragraph (1) of this Resolution and, in order to give effect to it, forthwith to execute a Supplemental Trust Deed in the form of the draft produced to this Meeting and for the purposes of identification signed by the Chairman of it with such amendments (if any) to it as the Trustee shall require.

PROVIDED THAT:-

(i) each such assent, sanction, authorisation and request is conditional upon the formal approval of the transformation of IMI into a Societa per Azioni being given, to the satisfaction of the Trustee, by each of the following (to the extent the same have not been given prior to the meeting of Noteholders):-

(a) the Board of Directors of IMI;

(b) the stockholders of IMI at a general meeting;

(c) the Minister of the Treasury of Italy; and

(d) the modification of the Terms and Conditions of the Notes is conditional upon the execution by IMI of the Draft Deed Poll in the form of the draft produced to this meeting, subject to such amendments (if any) to it as the Trustee may agree and for the purposes of identification signed by the Chairman.

Copies of the Trust Deed (including the Terms and Conditions of the Notes), the draft Supplemental Trust Deed and the draft Deed Poll referred to in the Extraordinary Resolution set out above will be available for inspection by Noteholders at the specified offices of the Paying Agents set out below.

In accordance with normal practice the Trustee expresses no opinion on the merits of the proposed modification but has authorised it to be stated that it has no objection to the Extraordinary Resolution being submitted to the Noteholders for their consideration.

The quorum required at the Meeting is two or more persons present in person holding Notes or voting certificates or being proxies whereof the principal amount of the Notes so held or represented. To be passed, the Extraordinary Resolution requires a majority in favour consisting of not less than three-quarters of the votes cast. If passed, the Extraordinary Resolution will be binding on all the Noteholders, whether or not present at such Meeting and whether or not voting, and upon all the holders of the coupons relating to the Notes. The method of voting or giving voting instructions is contained in the Notice of 18th July, 1991 referred to above.

Principal Paying Agent

The Long-Term Credit Bank of Japan, Limited
2-4 Ottemachi 1-chome
Chiyoda-ku
Tokyo 100
Japan

Paying Agents

Morgan Guaranty Trust Company of New York
Avenue des Arts 35
B-1040 Brussels
Belgium

Banque Internationale à Luxembourg S.A.
2 Boulevard Royal
L-2585 Luxembourg

IMI Bank (International)

6th September, 1991

THIS NOTICE IS IMPORTANT AND REQUIRES YOUR IMMEDIATE ATTENTION. IF YOU ARE IN ANY DOUBT ABOUT THE ACTION YOU SHOULD TAKE, YOU SHOULD CONSULT YOUR PROFESSIONAL ADVISOR.

ANNUAL INVESTOR STATEMENT

Dated as of August 16, 1991

CHRYSLER CREDIT CORPORATION

CARCO DEALERS' WHOLESALE TRUST 1990-A

Annual Investor Statement as of August 16, 1991, for the one year period commencing August 1, 1990 and ending on August 12, 1991 (the "Annual Period") as provided by Chrysler Credit Corporation, as Servicer.

The following information is provided by Chrysler Credit Corporation, as Servicer (the "Servicer") pursuant to Section 5.02 of the Pooling and Servicing Agreement dated as of August 1, 1990 among Chrysler Auto Receivables Company, as seller, the Servicer and The Fuji Bank and Trust Company, as trustee (the "Pooling and Servicing Agreement").

Total Principal Receivables balance on August 12, 1991 amounted to U.S. \$790,049,051.49. Such aggregate balance is allocated among the various ownership interests as follows:

Investor Amount	U.S. \$650,000,000.00
Base Subordinated Seller Amount	U.S. \$ 51,705,000.00
Incremental Subordinated Amount	U.S. \$ 106,492.97
Senior Seller Amount	U.S. \$ 52,000,000.00
Excess Senior Amount	U.S. \$ 36,237,558.52

Existing credit enhancement currently totals U.S. \$ 87,455,000.00 and is comprised of the following:

Spread Account Balance	U.S. \$ 3,250,000.00
- Net Increase (Decrease) in Spread Account Balance for the current Annual Period	U.S. \$ 2,600,000.00
- Percentage of Spread Account Cap	100.00%

Based Subordinated Seller Amount	U.S. \$ 51,705,000.00
- Net Increase (Decrease) in Base Subordinated Seller Amount for the current Annual Period	U.S. \$ -0-
- Percentage of Initial Base Subordinated Seller Amount	100.00%

Available Letter of Credit Amount	U.S. \$ 32,500,000.00
- Net Increase (Decrease) in Available Letter of Credit Amount for the current Annual Period	U.S. \$ -0-
- Percentage of Stated Letter of Credit Amount	100.00%

Available Funds exceeded Required Monthly Coverage in 12 out of the 12 months of the current Annual Period.

Amount withdrawn from the Spread Account: U.S. \$ -0-

Amount of Available Subordinated Funds drawn: U.S. \$ -0-

Amount of draw under the Letter of Credit: U.S. \$ -0-

As of the date of this Annual Investor Statement no Amortization Event has been deemed to have occurred.

Capitalized terms used but not defined herein have the meanings ascribed thereto in the Pooling and Servicing Agreement.

By: Chrysler Credit Corporation, as Servicer

Procter apologises for inquiry into leaks

By Martin Dickson in New York

EMBARRASSMENT and apologies are not features normally associated with Procter & Gamble, the giant US consumer products group with a reputation for caution and secrecy. But both have been evident this week following an investigation into leaks of information at the company.

The probe has turned into a public relations disaster for P&G and set off a row about press freedom.

Mr Edwin Artzt, P&G's chairman, admitted in a letter to employees this week that his attempts to discover who had been disseminating information to outsiders had "created a problem larger than the one we were trying to solve".

The saga began last June when P&G asked police in Cincinnati, Ohio, where the company has its headquarters, to investigate leaks to Ms Alecia Swasy, a Pittsburgh-based correspondent of The Wall Street Journal.

The authorities obtained subpoenas that forced the local telephone company, Cincinnati Bell, to release records of all telephone calls to the office, fax or home phones of Ms Swasy.

P&G invoked a state statute which made it illegal for an employer to "disclose business secrets to anyone outside his or her company".

The move provoked outcry among newspapers and journalists' organisations, which accused P&G of abusing the US constitution's guarantees of press freedom and setting a sinister example which other companies might follow.

The attacks intensified when it emerged that the police officer who headed the investigation also held a second salary as a part-time member of P&G's own security staff.

In a letter to staff this week, Mr Artzt admitted that the company had made "an error of judgment. We thought we were doing the right thing, because we had a clear legal right to seek the assistance of the authorities to investigate potential damaging leaks of confidential company information," he maintained.

However, the result had been public controversy and "reactions in the press that reflected negatively on the company".

He regretted "the embarrassment that our employees have had to share in recent weeks".

Mr Artzt also gave details of the leaks - which appear not to have been traced. He said they included "very confidential business information, such as our capital spending figures".

Banco Central disappoints

BANCO Central, the Spanish commercial bank, lifted pre-tax profits for the first half of the year by 2.3 per cent to Ptas28.3bn (\$261.1m), writes Tom Burns in Madrid. Gross operating profits declined to Ptas36.3bn, a 19.2 per cent drop on the 1990 figure.

The disappointing figures came as Banco and Banco Hispano Americano, a smaller commercial bank, worked on the details of a merger.

Western Mining's consolidated profit, excluding equity associates, dropped 21.5 per cent to A\$275.8m, from sales 11.6 per cent up at A\$154bn. Group earnings before tax fell

INTERNATIONAL COMPANIES AND FINANCE

Occidental to sell stake in IBP as part of debt cuts

By Martin Dickson

OCCIDENTAL Petroleum, the California energy company, plans to sell its 51 per cent stake in IBP, the largest beef and pork processor in the US, through a \$360m rights issue to Occidental shareholders.

The move is the latest by Occidental to cut its heavy debt load and rationalise its interests following the death last December of Dr Armand Hammer, the chairman who built the business into a leading US corporation.

Dr Hammer bought IBP at the start of the 1980s and sold a 49 per cent stake to the public for \$447m in 1987.

Salomon downgraded by S&P

By Patrick Harverson in New York

STANDARD & Poor's, the US rating agency, yesterday followed in the footsteps of Moody's Investors Service by downgrading Salomon Brothers because of the damage to the agency's reputation caused by the scandal involving the Wall Street firm's financial position.

The agency has lowered its rating of the senior and subordinated debt and preferred stock of Salomon Inc, the parent company.

Unlike Moody's, however, S&P did not change its rating of the firm's commercial paper, because it believes Salomon has enough liquidity to meet

maturing obligations until normal short-term funding operations are resumed once confidence in the firm was restored.

S&P also expressed confidence in the fundamental soundness of Salomon's operations, and said it did not expect the costs from litigation and government fines to damage seriously the firm's financial health.

So far, the effects of the downgrading have been minimal, although Salomon has admitted the cost of short-term financings has risen slightly. This was primarily because a number of big US institutions

had stopped investing in the firm's commercial paper after it was rated below top investment grade by Moody's.

The number of lawsuits against Salomon continued to pile up yesterday. In a filing with the Securities and Exchange Commission, Salomon said that 13 additional shareholder suits had been launched, including one that was seeking damages of at least \$500m.

Although precise figures are not available, it is believed that well over 20 legal actions have been filed against Salomon since the scandal broke in August.

INMOS, the UK-based semiconductor manufacturer, has secured exclusive rights to manufacture and market IBM's new chip for generating personal computer graphics.

Inmos, owned by SGS-Thomson, the Italian-French semiconductor group, will not sell the chips to IBM, which will make its own advanced graphics products.

Instead, Inmos will sell sets of chips, known as the extended graphics array (XGA), to other manufacturers as part of IBM's drive to establish the product as the worldwide standard for personal computers.

IBM's agreement with Inmos is one of several collaborative ventures the US computer maker has set up recently. It

has also struck deals with Apple Computer, of the US, and with Siemens, the German electronics group.

Inmos is a supplier to IBM of video graphics array (VGA) chip sets, an earlier technology. The XGA chips are faster, contain more colours, and can be more easily used with software which allows users to select options from a series of on-screen windows.

IBM did not exclude the possibility that it might buy XGA chips from Inmos, but made clear the UK-based company's role was to ensure other manufacturers used the technology.

"Simply stated, we want to have XGA as the graphics standard for the PC industry," Mr Al Testani, an IBM divisional director, said yesterday.

INMOS will start selling IBM-manufactured XGA chip sets immediately and will begin manufacturing chips carrying its own name within the next few months.

The chip sets marketed by Inmos will contain two chips, one of which will be made at the Inmos plant in Newport, south Wales, and the other at SGS-Thomson's factory in Carleton, Texas. The sets will be tested at SGS-Thomson's facility in Malta.

Inmos will retain exclusive manufacturing and marketing rights to the XGA chips for 18 months. For a further 18 months, SGS-Thomson would have the right to make an XGA product equivalent to any that IBM may develop with another company.

Assets stood at C\$120.2m on July 31, 5 per cent higher than a year earlier, but 1 per cent down on the level at the end of the previous quarter.

Royal also said that it was strengthening its capital with a US\$200m issue of preferred shares. The issue will boost its capital ratio to 9.3 per cent.

Falling interest rates lifted earnings of the Bank of Nova Scotia to a new record in the latest quarter despite a doubling of loan loss provisions.

Net earnings rose to C\$164.9m, or 73 cents a share, in the three months to July 31, from C\$120.4m, or 53 cents, a year earlier. Net interest income jumped by 36 per cent to C\$655.8m.

Bad-debt provisions jumped to C\$100m from C\$75m, but the bank reported that its portfolio of non-performing loans, at C\$1.47bn on July 31, was slightly lower than it had been three months earlier. It expects to set aside C\$70m to cover loan losses for the year, up from an estimated C\$50m.

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Cautious tone is evident under weight of new paper

By Simon London

THERE WAS a more cautious tone in the international bond market yesterday as the market digested the weight of new paper launched over the past two days and investors waited for release of important employment data in the US today.

Compagnie Bancaire, the French state financial institution, came with a \$250m four-year deal lead managed by Paribas Capital Markets.

The deal carries a 7% per cent coupon and was priced to yield 61 basis points over US Treasury securities.

Participants in the deal reported slow demand, and the yield spread had widened to 63.5 basis points by the close of trading. Syndicate managers noted that the issuer had borrowed heavily in the international bond market this year, added to which the coupon was not high enough to attract much retail buying.

The Canadian dollar sector also saw more supply, with Ford Motor Credit and Banque Indosuez launching three-year deals via Goldman Sachs.

The C\$150m Ford deal

offered a higher 10% per cent coupon and a yield spread of 95 basis points over Canadian government bonds.

The Banque Indosuez paper was priced to offer a yield spread of 49 basis points over government paper.

Participants said that the pricing of both deals was competitive but, said, Syndicate managers said that both deals should attract retail buying over time, although yesterday sales were much less brisk.

The fungible tranche was fully underwritten by Barclay's de Zotte Wedd and priced to yield 23 basis points over UK government bonds - the tightest yield spread on a new Eurosterling issue since April 1989.

than for similar paper earlier in the week.

The European Investment Bank added \$150m to its outstanding \$286m 10% per cent issue maturing 1997.

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The C\$150m Ford deal

NEW INTERNATIONAL BOND ISSUES

Borrower	Amount m.	Coupon %	Price	Maturity	Fee	Book runner
US DOLLARS						
Cie Bancaire (a)	250	7 1/2	101.41	1995	1 1/4	Paribas Cap.Mkts.
Arabian Oil (b)	200	4 1/2	100	1996	2 1/4	Nikko Secs (Europe)
STERLING						
EBI (a)	150	10	98.761	1987	-	BNZ
CANADIAN DOLLARS						
Ford Motor Credit Co. (a)	150	10 1/4	100.925	1994	1 1/4	Goldman Sachs Int.
Indosuez (a)	125	10	101.525	1984	1 1/4	Goldman Sachs Int.
ECU						
SMCP (a)	200	9 1/2	101.85	2001	32.5/25.0	Credit Comm. de France
D-MARKS						
Trinkaut & Burkhardt (a)	50	11	100	1994	-	Trinkaut & Burkhardt
SWISS FRANCES						
Nippon Bee Chemical (a)	10	7 1/2	100	1996	-	Nikko (Switz.) Finance

a=Private placement, b=Convertible, with equity warrants. Floating rate notes. (Final terms a) Non-callable, b) Issue has two \$100m tranches in Euro and Cdn. c) Fungible with existing \$286.5m deal first offered in 1988. d) Fungible with existing issue, due 12/20/2001, totalling \$250m; launched Feb. 1989. e) Bonds may be redeemed, at the issuer's option, at par or in exchange for 44 shares in Thyssen AG plus 100 Marks per \$40,000 bond. Non-callable.

Banco Santander share issue in US

BANCO SANTANDER, Spain's second largest banking group, has become one of the first continental European banks to issue perpetual preference shares in the US market with a deal which could substantially cut the cost of raising core capital.

The \$150m issue, led by Merrill Lynch, was made through a Santander subsidiary based in Puerto Rico.

However, the deal has been structured such that the proceeds strengthen the balance sheet of the parent bank directly, rather than being accounted for as a minority interest.

Moreover, because the issue was made through an offshore subsidiary the shares can be sold to investors in jurisdic-

tions outside the US. Merrill Lynch said that issuing via the off shore subsidiary also offered tax savings to the bank.

The issue of non-cumulative, irredeemable preference shares counts as Tier 1 or core capital under the Basel agreement on international bank capital adequacy. The only other Tier 1 instrument allowed under the agreement is common equity.

European securities regulation stalled

By Richard Waters

ATTEMPTS to standardise European securities regulation look once again to be stalled, meaning that the target deadline for new rules of January 1 1993 will now almost certainly be missed.

The European Commission has planned a meeting of representatives of member-states for next Wednesday to try to push forward discussion on the Investment Services Directive, which has been the subject of heated disagreement in recent months.

However, the meeting, scheduled to take place in Luxembourg, has been cancelled and no replacement has been arranged. According to one securities regulator, EC officials have been too busy on other matters to attend to a directive which, on recent showing, none of the member-states are eager to see adopted.

An EC official said yesterday that the timetable for the directive was now almost certain to slip. "It will be very difficult. A one-year implementation period for member-states would be very ambitious even if the directive was adopted by the end of this year."

Mr Leon Brittan, the EC minister responsible for competition and financial services, has set himself the ambitious task this spring of overcoming resistance to the directive through a series of bilateral meetings with member-states.

Yet he has been unable to overcome differences of opinion, particularly between the UK and France, over issues such as transparency of securities markets and whether trading should be centralised on regulated markets.

The EC official did not explain why the latest meeting on the directive has been cancelled, but added: "Another date will, we hope, be fixed soon."

Busy Life

THE London International Financial Futures Exchange had its second-busiest day ever on August 19, with 352,375 contracts traded.

Tokyo margin regulator under fire

Emiko Terazono on calls for changes to share trading practices

JAPANESE investors' love of trading on margin is just one of the unusual features of the country's stock market thrown into sharp relief during the recent spate of financial scandals.

The practice may be well-established elsewhere, for instance in New York, but even US investors are not nearly so addicted to margin trading as those in Japan. It accounts for 19 per cent of trading on the Tokyo Stock Exchange, and constitutes almost half of trading by individuals.

Margin buying involves paying a percentage of the transaction value in cash or placing securities as collateral and then borrowing the rest from a broker or a securities finance company. Margin selling involves putting up collateral and borrowing the difference in the hope that the market will fall.

Margin trading in Japan has some unique features - notably that it is financed by a little-understood hybrid company, Japan Securities Finance (JSF), which is the sole independent institution, other than brokers, empowered to give loans and lend securities to brokerages and investors for margin transactions.

In the US, by contrast, institutional investors and specialised companies are free to lend stock for margin transactions to earn commission and fees.

JSF is a private profit-making company but is charged with a public duty of ensuring that margin trading goes smoothly. The Tokyo Stock Exchange (TSE) is officially empowered to raise margin collateral requirements on stocks it considers the targets of speculative trading. However, JSF, in liaison with the TSE, can also limit stock lending for margin trading in volatile stocks with high margin positions, thus in effect restricting speculative activity.

JSF was set up in 1955 by the Bank of Japan, and its senior staff come from the central bank or the Ministry of Finance. JSF generated ¥172.2bn in operating revenue for the year ended March 1991, in agreement with the issue of loans for margin transactions and bond financing. The company employs 330.

Currently three stocks on the first section of the TSE are under stock lending limits set by JSF in agreement with the TSE. But due to the recent increase in speculative activity, the number of issues on the TSE watch list of stocks of which price movements are thought speculative, has risen to 11 from five in late 1989, the peak of the bull market.

To be placed on the list, a

stock price needs to fit criteria such as a price fluctuation exceeding 50 per cent of a stock's daily limit for a few days.

Some investors argue that a commercial company should not have the power to restrict trading, and that JSF's regulations go against the free operation of the market.

Mr Fumio Kimura, senior managing director of JSF, says that one of the major functions of JSF is to ensure that margin transactions are carried out smoothly. He says that although the company is not a unique institution, it does not have a monopoly.

JSF accounts for 10 per cent of lending for margin buying transactions, and between 30 to 40 per cent for stock lending for margin selling. The brokerage houses account for the rest of the market.

JSF is quite open about its close ties with the Bank of Japan and the Ministry of Finance. Every president has been an ex-Bank of Japan official, and the company claims to work in close contact with the Ministry of Finance and the Tokyo Stock Exchange.

Some market participants argue that instead of controlling the quantity of stock lending, JSF should increase lending rates as demand increases. This way, it could use market

forces to curb speculation. They also argue that more securities finance companies should be allowed to operate.

But Mr Kimura says that while loans on margin buying transactions can be controlled by fluctuating rates, lending stocks is a different matter. There is a limit to the availability of stock in any particular company - something officials at the TSE also point out.

"If there is a possibility of stock procurement difficulties in the near future, it is in our interest to prevent it," says Mr Kimura. Investors who sell a stock on margin will have to return the borrowed stock when the six-month margin period expires. A sharp rise in margin selling means that, at the end of six months, there will be a surge of buying and a possible shortage of stock.

At a time when the authorities are moving toward deregulating Japan's financial markets and removing business monopolies, it might seem strange that reviews of JSF's role in the stock market are not on the agenda.

However, Mr Kimura contends that increasing competition by setting up new securities finance companies would only create confusion. "Stock holders who lend us the stocks do so because they trust us. They will not lend their stocks to just anyone."

IASC proposes convertibles ruling

By Simon London

UK COMPANIES which account for convertible bonds as near-equity would have to revise their balance sheets to show new liabilities under new proposals made by the International Accounting Standards Committee.

The IASC's exposure draft on accounting for financial instruments suggests that convertible bond issues should be accounted for partly as debt and partly as equity - "split accounting".

At present, UK companies which have issued convertible capital bonds, ranging from Sainsbury and Tesco to Blue Circle Industries, often account for the proceeds as near-equity. They argue that the bonds will be converted

into shares and offer holders something close to equity risk because they are deeply subordinated.

Under the IASC proposal, they would be required to look at the cost of raising straight debt of the same maturity when the convertible bonds are launched and decide what portion of the proceeds of the convertible issues should be included as a liability and what portion as near-equity.

IASC standards have no formal authority in the UK. However, the UK Accounting Standards Board is expected to publish a discussion paper on the subject of debt and equity in November.

The IASC exposure draft will increase pressure for the UK

body to follow the route which argues that convertible bonds contain both a debt and an equity component.

However, bankers said that there were considerable practical difficulties in deciding how much of a convertible issue should be considered debt and how much equity.

"It is difficult to assign verifiable values in practice to the debt and equity components," commented one banker.

The IASC exposure draft also suggests that companies should offer to offset those risks against each other in practice. Hence, financial risks on foreign exchange contracts undertaken with different counterparties could not always be offset.

shares is equity. Again, the UK Accounting Standards Board is working on its own draft standard on the issue.

Securitized assets should not be removed from the balance sheet of a company where it is still exposed to risks and rewards. The IASC draft includes a residual risk of default on securitized mortgages which has not been fully passed on to the holders of mortgage-backed bonds.

Companies should only be allowed to offset financial risks where they have the legal right to offset those risks against each other in practice. Hence, financial risks on foreign exchange contracts undertaken with different counterparties could not always be offset.

LONDON MARKET STATISTICS

FT-ACTUARIES SHARE INDICES

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EQUITY GROUPS & SUB-SECTIONS		Thursday September 5 1991									
Figures in parentheses show number of stocks per section		Index No.	Day's Change %	Ex. Yield % (1990)	Gross Yield % (1990)	Net Yield % (1990)	Index No.	Day's Change %	Ex. Yield % (1990)	Gross Yield % (1990)	Net Yield % (1990)
1. CAPITAL GOODS (183)		874.81	+0.1	9.60	5.53	12.82	23.87	873.69	871.47	875.65	737.12
2. Building Materials (24)		1180.79	+0.6	7.99	5.52	15.96	32.33	1177.76	1172.36	1174.94	918.32
3. Construction (31)		1180.79	+0.6	8.95	6.62	14.78	33.40	1170.00	1163.92	1173.73	1148.23
4. Electronics (11)		2497.10	+0.3	9.58	5.33	13.34	63.95	2490.20	2489.36	2496.68	2068.73
5. Engineering (24)		1820.27	+0.4	9.72	5.00	12.88	48.40	1827.06	1808.70	1812.58	1571.57
6. Engineering-Aerospace (8)		407.53	+0.2	16.77	6.15	7.15	12.11	406.67	409.91	409.53	423.03
7. Engineering-General (45)		499.52	+0.3	10.52	5.14	11.36	13.19	498.15	494.89	495.05	408.13
8. Metals and Metal Forming (8)		438.58	+0.7	14.43	7.70	6.42	17.15	455.48	459.30	462.95	416.56
9. Motors (12)		266.99	-0.3	8.10	6.55	15.71	12.70	267.42	264.72	264.94	300.06
10. Other Industrial Materials (20)		1663.18	-0.4	8.29	4.84	14.13	38.33	1669.06	1671.80	1695.01	1302.20
11. CONSUMER GROUP (188)		1585.67	+0.2	7.26	3.45	16.98	27.37	1582.87	1584.28	1587.58	1188.63
12. Breweries and Distillers (22)		1349.98	+0.4	7.88	3.43	15.47	34.70	1341.47	1344.61	1345.88	1433.25
13. Food Manufacturing (17)		1234.69	+0.1	9.23	4.01	13.39	24.86	1237.38	1237.25	1239.25	992.49
14. Food Retailing (17)		2746.97	+0.6	7.81	3.03	16.73	44.38	2750.35	2688.26	2670.74	2363.39
15. Health and Household (22)		3758.25	+0.4	5.18	2.31	21.98	35.03	3744.83	3746.92	3802.79	2286.86
16. Hotels and Leisure (23)		1385.28	+0.5	8.59	4.03	14.02	37.19	1392.39	1393.25	1405.62	1196.56
17. Media (26)		1320.09	+0.1	7.26	4.67	17.96	41.56	1316.72	1322.21	1334.81	1004.35
18. Packaging, Paper & Printing (18)		780.58	+0.1	7.24	4.22	16.76	16.35	779.46	780.84	784.34	514.76
19. Stores (32)		1030.49	-0.4	7.61	17.64	17.64	17.96	1034.29	1037.21	1037.47	770.66
20. Textiles (19)		527.72	+0.1	7.55	4.94	16.88	14.09	514.78	511.56	510.08	411.20
40. OTHER GROUPS (138)		1259.59	+0.2	6.96	13.43	32.75	1290.19	1292.87	1284.42	1284.42	1004.35
41. Business Services (12)		1432.82	+0.1	7.53	4.57	16.43	30.08	1430.86	1420.13	1418.26	0.00
42. Chemicals (21)		1492.91	-0.9	6.80	4.83	18.17	46.15	1506.49	1513.23	1520.52	1025.27
43. Conglomerates (10)		1515.32	+0.3	9.85	6.96	12.29	35.17	1510.08	1524.05	1535.39	1370.22
44. Transport (13)		1259.59	+0.2	4.54	16.22	14.02	42.68	1255.05	1245.28	1246.47	1916.56
45. Electricity (16)		1246.12	+0.6	14.07	5.22	9.10	27.18	1238.22	1231.07	1239.24	0.00
46. Telephone Networks (4)		1545.79	-0.2	9.43	3.88	13.88	28.34	1549.65	1574.89	1577.91	1121.62
47. Water (10)		2528.54	+0.1	16.18	6.09	6.84	118.37	2503.23	2461.92	2447.37	1870.56
48. Miscellaneous (23)		1931.28	-0.5	5.18	5.13	26.71	47.96	1940.19	1945.93	1958.56	1302.82
49. INDUSTRIAL GROUP (148)		1321.00	+0.1	6.36	4.34	14.80	28.74	1319.74	1319.88	1323.93	1016.96
50. Oil & Gas (20)		2474.74	-0.2	10.53	5.55	12.54	78.32	2484.98	2495.00	2501.69	2089.18
51. 500 SHARE INDEX (500)		1420.58	+0.4	8.64	4.49	14.48	32.61	1419.78	1420.40	1424.00	1137.30
61. FINANCIAL GROUP (92)		944.11	+0.2	4.31	5.00	43.46	27.93	944.33	944.25	944.20	696.79
62. Banks (9)		987.40	+0.2	4.31	5.00	43.46	27.93	985.74	986.66	986.25	755.93
63. Insurance (17)		1616.70	-1.0	-	-	-	-	1612.33	1626.17	1629.31	1296.33
64. Insurance (Compensated) (6)		677.38	+0.3	-	-	-	-	675.81	675.84	677.64	576.88
65. Insurance (Uncompensated) (11)		1259.59	+0.2	7.23	6.66	18.09	12.16	1259.59	1259.59	1259.59	1004.35
66. Merchant Banks (7)		449.63	+0.1	-	-	-	-	449.63	449.63	449.63	381.57
67. Property (36)		950.93	+0.1	6.02	4.90	22.88	22.40	950.64	948.82	943.27	925.46
68. Financial (18)		266.91	+0.4	10.77	6.79	11.63	8.67	265.75	264.10	262.50	255.55
71. Investment Trusts (69)		1260.00	+0.2	-	-	-	-	1245.17	1257.76	1253.97	1056.01
99. ALL-SHARE INDEX (661)		1280.53	+0.4	-	-	-	-	1279.89	1280.51	1283.65	1031.06
FT-SE 100 SHARE INDEX		2643.3	+1.3	2647.8	2659.3	2644.6	2649.0	2679.6	2645.7	2636.2	2328.9

40opening index 2642.2; 9 am 2643.2; 10 am 2643.7; 11 am 2659.7; Noon 2661.2; 2 pm 2644.7; 3 pm 2644.7; 4 pm 2643.1; 4.30 pm 2643.1; 5 pm 2643.1; 5.30 pm 2643.1; 6 pm 2643.1; 6.30 pm 2643.1; 7 pm 2643.1; 7.30 pm 2643.1; 8 pm 2643.1; 8.30 pm 2643.1; 9 pm 2643.1; 9.30 pm 2643.1; 10 pm 2643

Slow catering sales limit Booker advance to 5%

Treasury seeks clean bill of health from US banks in BT sale

Courtaulds Textiles at £16.6m

Saatchi & Saatchi £4.2m in the red and warns on prospects

Provisions put Trevian into loss


Dividends shown pence per share net except where otherwise stated.
*Equivalent after allowing for scrip issue. †On capital increased by
rights and/or acquisition issues. §USM stock. ☆Carries scrip option.
‡Irish currency.

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UK COMPANY NEWS

Cookson tumbles 76% to £17m

By Roland Rudd

COOKSON, the industrial materials group, suffered a 76 per cent fall in pre-tax profits from £71.4m to £17m in the six months to June 30.

Mr Robert Malpas, chairman, said that against the background of recession and the effects of the Gulf war, together with last year's crisis, when the acquisition programme pushed gearing over 120 per cent, the results were "commendable".

After restating the 1990 figures to exclude the oxide and graphics businesses which were sold in the second half, turnover fell by 16 per cent from £806.6m to £675.9m. Group operating profit declined by 49 per cent from £80.7m to £31m.

Interest charges dropped to £14m (£38.5m).

A series of disposals sharply reduced last year's debt of £635.4m to £246.7m. Shareholders' funds have increased from £417.9m to £514m.

Gearing, on a debt to equity basis, fell from 129 per cent to 48 per cent.

Mr Malpas said the strength of Cookson's balance sheet showed that it was no longer the "debt-ridden basket case" of last year.

Earnings per share, after adjusting for the recent rights issue, were 0.9p (1.1p).

The company's confidence of an upturn in the performance of its businesses, particularly in the US and the Far East, is

reflected in the maintained interim dividend of 3p. This will be paid by taking £8m from reserves.

A rationalisation programme has led to the loss of 2,000 jobs, of which half were in the UK. Mr Richard Oster, group managing director, said he did not expect another "massive reduction" in the workforce.

The group's ceramics businesses were badly affected by the recession. In plastics, the specialist businesses in America have performed better.

COMMENT

Mr Malpas is right to claim that Cookson is no longer the "basket case" it was last year. But it is still not clear whether

it should be viewed as a recovery stock. The declaration of its profits should be set against four encouraging signs: the unchanged dividend, a much stronger balance sheet, reduced fixed costs and evidence of an upturn in the US. A significant profit increase - which would also help offset surplus advance corporation tax of £2.8m - is unlikely until 1993. If operating margins are pushed up to about 10 per cent on expected sales of £1.5bn, Cookson should be making profits of about £150m within two years. This would put the shares on a prospective multiple of 8. It looks promising, but there are still a lot of ifs.

NEWS DIGEST

Calderburn falls £1.2m to £2.3m

CALDERBURN, the office furniture manufacturer formed by the merger in July of Alan Cooper Holdings and Mayfield, reported a fall, on a merged basis, from £3.52m to £2.3m in pre-tax profits for the half-year to June 30.

Turnover declined 11 per cent to £16.5m (£18.5m).

Earnings were 5.83p (8.73p) for the 2.8p dividend (2.52p).

McInerney Homes into receivership

McInerney Homes, the 49 per cent-owned UK-based associate

of McInerney Properties, has requested Barclays, its main banker in the UK, to appoint a receiver.

The action has been necessitated by the continuing recession in the housing market and little expectation of recovery in the immediate future.

S Daniels reverts to the red

Reduced contributions from both its bakery ingredients business and its Irish offshoot led to a taxable deficit of £9,000 at S Daniels, a supplier of food and drink products, in the half-year to end-June.

The lapse into the red from last time's profit of £12,000 came on turnover ahead to £16.1m (£15.6m). The group incurred a loss of £70,000 in its last full year.

No interim dividend (1.25p) is declared.

Kingspan drops 12% to £1.5m

Taxable profits at Kingspan Group, the USM-quoted and County Cavan-based building materials company, dropped from £1.7m to £1.5m (£1.56m), in the six months to June 30.

Turnover advanced to £30.5m (£28.6m) and earnings slipped to 4.88p (5.73p) per share. The interim dividend is unchanged at 1p.

Richards Group declines to £505,000

Richards Group, the specialist engineer, reported a 28 per cent contraction in interim profits. The taxable outcome for the

six months to June 30 - £505,000 against £705,000 - was struck on turnover down 37 per cent at £6.75m (£10.7m) and after interest charges reduced from £178,000 to £45,000.

A maintained interim dividend of 1.65p is payable from earnings of 4.48p (5.88p).

Readymix tumbles 25% to £1.76m

Readymix, the Dublin-based concrete and building materials group, suffered a 25 per cent decline in taxable profits in the first half of 1991.

Profits fell to £1.76m (£1.59m), against £2.35m last time, on turnover of £15.3m (£15.2m).

Earnings were down at 3.95p (5.23p) per share but the interim dividend is held at 0.55p.

Clarke Foods set to acquire Lyons Maid

By Clay Harris

CLARKE FOODS is set to become Britain's second largest ice-cream manufacturer through the acquisition of Lyons Maid from Allied-Lyons, the brewing and food group.

The deal, announced in principle yesterday, is Mr Henry Clarke's biggest step yet towards achieving his ambition of creating a worldwide ice-cream company based in Britain.

In February, he transformed Velverton Investments, the USM-traded investment company, into Clarke Foods through the purchase of three ice-cream plants from Hillsdown Holdings.

With annual sales of £54m, three times Clarke's existing turnover, Lyons Maid accounts for 15 per cent of the UK ice-cream market and has 25,000 UK outlets.

The combined group will rank second to Bird's Eye Walls, the Unilever subsidiary. Allied-Lyons will retain Baskin-Robbins, its separately managed US-based ice-cream subsidiary. Lyons Maid's brand names will be included in the sale to Clarke.

The purchase price was not announced, and Mr Clarke said his company had not decided how the deal would be financed. If additional equity was required, the Clarke family intended to maintain its 33 per cent stake. Hillsdown said it supported the acquisition, but would not be drawn on whether it would maintain its 18.75 per cent shareholding.

Clarke shares were suspended at 54p pending completion of the deal, which is not expected until November.

Wilson Bowden bucks sector trend with advance to £15.4m

By Andrew Taylor, Construction Correspondent

WILSON BOWDEN is one of the few housebuilders which will report an increase in profits during the first half of this year.

Yesterday the group announced pre-tax profits ahead from £15.2m to £15.4m for the half year to the end of June.

Earnings per share dipped slightly from 14.5p to 13.6p after allowing for dilution resulting from the £34m rights issue made earlier this year.

The interim dividend is increased from 2.4 to 2.5p.

This is the best result so far from a UK housebuilder in what is proving to be a dismal interim results season. George Wimpey, Britain's second biggest housebuilder, announced on Wednesday that it had made pre-tax profits of only £200,000 during the same period.

Wilson Bowden, which is strongly based in the Midlands

but also builds in southern and eastern England, increased housing profits by 13 per cent from £10.6m to £12m.

Profits from sales of commercial property slipped by a fifth from £4.8m to £3.8m.

Mr David Wilson, chairman and chief executive, said the group had sold 650 homes during the first half - 14 per cent more than during the first six months of 1990.

The housing market, however, had become more difficult since the spring. Whether the group would match the 1,263 homes sold last year would depend upon how sales fared during the next eight weeks.

"There is a hint that things might be picking up again. We have just had our best weekend for three months - but that could just as easily disappear next weekend," said Mr Wilson.

He said that the group had increased its purchases of land to prepare for the recovery

when it came. At the end of June the group had net cash of £10.4m compared with shareholders funds of £156m.

COMMENT

Wilson Bowden has displayed its worth in the first half. Sales and margins are up in what has been described as the worst housing market for half a century. The secret of its success is its long land bank, currently standing at about 6,500 plots. Of this about a fifth was bought six or seven years ago at what remains very cheap prices. The group intends to use its financial strength to increase the number of plots it holds to more than 7,000. This would take net debt up to about £10m which would still leave gearing under 10 per cent. Profits, depending upon the next few weeks, could be between £28m and the £30m it earned last year. It remains a quality buy in a hard hit sector.

Specialeyes returns to profits

By Peggy Hollinger

SPECIALEYES, the USM-quoted retail optician which has about 2.5 per cent of the UK market, moved back into the black with pre-tax profits of £201,000 compared to losses last year of £2.71m.

A wide-ranging shake-up of operations - including the closure of loss-making outlets, stricter financial controls and a 50 per cent cut in stock values - was largely responsible for the improved performance.

"Our base is a lot stronger now than it was at the same time last year," said Mr Ian

Ritchie, chief executive. "With an upturn in the economy, we should certainly benefit."

Turnover in the 38 weeks to June 1 increased only slightly to £14.8m (£14.2m). However, sales per outlet per week increased by 9.5 per cent. Mr Ritchie said this was the result of an improved training programme, better service and new buying policies.

An exceptional charge of £77,000 (£1.68m) was due to store opening and closing costs. During the year, 14 outlets - most of them conces-

sions in department stores - were closed and a further five opened in high street locations. More closures are planned.

The group, which has 66 outlets in the UK, plans to focus increasingly on the high street. Mr Andrew Noble, chairman, said the recession had resulted in good opportunities to acquire prime sites.

Earnings per share emerged at 2.04p against losses of 17.18p. Fully-diluted earnings, taking into account executive and employee share options, were 1.96p. No dividend is declared.

Emess completes RSG sale programme

By Clay Harris

EMESS, the lighting and electrical accessories company, is to sell Imperial Graphics Group to Kolon Industries, a South Korean textiles manufacturer. Emess will receive £7m cash and Kolon will assume £1m in debt.

The deal completes Emess's piecemeal disposal of Royal

Sovereign Group, a graphics and stationery company of which it took full control in January 1990. Assets with a book value of £15m have been sold for a total of £17m. The business now being sold also contributed £1.2m in pre-tax profits in 1990.

Mr Michael Meyer, chairman

and chief executive, said most of the proceeds would be used to invest in France and Germany, although gearing would fall to 50 per cent by the year-end.

All Emess subsidiaries except its US lighting company were achieving double-digit operating margins.

SUN ALLIANCE

INTERIM STATEMENT

The estimated results for the six months ended 30th June, 1991 are set out below with the comparative figures for 1990.

	6 months to 30th June 1991	6 months to 30th June 1990	Year 1990
	(unaudited)	(unaudited)	(audited)
	£m	£m	£m
Premium income-			
General insurance	1,425.7	1,337.9	2,512.7
Long-term insurance	444.7	411.8	861.2
	1,870.4	1,749.7	3,373.9
General insurance underwriting result	(305.2)	(314.9)	(550.8)
Long-term insurance profits	25.9	23.6	47.7
Investment and other income	165.2	172.3	322.2
Profit/(loss) before taxation	(114.1)	(119.0)	(180.9)
Taxation	(11.0)	(12.0)	(82.5)
Profit/(loss) after taxation	(103.1)	(107.0)	(98.4)
Minority interests	4.8	5.4	7.8
Profit/(loss) attributable to Shareholders	(107.9)	(112.4)	(106.2)
Earnings/(loss) per share	(13.5p)	(14.2p)	(13.4p)

TERRITORIAL ANALYSIS OF GENERAL INSURANCE RESULTS

	6 months to 30th June 1991	6 months to 30th June 1990	Year 1990
	Premium income	Premium income	Premium income
	£m	£m	£m
UK	873.4	859.6	1,631.4
Europe	231.7	209.0	378.9
USA	142.3	125.8	230.2
Canada	39.0	31.7	61.0
Australia	59.7	54.5	101.7
Other overseas	79.6	57.3	109.5
	1,425.7	1,337.9	2,512.7
	(305.2)	(314.9)	(550.8)

DIVIDEND

The Directors have declared an interim dividend for 1991 of 5.25p per share - an increase of 5% on the interim of 5.0p per share in 1990.

The dividend, costing £41.8m (1990: £39.6m), will be paid on 2nd December, 1991 to shareholders on the register at close of business on 4th October, 1991. The scrip dividend alternative will again be offered.

SHAREHOLDERS' FUNDS

The Group's net assets at 30th June, 1991, excluding the value of long-term business, were estimated at £2.130m (31.12.90: £2,034m). The solvency margin was 80% (31.12.90: 81%).

5th September, 1991

Sun Alliance Group plc

Head Office: 1 Bartholomew Lane London EC2N 2AB

City & Commercial

Net asset value per capital share of City & Commercial Investment Trust, administered by Invesco MIM, stood at £16.36p at July 30, against £13.26p a year earlier.

Net revenue for the six months amounted to £1m (£929,000) for earnings of 4.24p (3.93p) per income share.

There is a full distribution of earnings to shareholders.

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UK COMPANY NEWS

Burmah Castrol dips 9% to £72m

By Jane Fuller

THE GULF crisis, adverse currency movements and the cost of financing the £289m acquisition of Poseco reduced pre-tax profit at Burmah Castrol, the lubricants, chemicals and fuels group, by 9 per cent from £79.2m to £72.2m in the first half of the year.

Mr Lawrence Urquhart, chairman, said the Gulf crisis had dampened activity and caused stockpiling of lubricants in late 1990. "The first quarter was the worst in my 14 years with the company."

Trading profit rose to £26.5m (£21.5m), affected by a £5m adverse currency cost. Interest paid, amounted to £24.3m (£12.3m). Turnover was £1.16bn, nearly 40 per cent up on the corresponding period.

Burmah bought Poseco, the specialty chemicals and abrasives producer, in December. It contributed £15.3m to trading profit and £28.9m to sales.

Mr Urquhart said that because the associated interest costs were more than £18m, the net effect was to knock £2.7m off pre-tax profit.

The Poseco acquisition also had an adverse effect on the tax rate, which rose to 47 per

cent (40 per cent). UK borrowings had bought overseas earnings and low UK pre-tax profit had led to a higher ACT write-off. The transfer of debt overseas would ease the problem.

The chemicals side increased trading profit to £21.4m (£7.5m). Poseco's metallurgical chemicals had been established as a separate division, while Fosroc was merged with the existing construction and mining chemicals operation.

Abrasives, diamond products and UK industrial, representing £150m annual turnover and £75m net assets - between a quarter and a third of the acquisition - were up for sale.

In lubricants, trading profit slipped to £58.7m (£60.3m), although Castrol was 5 per cent ahead on constant exchange rates.

Profits in fuels fell to £9.4m (£11.1m), as UK drivers cut on petrol consumption in the recession and the petrol station property market dried up.

Disposals reduced shipping to £6.7m (£8m) and energy investments to £4.3m (£6.8m).

Gearing came down from 60 per cent at the year-end to 56



Lawrence Urquhart: first quarter the worst in 14 years

per cent, or 71 per cent including convertible bonds as debt. Before the Poseco acquisition, the group had had cash in hand after selling its stake in Premier Consolidated Oilfields

for £138m. Earnings per share fell 28 per cent to 17.8p (24.7p). The interim dividend is maintained at 8.5p.

See Lex

Struggle for control at Aberfoyle intensifies

By Joel Kibazo

THE two-year battle for control at Aberfoyle Holdings, the agriculture, textiles, security products and services group, intensified yesterday when a group of shareholders called for the board to be replaced.

The group represents about 40 per cent of shareholders, including Crescent Africa, a private company with a 26 per cent stake. Mr Kojo Owusu-Nyanteke, its chairman, first called for the board's removal two years ago.

The aggrieved shareholders are calling for an extraordinary meeting. They have become "increasingly concerned" by the failure of management to develop its biggest investment, the Mwenzi development project in Zimbabwe to produce palm oil.

They also pointed to the postponement of the 1990 results, which Aberfoyle said would be announced following the conclusion of its medium-term financing.

The group proposes that Mr Ian Coates, chairman, be replaced by Sir Peter Gadsden, chairman of Private Patients Plan, and Mr B Gill, managing director, be replaced by Mr Barry Trowbridge, who previously ran a waste management business. Mr Owusu-Nyanteke would also join the board but the group wants Mr P. Wilks, finance director, to remain.

Mr Trowbridge said: "The shareholders have run out of steam. There have been no dividend payments for many years and all the shareholders have been getting in excuses. The postponement of the accounts was the final straw."

Provident Financial shows slight improvement to £10.6m

By David Barchard

PROVIDENT FINANCIAL, the personal loan and consumer finance group, made pre-tax profits of £10.6m in the six months to June 1991, slightly up on the £10.5m reported in the comparable period.

Turnover rose by 13 per cent, from £145.2m to £164.2m. Weekly collected credit activities earned £10.1m against £7.4m, but monthly collected credit, which broke even last year, incurred a loss of £1.1m. Insurance profits fell from

£3.9m to £2.1m. Central costs rose from £1.4m to £1.7m.

Among the group's subsidiaries, the weekly collected credit business of Provident Personal Credit achieved an excellent result and improved its margins.

Reorganisation at the HT Greenwood weekly credit company was proving slower than anticipated while Lawson Fisher had introduced new technology into its branch network.

Peoples Bank and Peoples Motor Finance, the motor hire purchase operations, performed disappointingly.

Earnings per share rose to 14.37p (13.45p) and the interim dividend is increased by 0.5p to 8.5p.

Sir Timothy Kitson, chairman, said that the result was good when taken in the context of a difficult economic climate.

The shares moved up 4p to close at 469p.

Bristol & West climbs 21%

By David Barchard

BRISTOL & WEST, the 10th largest UK building society, yesterday announced a 21 per cent increase in pre-tax profits to £39.2m for the first half of 1991, after adjusting for the 110-branch Hamptons estate agency chain acquired in September 1990.

Assets of the society grew to £5.23bn, up 27 per cent.

"These results demonstrate, once again, that Bristol & West is a strong, profitable and fast-growing financial business," said Mr Tony FitzSimons, managing director.

"They show that we are on course for our planned financial results for 1991," he added. Mortgage lending rose from £2.96bn a year ago to £4.94bn,

while retail deposits were up from £3.64bn to £4.3bn.

Mr FitzSimons said that Hamptons had incurred a small loss during the first half but that it was now trading profitably.

Provisions against possible loans and advances during the first half of this year were £2.9m.

Harland & Wolff makes initial £6.6m

By our Belfast Correspondent

HARLAND & WOLFF, the Belfast shipbuilder, made a profit on its trading operations for the first time since privatisation, according to figures announced yesterday.

In the six months to June 30 it made pre-tax profits of £6.6m on turnover of £43m. Most of the profit - £6.2m - was

attributable to interest on cash reserves held by the company. An interim dividend of 3.5p is declared.

The figures showed Harland made a profit of £400,000 on its shipbuilding, ship repair and electrical services operations.

Last week Harland announced that it had signed

contracts worth more than £230m to build six new bulk carriers designed to its own specification. It is the single largest merchant shipping order ever placed in a UK shipyard.

Mr John Parker, chairman and chief executive, said the results were encouraging.

British Dredging falls 55%

BRITISH DREDGING blamed the worse-than-expected recession in the building industry for a 55 per cent fall in interim pre-tax profits from £1.9m to £750,000.

Mr Fane Vernon, chairman, said there was little sign of an improvement before next year. Turnover for the first half of 1991 was unchanged at £16.1m. Earnings per share came out at 2.88p (6.25p) but the interim dividend is maintained at 2.6p.

Sharp rise at British-Borneo

Announcing pre-tax profits up from £705,000 to £1.66m for the six months to June 30, Mr Alan Gaynor, managing director of British-Borneo Petroleum Syndicate, said the company had participated in 23 exploration wells in the Gulf of Mexico, of which 11 had encountered producible hydrocarbons.

Oil and gas production achieved sales of £1.13m, against £11,000 with profit on dealing activities and investment income increased to £1.56m (£1.38m). There is a maintained equivalent interim dividend of 2.66p from earnings of 2.96p (2.84p).

Ex-Lands almost wipes out losses

Ex-Lands, the security investment group which owns and deals in real estate, reported a

sharply reduced loss for the year to June 30.

At the pre-tax level the deficit was £5,000 after exceptional costs of £63,000 in connection with abortive acquisitions. This compared with a loss of £689,000 before similar charges classified as extraordinary items of £245,000 in the previous year.

After exceptional costs and a tax credit of £39,000 (£18,000) earnings came out at 0.06p (2.58p losses). There is no dividend - the last payment was 0.4p for 1988 - but proposals will be put to shareholders at the annual meeting to enable payment of future dividends.

Reece returns to the dividend list

Reece, the fastener supplier, uPVC door manufacturer and cycle components distributor previously known as Caudon, reported pre-tax profits of £540,000 for the six months to June 30. An interim dividend of 0.1p is declared, the first for a number of years.

The previous first half saw losses of £138,000, but the outcome for the full 15 months period to December 31 1990 was £415,000 profit.

Turnover in the period under review rose to £6.93m (£2.04m), mainly as a result of acquisitions.

Earnings worked through at 0.33p per share (losses 0.28p).

Porvair moves ahead 11.5% to £670,000

Porvair, the USM-quoted microporous plastics specialist, reported an increase of 12 per cent to £670,000 in pre-tax profit

for the six months to May 31 on turnover ahead from £7.65m to £7.7m.

Mr John Morgan, chairman and chief executive, said the results reflected the sales of higher margin products and improved production efficiencies.

After a tax charge of £165,000 (£4,000), earnings fell to 4.2p (4.9p) but the interim dividend is increased from 1p to 1.1p.

JMD reduces its deficit to £67,000

JMD Group, the USM-quoted greetings cards maker and merchandiser of novelty products, reduced losses from £974,000 to £57,000 in the first half on sales down 6 per cent to £1.15m. The previous 12 months saw losses of £1.1m.

Mr Richard Beecham, chief executive, said Downpace, the sole trading subsidiary, had enjoyed reasonable trading in the six months to June 30. In the second half, traditionally the stronger period, a significant contribution was expected from products featuring the Simpsons cartoon characters.

Earnings per share on continuing activities came through at 0.09p (0.33p).

Xtra-vision in the black with £0.7m

A strong performance in its domestic business put Xtra-vision back into profit in the first half to July 31.

The Dublin-based video rental company achieved taxable profits of £1708,000 (£843,600), against losses of £12.4m previously, under its new board appointed when

As resilient as BTR



1991 Half Year Results

	First half 1991	First half 1990*
Sales	£3,228m	£3,324m
Profit before tax	£512m	£506m
Earnings per share	17.4p	16.7p
Dividend per share	7.5p	7.0p

*1990 figures have been restated at 1991 half year average exchange rates.

WILSON Bowden plc

EXTRACTS FROM THE CHAIRMAN'S INTERIM STATEMENT

For the six months ended 30th June 1991

		Unaudited Six months ended 30th June	Audited Year ended 31st December	
		1991	1990	1990
Turnover	£ million	65.4	63.0	129.1
Profit before Tax	£ million	15.4	15.2	30.1
Earnings per Share	pence	13.6	14.5	28.6
Dividend per Share	pence	2.5	2.4	8.3

The results for the first half of 1991 are highly satisfactory. Judged against the extremely difficult conditions prevailing in the housing and property development markets this performance reflects the quality of the Group's management.

In housebuilding customer confidence, which appeared to be improving in the first quarter, decreased noticeably in the second quarter, despite the downward trend of interest rates, and market conditions remain very difficult.

David Wilson
Chairman and Chief Executive



*The earnings per share in 1990 have been adjusted to the same basis as announced in March 1991.

Copies of the Interim Statement can be obtained from the Company Secretary, Wilson Bowden plc, Leicester Road, Ilkeston, Leicestershire LE11 1HP. Telephone 0533 603000.



FOR YOUR COPY OF BTR'S 1991 INTERIM ACCOUNTS WRITE TO BTR plc, SILVERTOWN HOUSE, VINCEY SQUARE, LONDON SW1P 5PL. TELEPHONE: 071-834 8848

COMMODITIES AND AGRICULTURE

Destocking may dash uranium market hopes

By Kenneth Gooding, Mining Correspondent

BELIEVED URANIUM producers, already suffering from extraordinarily low prices because of Soviet exports, face a new threat - better relations between the world's superpowers means that military stocks might now be sold.

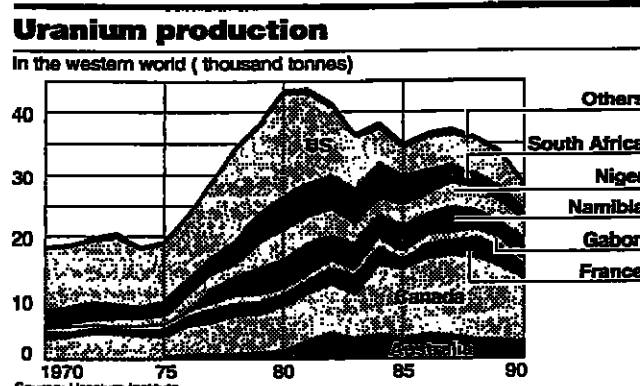
There is the equivalent of 250,000 tonnes of natural uranium, or five years' requirements, in the military stocks of China, France, India, the UK and the US, according to a study published yesterday by the Uranium Institute.

This new threat could hit the market just as its present problems begin to fade.

The institute suggested there were at present up to 80,000 tonnes of surplus uranium stocks at 20 companies in North America, Western Europe and East Asia. That alone would be enough to cover the 52,000-tonne gap between the 500,000 tonnes it forecasts will be required by nuclear reactors in the 1990s and the potential supply of 448,000 tonnes.

In addition, producers in the western world also hold stocks equivalent to last year's depressed output of about 28,000 tonnes. This was 36 per cent below the 1980 peak and the lowest since 1977. Output this year is expected to be even lower at about 26,000 tonnes.

Uranium has only one application - for nuclear energy. Demand depends entirely on nuclear generating capacity in the 25 countries using that



Uranium production in the western world (thousand tonnes)

Source: Uranium Institute

form of power. Spot prices of uranium oxide are now well below the production costs of most mines at US\$35.55 a lb. Prices peaked at US\$45 a lb in 1978. The market changed dramatically in the 1980s when brokers and other intermediaries began to act for their own accounts. By selling material from the huge stocks they have become important alternative suppliers.

Producers themselves are taking advantage of low spot prices and are buying on the spot market rather than re-opening mines to meet their commitments.

Mr Philip Crowson, senior economic adviser to the RTZ Corporation, the world's largest mining company, suggested yesterday that the drawdown of stocks would continue to 1995, albeit at a slowing rate.

Presenting a paper on supply and demand, prepared by himself and Mr Wolf Gehrich, Institute's senior economist, Mr Crowson suggested it was unlikely that the Soviet Union and China would export more than their combined target of 6,000 tonnes of uranium a year, even though they obviously had the capacity to do so.

"There must be concern over security of supply and unease over political conditions which should ensure these goals are not greatly exceeded," he told the institute's annual symposium in London.

Then he raised the question of potential supply from military stocks. He said: "We assume military uranium will not be a significant source for several years at least. But will this become the uranium industry's next Trojan horse?"

Jamaican company's Soviet bauxite deal 'not threatened'

By Canute James in Kingston

A JAMAICAN company that sells bauxite to the Soviet Union has denied a suggestion that its supply contract is in danger following recent developments there. But it says it is watching the situation "carefully".

The state-owned Bauxite and Alumina Trading Company (Batco) has a contract to supply 1m tonnes of ore a year over five years, starting this year. The agreement is expected to earn the island about US\$125m. Mr Audley Roberts, managing director of the company, admitted that shipments to the Soviet Union were behind schedule, but he said that resulted from problems that arose before the start of present crisis.

Earlier, Mr Ruel Cooke, a consultant with the Jamaican Bauxite Institute, suggested that Batco's contract was in danger because it had been agreed with a Soviet agency in Moscow, but that the ore was

being used by a refinery in the Ukraine.

Jamaican industry officials said the supply contract was secure as long as the Ukraine remained part of the Soviet Union. They said that if the Ukraine moved to independence either the contract would have to be renegotiated with that government, or the Soviet government would have to find another refinery that was technically able and willing to process the ore. Failing this, the contract would be threatened.

Mr Roberts said there had been difficulties with the contract before the current wave of unrest. He said that the shipment of the ore had fallen behind schedule because the Soviet Union "has recently been diverting their ships to earn hard currency".

The Soviet Union took delivery of 30,000 tonnes instead of 250,000 tonnes in the first quarter of this year. A lack of hard

currency to pay for the bauxite was reported by Jamaican officials to be the cause.

Discussions between representatives of both governments led to a resumption of shipments in June. Batco is projecting that it will ship 180,000 tonnes of ore between this month and December. That would make total delivery of bauxite to the Soviet Union this year about 600,000 tonnes.

"The shortfall of 400,000 tonnes will represent a revenue shortfall of US\$85m," the company said. And it will reduce the Jamaican industry's growth rate.

Ore production in the first six months of this year was 5.53m tonnes, 1.4 per cent more than in the corresponding period of 1990. The Jamaica Bauxite Institute is forecasting 1991 production at 11.1m tonnes, 1.6 per cent more than actual output in 1990. Ore production in 1990 was 13.7 per cent more than in 1989.

Break seen in cocoa clouds ahead of pact talks

By David Blackwell

THE RISE in cocoa prices over the past week or so might convince some of the delegates arriving at the annual meeting of the International Cocoa Organisation (ICCO) in London today that there is a break in the clouds of gloom that have enveloped the market for a couple of years.

Both on the London and New York terminal markets, cocoa prices have advanced sharply by recent standards as players have become increasingly convinced that the 1991-92 season might be heading for the first supply deficit for eight years. Yesterday December cocoa closed at 2747 a tonne, a rise of 86p from the previous week. New York December cocoa closed at

\$1,190 a tonne on Wednesday, \$118 ahead of Wednesday last week.

Delegates are anxious to make progress at these talks after agreeing last June to set up a working party on the moribund cocoa agreement. The working party is open to ideas from anyone with a legitimate interest in the cocoa market.

That leaves only routine business to be done today and

next week, along with the familiar arguments that arise at every ICCO meeting - notably over the \$150m still owed by producer countries to the buffer stock.

Even so analysts feel that the pact talks could add to the mildly bullish tone of the cocoa markets.

But the main reason behind the rise in prices is a fundamental change in the outlook for the supply and demand balance. According to Mr Tony Chadwick, analyst with Prudential Bache, the deficit for 1991-1992 could be in the order of 80,000 to 100,000 tonnes.

The fall in world cocoa prices to 16-year lows has left producers with little option but to cut the use of pesticides, fer-

tilisers and even labour. In Brazil, where dry weather has compounded problems, witches broom and black pod disease have spread through plantations. According to GNI, the London futures broker, Brazilian production could fall to 270,000 tonnes 1991-92 compared with 365,000 tonnes this season.

West African and Malaysian production is also seen falling.

At the same time consumption continues to grow strongly. "Grinding rates have been growing at an exceptional rate for 10 years and there is a strong likelihood of an 80,000 to 90,000-tonne expansion in global demand in 1991-92," says GNI.

Mr Chadwick points out that

Soviet consumption has fallen in the past two years from 200,000 tonnes to 70,000 tonnes. While it could still fall further, the potential for a revival in Soviet demand remains in the background. Similarly demand for chocolate could grow strongly in eastern Europe.

The current season's surplus is put at 139,000 tonnes by GNI & Duffus, the London trader, and world stocks stand at 1.48m tonnes.

While such an overhang will continue to keep the brokers on the cocoa market, GNI believes "with many producers probably oversold on forward contracts, nearby tightness may mean the less push prices up to \$1,000 a tonne by the year-end."

Malaysia not dismayed by market problems

Sales have been helped by rapid growth in domestic processing, writes Lim Siong Hoon

THE WORLD cocoa market may be in a slump but Malaysia can still "sell every bean we produce," says Mr Tay Bong Beok, deputy director-general of the Malaysian Cocoa Board, the country's powerful regulatory body. He heads the board's research division.

With sales of the commodity being helped by a rapid growth in domestic cocoa processing capacity there has been none of the build-up in domestic stocks that has plagued other producers.

Between 1988 and 1990, Malaysian grinding capacity rose by 50 per cent to 66,000 tonnes. This year, it is expected to rise another 36 per cent to 90,000 tonnes. Counting 40,000 tonnes of exports to neighbouring Singapore, factories in the two countries will be absorbing nearly half of this year's output, forecast to rise to 280,000 tonnes from last year's 260,000 tonnes.

Cocoa processors are doubling and tripling their capacity because the prevailing price (the price premium for

cocoa butter over beans) has grown from two or three times the price of beans to four times.

The boom among local cocoa processors contrasts sharply with depressed state of the world market, where low bean prices have encouraged stockpiling.

One result has been a worldwide squeeze on supply of cocoa products, particularly butter. So European buyers have joined US chocolate makers as eager buyers of Malaysian products, says Mr Alan MacLachlan, representative for E.D. & F. Man, the London-based commodity broker.

Malaysian cocoa butter exports have been surging since 1988, when they far outstripped the 2.5 per cent rise in world bean consumption to advance 22 per cent. About 75 per cent of locally-produced cocoa butter is sold to the Netherlands, the UK and the US.

"There is a lot of profit being made," says Mr MacLachlan, from the anomaly between prices of cocoa products and

beans. "It may be good for manufacturers but it is not healthy for the industry as a whole."

Cocoa plantations, like Golden Hope (formerly Harisons Malaysia), are responsive to the situation by raising their investments in cocoa grinding. The Malaysian government has issued processing licences for 14 plants, on top of 10 already operating. But Mr Tay says that, in the short term, farmers can only compensate for low prices by raising their yields, although at nearly 700 kg a hectare the Malaysian average is already the highest in the world. The cocoa board is aiming for 1 tonne a hectare, not necessarily an unrealistic target as some well-managed plots already yield as much as 1.5 tonnes a hectare.

This means that, even without further expansion of cultivated land, Malaysia hopes to reach an output of 340,000 to 400,000 tonnes by 1995. But Mr Tay doubts that Malaysia can produce the volumes achieved by Ivory Coast because of a

shortage of suitable land. Set up this year, the board has a 1989 parliamentary mandate to help reform cultivation and establish a system for the physical grading of beans. For this purpose the board issues a certificate, which gives quality a legal backing.

The grading system involves six levels of physical quality standards, based on bean size uniformity (100 beans per 100 gram is optimum) and the level of mouldiness and other defects, says Mr M.J. Musa, also the board's deputy director-general. He heads the marketing and regulatory division.

The board is critical of current international grading methods, which make little distinction between the subjective standards of flavour and the tangible, physical quality.

The establishment of the board is symbolic of Malaysia's determined push towards improving its regulatory and research work. Aside from these functions, its other main occupation is raising money for food and non-food uses for cocoa.

"Most agricultural producers focus on production rather than industrial research," says Mr Tay. "I think the Malaysian approach is the right way."

His ambition is to become a market player not simply in cultivation but also in cocoa products manufacturing.

These efforts are partly aimed at the Asian Pacific region. This is "a brand new market," says Mr Musa, who hopes to persuade the Chinese to drink as much cocoa as they do in tea. "I think it is easier to convince them to switch to cocoa than to convince coffee drinkers," he says.

While Swiss annual consumption of cocoa is 4 kg a head, the Japanese, who have equivalent income levels, consume just 600 grams each. China's consumption is just 200 grams a head. This, Mr Tay thinks, is a problem of image. Asians tend to regard cocoa as "an expensive, imported product", although just 10 to 15 per cent of the price of a chocolate bar represents the cost of the cocoa in it.

Natural rubber producers begin 3-day meeting

THE WORLD'S leading natural rubber producers started a 3-day closed meeting yesterday to discuss production and marketing strategies in an effort to boost prices, reports Reuters from Sole.

"We just set up a special committee which will work on the strategies soon," said Mr Abdul Madjid, secretary-general of the Association of Natural Rubber Producing Countries.

The executive committee of the 7-member ANRPC will also press for early renegotiation of the International Natural Rubber Agreement, a pact - due to expire in December 1993 - to maintain buffer stocks in order to stabilise prices.

Smaller Canadian wheat crop forecast

By Bernard Simon in Toronto

CANADA'S PRAIRIE wheat harvest is expected to be somewhat lower than last year, despite near-record yields in the key province of Saskatchewan. With more than half the crop now harvested, the Department of Agriculture has forecast a total yield from the three western provinces of 28.6m tonnes, down from 31.1m tonnes last season.

The relatively large harvest has failed, however, to lift the sombre mood among Canadian grain farmers caused by low world prices. Canada is the world's third biggest wheat

exporter, after the US and the European Community, and regards itself as one of the chief victims of the wheat subsidy war. The Canadian Wheat Board last month lowered initial payments to producers for the current crop year to C\$65 (50¢ a tonne, from C\$135 last season).

Mr Gordon Reichert, an Agriculture Canada forecaster in Winnipeg, said the drop was mainly due to an expected 1.2m-tonne fall in the harvest in Manitoba, where excess moisture early in the season damaged parts of the crop.

The prairie barley harvest is expected to fall to 12.6m tonnes from 12.9m tonnes. But the canola (rapeseed) crop is set to balloon to 4.3m tonnes from 3.2m tonnes, thanks to a 24 per cent increase in acreage.

The Saskatchewan Wheat Pool said it expected the province's grain harvest to total 24.2m tonnes, the second largest on record. Spring wheat will contribute 14.5m tonnes and durum wheat 3.5m tonnes. The Pool said that dry weather had allowed farmers to make "excellent progress" in bringing in the harvest.

MARKET REPORT

Robusta coffee prices broke out of their recent narrow band on concern about political upheavals in robusta-producing Zaire and unconfirmed market talk that Indonesia - the world's leading supplier of robusta coffee - had imposed some restrictions on coffee exports. In New York the arabica market was looking for direction at midday, with traders reluctant to be short as they awaited further details of financing for the producers' stock retention plan. On the LME copper prices moved ahead on short-covering against a background of concern over the tightness of September delivery metal and the unrest in Zaire, which accounts for about

5 per cent of world production. Nickel retreated further, but closed above earlier 18-month lows. Further declines are expected, with physical supply likely to outpace demand in the final months of the year, while recent arrivals of Soviet metal into Europe should show up in Rotterdam warehouses soon. Platinum lost Wednesday's gains to find another refinery that had been closed for just one day. Nymex platinum futures were also down at midday, weighed down by heavy Japanese investor selling.

Compiled from Reuters

London Markets

SPOT MARKETS
Crude oil (per barrel FOB) + or -
Dubai \$17.10-17.20 -0.15
Brent Blend (distant) \$20.05-20.15 -1.75
Brent Blend (nearby) \$20.10-20.15 -0.15
W.T.I. (1 pm est) \$21.70-1.75 -1.25

Oil products
(NWE prompt delivery per tonne CIF) + or -
Premium Gasoline \$246-248
Gas Oil \$182-184 +2
Heavy Fuel Oil \$89-91 +1
Naphtha \$207-209 +2
Petroleum Argus Estimates

Other + or -
Gold (per troy oz) \$347.50 -1.5
Silver (per troy oz) \$399.50 -4.5
Platinum (per troy oz) \$344.50 -5.0
Palladium (per troy oz) \$81.25 -0.25

Copper (US Producer) 107.4c -0.8
Lead (US Producer) 36.4c -0.8
Tin (Kuala Lumpur market) 13.15c
Tin (New York) 23.52c
Zinc (US Prime Western) 62.0c

Cattle (live weight) 105.04 -3.80p
Sheep (dead weight) 118.45 -1.80p
Pigs (live weight) 67.79p +2.35p

London daily sugar (raw) \$230.00 -0.4
London daily sugar (white) \$237.00 -0.8
Tate and Lyle export price \$244.50

Berley (English feed) £12.5c
Mature US No. 3 yellow £16.00
Wheat (US Dark Northern) \$37.0c

Rubber (Oct) \$1.75p -0.25
Rubber (Nov) \$2.25p -0.25
Rubber (KL RSS No 1 Sep) \$23.00 +0.50

SUGAR - London POX (\$ per tonne)
Raw Close Previous High/Low
Oct 207.00 199.40 208.00 193.00
Nov 197.00 199.20 207.00 188.00
Dec 192.00 199.20 207.00 188.00
Jan 197.00 199.20 207.00 188.00
Feb 197.00 199.20 207.00 188.00
Mar 197.00 199.20 207.00 188.00
Turnover 101 (197) lots of 10 tonnes

ICE INDEX - London POX (\$ per tonne)
Raw Close Previous High/Low
Oct 207.00 199.40 208.00 193.00
Nov 197.00 199.20 207.00 188.00
Dec 192.00 199.20 207.00 188.00
Jan 197.00 199.20 207.00 188.00
Feb 197.00 199.20 207.00 188.00
Mar 197.00 199.20 207.00 188.00
Turnover 101 (197) lots of 10 tonnes

SOYABEAN - London POX (\$/tonne)
Close Previous High/Low
Oct 133.00 133.00 133.00
Nov 133.00 133.00 133.00
Dec 133.00 133.00 133.00
Jan 133.00 133.00 133.00
Feb 133.00 133.00 133.00
Mar 133.00 133.00 133.00
Turnover 28 (250) lots of 20 tonnes

WHEAT - London POX (\$/tonne)
Close Previous High/Low
Oct 161.00 161.00 161.00
Nov 161.00 161.00 161.00
Dec 161.00 161.00 161.00
Jan 161.00 161.00 161.00
Feb 161.00 161.00 161.00
Mar 161.00 161.00 161.00
Turnover 74 (198) lots of 10 tonnes

CRUDE OIL - IPE (\$/barrel)
Close Previous High/Low
Oct 20.14 20.14 20.14 20.03
Nov 20.14 20.14 20.14 20.03
Dec 20.14 20.14 20.14 20.03
Jan 20.14 20.14 20.14 20.03
Feb 20.14 20.14 20.14 20.03
Mar 20.14 20.14 20.14 20.03
Turnover 10358 (17428) barrels

GAS OIL - IPE (\$/barrel)
Close Previous High/Low
Oct 19.20 19.20 19.20 19.07
Nov 19.20 19.20 19.20 19.07
Dec 19.20 19.20 19.20 19.07
Jan 19.20 19.20 19.20 19.07
Feb 19.20 19.20 19.20 19.07
Mar 19.20 19.20 19.20 19.07
Turnover 10358 (17428) barrels

FRUIT & VEGETABLES
Homegrown plants are this week's best fruit buy at 45-50p a lb (55-70p). New season apples are coming into their own with English Discovery at 45-50p a lb (40-50p) and French Golden Delicious at 50-55p a lb (40-70p). Grapesfruit at 25-35p (25-35p) for white varieties and 40-45p each (40-45p) for pink varieties. Sweet corn at 50-55p per cob (35-45p) is plentiful this week. English Prime cabbages at 45-50p a lb (25-30p) and carrots at 15-20p a lb (15-20p). White and green celeriac varieties are good this week at 35-50p a head (45-50p). Other salad choices include tomatoes at 45-50p a lb (40-50p) and leeks at 45-50p each (40-50p).

COCOA - London POX (£/tonne)
Close Previous High/Low
Sep 714 714 715 711
Oct 714 714 715 711
Nov 714 714 715 711
Dec 714 714 715 711
Jan 714 714 715 711
Feb 714 714 715 711
Mar 714 714 715 711
Turnover 1001 (1673) lots of 10 tonnes

ICE INDEX - London POX (£/tonne)
Close Previous High/Low
Sep 714 714 715 711
Oct 714 714 715 711
Nov 714 714 715 711
Dec 714 714 715 711
Jan 714 714 715 711
Feb 714 714 715 711
Mar 714 714 715 711
Turnover 1001 (1673) lots of 10 tonnes

SOYABEAN - London POX (\$/tonne)
Close Previous High/Low
Oct 133.00 133.00 133.00
Nov 133.00 133.00 133.00
Dec 133.00 133.00 133.00
Jan 133.00 133.00 133.00
Feb 133.00 133.00 133.00
Mar 133.00 133.00 133.00
Turnover 28 (250) lots of 20 tonnes

WHEAT - London POX (\$/tonne)
Close Previous High/Low
Oct 161.00 161.00 161.00
Nov 161.00 161.00 161.00
Dec 161.00 161.00 161.00
Jan 161.00 161.00 161.00
Feb 161.00 161.00 161.00
Mar 161.00 161.00 161.00
Turnover 74 (198) lots of 10 tonnes

CRUDE OIL - IPE (\$/barrel)
Close Previous High/Low
Oct 20.14 20.14 20.14 20.03
Nov 20.14 20.14 20.14 20.03
Dec 20.14 20.14 20.14 20.03
Jan 20.14 20.14 20.14 20.03
Feb 20.14 20.14 20.14 20.03
Mar 20.14 20.14 20.14 20.03
Turnover 10358 (17428) barrels

GAS OIL - IPE (\$/barrel)
Close Previous High/Low
Oct 19.20 19.20 19.20 19.07
Nov 19.20 19.20 19.20 19.07
Dec 19.20 19.20 19.20 19.07
Jan 19.20 19.20 19.20 19.07
Feb 19.20 19.20 19.20 19.07
Mar 19.20 19.20 19.20 19.07
Turnover 10358 (17428) barrels

FRUIT & VEGETABLES
Homegrown plants are this week's best fruit buy at 45-50p a lb (55-70p). New season apples are coming into their own with English Discovery at 45-50p a lb (40-50p) and French Golden Delicious at 50-55p a lb (40-70p). Grapesfruit at 25-35p (25-35p) for white varieties and 40-45p each (40-45p) for pink varieties. Sweet corn at 50-55p per cob (35-45p) is plentiful this week. English Prime cabbages at 45-50p a lb (25-30p) and carrots at 15-20p a lb (15-20p). White and green celeriac varieties are good this week at 35-50p a head (45-50p). Other salad choices include tomatoes at 45-50p a lb (40-50p) and leeks at 45-50p each (40-50p).

COCOA - London POX (£/tonne)
Close Previous High/Low
Sep 714 714 715 711
Oct 714 714 715 711
Nov 714 714 715 711
Dec 714 714 715 711
Jan 714 714 715 711
Feb 714 714 715 711
Mar 714 714 715 711
Turnover 1001 (1673) lots of 10 tonnes

ICE INDEX - London POX (£/tonne)
Close Previous High/Low
Sep 714 714 715 711
Oct 714 714 715 711
Nov 714 714 715 711
Dec 714 714 715 711
Jan 714 714 715 711
Feb 714 714 715 711
Mar 714 714 715 711
Turnover 1001 (1673) lots of 10 tonnes

SOYABEAN - London POX (\$/tonne)
Close Previous High/Low
Oct 133.00 133.00 133.00
Nov 133.00 133.00 133.00
Dec 133.00 133.00 133.00
Jan 133.00 133.00 133.00
Feb 133.00 133.00 133.00
Mar 133.00 133.00 133.00
Turnover 28 (250) lots of 20 tonnes

WHEAT - London POX (\$/tonne)
Close Previous High/Low
Oct 161.00 161.00 161.00
Nov 161.00 161.00 161.00
Dec 161.00 161.00 161.00
Jan 161.00 161.00 161.00
Feb 161.00 161.00 161.00
Mar 161.00 161.00 161.00
Turnover 74 (198) lots of 10 tonnes

CRUDE OIL (Light) 42,000 US gals \$/barrel
Close Previous High/Low
Oct 21.70 21.70 21.70 21.67
Nov 21.70 21.70 21.70 21.67
Dec 21.70 21.70 21.70 21.67
Jan 21.70 21.70 21.70 21.67
Feb 21.70 21.70 21.70 21.67
Mar 21.70 21.70 21.70 21.67
Turnover 1001 (1673) lots of 10 tonnes

ICE INDEX - London POX (£/tonne)
Close Previous High/Low
Sep 714 714 715 711
Oct 714 714 715 711
Nov 714 714 715 711
Dec 714 714 715 711
Jan 714 714 715 711
Feb 714 714 715 711
Mar 714 714 715 711
Turnover 1001 (1673) lots of 10 tonnes

SOYABEAN - London POX (\$/tonne)
Close Previous High/Low
Oct 133.00 133.00 133.00
Nov 133.00 133.00 133.00
Dec 1

By Terry Byland, UK Stock Market Editor

95.35 (3/9)	90.59 (2/1)	105.4 (281/1447)	50.83 (3/1175)
2108.3 (2/9)	1608.3 (18/1)	2108.3 (229/91)	49.4 (295/640)
222.8 (11/7)	127.0 (22/2)	73.7 (152/33)	43.5 (280/1077)
2670.6 (2/9)	2054.8 (16/1)	2670.6 (29/91)	886.9 (327/184)
1198.60 (3/9)	938.62 (15/10)	1198.60 (33/91)	938.62 (16/181)

Race 100 Govt. Dist 15/10/20, Flood Int. 18/30, Ordinary 11/55, Gold, med med 12/29/55, 10000 PFGE 100 31/18/25 & PF-GE Genotype 200 26/10/90 α ME 16.10

GILT EDGED ACTIVITY

Indices* Sept 4 Sept 3

Glit Edged Bargains	97.0	84.5
5 - Day average	82.7	77.3

*SE Activity 1974.
†Excluding intra-market
business & Overseas turnover.

London report and
latest Share index:
Tel. 0898 123001

[illegible]

Stock	Price	% chg	Int.	Yield
African Dr B10 10/15/2010	105.4	++	10.59	10.4
Academy Dr B10 10/15/2007	97.0	+	10.25	10.2
Academy Dr B10 12/25/2005	113.3	++	11.00	10.4
Academy Dr B10 12/25/2005	94.1	+	10.25	10.2
Academy Dr B10 12/25/2005	12.4	+	13.31	12.4

CORPORATION LOANS

Loan	Price	% chg	Int.	Yield
Academy Dr B10 10/15/2010	102.1	+	11.29	11.2
Academy Dr B10 10/15/2010	98.0	+	10.95	10.9
Academy Dr B10 10/15/2010	116.0	++	11.75	11.7
Academy Dr B10 10/15/2010	28.0	+	11.54	11.5
Academy Dr B10 10/15/2010	103.3	+	11.17	11.0

COMMONWEALTH & AFRICAN LOANS

Loan	Price	% chg	Int.	Yield
Academy Dr B10 10/15/2010	95.0	+	4.74	

LOANS

Building Societies

Loan	Price	% chg	Int.	Yield
Academy Dr B10 10/15/2010	104.4	++	5.4	
Academy Dr B10 10/15/2010	104.4	++	5.0	

Public Board and Ind.

Stock	Price	% of prev	% last
Grunk 7cc A/c	\$6	3.54	17.00
Do 4cc 25 S/c A/c	\$6		18.00
Do 4cc Milford A/c	\$6		14.00
Hydro Quebec 15pc 2011	139 1/2	2.75	15.50
		19.00	11.11

Continued on next page

\$25,000,000

FEDERAL SAVINGS

Floating Rate Notes
to December 1997

holders of the Notes, notice is hereby
 given that the Interest Period from September 6,
 1991 to December 31, 1997. The Notes will carry an Interest Rate of
 3.50% per annum, payable on the relevant payment
 dates at the rate of U.S. \$1,548.26 per U.S. \$100,000.

CHASE

CONSTRUCTION
FINANCIAL CO., LTD
100,000,000
FLOATING RATE NOTES 1997

in accordance with the provisions of the
 Floating Rate Notes, the rate of interest for the six
 month period from January 1, 1991 to March 5, 1992 (182 days)
 was 3.50% per annum.

on March 5, 1992 will be US \$ 314.71 in respect
 of each US \$ 7,867.71 in respect of each US \$

INTERNATIONALE A LUXEMBOURG
Société Anonyme
AGENT BANK

appointed Mr Andrew James as mortgage and finance manager, based in the Bristol office.

Mr James was Swindon branch manager for the Alliance and Leicester Building Society.

■ Mr Eric Beasey, chairman of Hereford Galvanizers Group, is the newly elected chairman of the Birmingham based GALVANIZERS ASSOCIATION. He urges members to take a lead from European galvanizers in a bid to win a bigger market share.

EQUITY FUTURES AND OPTIONS TRADING

A PROGRAMME trade was executed in the options market yesterday for the first time in almost three years, raising hopes that investor interest is beginning to stir. In the depressed traded options market, Jim McCallister, of the transaction was spread across 60 stock options and amounted to 3,000 contracts or 3m shares. The programme was weighted towards the sell side. All the options were at-the-money calls, which makes them a close substitute for stock.

According to Société Générale Strans Turnbull the trade took a neutral view on the immediate outlook for the stock market. But the illiquidity in some stock options made some parts of the trade more difficult to execute.

Elsewhere on the options market, buyers of BTR November 390 and 420 puts and sellers of 430 calls helped to depress the shares in the wake of its interim results.

The equity futures market was taking a more cautious outlook on the immediate prospects for the share market after its recent gains.

The September FT-SE closed at 2,682, up 3 points. Its premium to the spot index ended at 19 points, against fair value of 10, which dealers said was neutral to mildly bullish.

[illegible]

	10/17	10/18	10/19	10/20	10/21	10/22	10/23	10/24	10/25	10/26	10/27	10/28	10/29	10/30	10/31	11/1	11/2	11/3	11/4	11/5	11/6	11/7	11/8	11/9	11/10	11/11	11/12	11/13	11/14	11/15	11/16	11/17	11/18	11/19	11/20	11/21	11/22	11/23	11/24	11/25	11/26	11/27	11/28	11/29	11/30	12/1	12/2	12/3	12/4	12/5	12/6	12/7	12/8	12/9	12/10	12/11	12/12	12/13	12/14	12/15	12/16	12/17	12/18	12/19	12/20	12/21	12/22	12/23	12/24	12/25	12/26	12/27	12/28	12/29	12/30	12/31	1/1	1/2	1/3	1/4	1/5	1/6	1/7	1/8	1/9	1/10	1/11	1/12	1/13	1/14	1/15	1/16	1/17	1/18	1/19	1/20	1/21	1/22	1/23	1/24	1/25	1/26	1/27	1/28	1/29	1/30	1/31	2/1	2/2	2/3	2/4	2/5	2/6	2/7	2/8	2/9	2/10	2/11	2/12	2/13	2/14	2/15	2/16	2/17	2/18	2/19	2/20	2/21	2/22	2/23	2/24	2/25	2/26	2/27	2/28	2/29	2/30	3/1	3/2	3/3	3/4	3/5	3/6	3/7	3/8	3/9	3/10	3/11	3/12	3/13	3/14	3/15	3/16	3/17	3/18	3/19	3/20	3/21	3/22	3/23	3/24	3/25	3/26	3/27	3/28	3/29	3/30	3/31	4/1	4/2	4/3	4/4	4/5	4/6	4/7	4/8	4/9	4/10	4/11	4/12	4/13	4/14	4/15	4/16	4/17	4/18	4/19	4/20	4/21	4/22	4/23	4/24	4/25	4/26	4/27	4/28	4/29	4/30	5/1	5/2	5/3	5/4	5/5	5/6	5/7	5/8	5/9	5/10	5/11	5/12	5/13	5/14	5/15	5/16	5/17	5/18	5/19	5/20	5/21	5/22	5/23	5/24	5/25	5/26	5/27	5/28	5/29	5/30	5/31	6/1	6/2	6/3	6/4	6/5	6/6	6/7	6/8	6/9	6/10	6/11	6/12	6/13	6/14	6/15	6/16	6/17	6/18	6/19	6/20	6/21	6/22	6/23	6/24	6/25	6/26	6/27	6/28	6/29	6/30	7/1	7/2	7/3	7/4	7/5	7/6	7/7	7/8	7/9	7/10	7/11	7/12	7/13	7/14	7/15	7/16	7/17	7/18	7/19	7/20	7/21	7/22	7/23	7/24	7/25	7/26	7/27	7/28	7/29	7/30	7/31	8/1	8/2	8/3	8/4	8/5	8/6	8/7	8/8	8/9	8/10	8/11	8/12	8/13	8/14	8/15	8/16	8/17	8/18	8/19	8/20	8/21	8/22	8/23	8/24	8/25	8/26	8/27	8/28	8/29	8/30	8/31	9/1	9/2	9/3	9/4	9/5	9/6	9/7	9/8	9/9	9/10	9/11	9/12	9/13	9/14	9/15	9/16	9/17	9/18	9/19	9/20	9/21	9/22	9/23	9/24	9/25	9/26	9/27	9/28	9/29	9/30	10/1	10/2	10/3	10/4	10/5	10/6	10/7	10/8	10/9	10/10	10/11	10/12	10/13	10/14	10/15	10/16	10/17	10/18	10/19	10/20	10/21	10/22	10/23	10/24	10/25	10/26	10/27	10/28	10/29	10/30	10/31	11/1	11/2	11/3	11/4	11/5	11/6	11/7	11/8	11/9	11/10	11/11	11/12	11/13	11/14	11/15	11/16	11/17	11/18	11/19	11/20	11/21	11/22	11/23	11/24	11/25	11/26	11/27	11/28	11/29	11/30	12/1	12/2	12/3	12/4	12/5	12/6	12/7	12/8	12/9	12/10	12/11	12/12	12/13	12/14	12/15	12/16	12/17	12/18	12/19	12/20	12/21	12/22	12/23	12/24	12/25	12/26	12/27	12/28	12/29	12/30	12/31	1/1	1/2	1/3	1/4	1/5	1/6	1
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 INDUSTRIAL CO., LTD**
US \$ 100,000,000
FLOATING RATE NOTES 1997

Notice is hereby given that, in accordance with the provisions of the above mentioned Floating Rate Notes, the rate of interest for the six months period from September 1, 1991 to March 5, 1992 (182 days) has been fixed at 6.225% per annum.

The interest payable on March 5, 1992 will be US \$ 314.71 in respect of each US \$ 10,000 Note and US \$ 7,867.71 in respect of each US \$ 250,000 Note.

BANQUE INTERNATIONALE A LUXEMBOURG
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 AGENT BANK

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AMERICANS

1991	Low	High	Stock	Price	Chg	Div	Yield	P/E
100	100	100	Alcoa	100	0	0.00	0.00	100
101	101	101	Amgen	101	0	0.00	0.00	101
102	102	102	Amgen	102	0	0.00	0.00	102
103	103	103	Amgen	103	0	0.00	0.00	103
104	104	104	Amgen	104	0	0.00	0.00	104
105	105	105	Amgen	105	0	0.00	0.00	105
106	106	106	Amgen	106	0	0.00	0.00	106
107	107	107	Amgen	107	0	0.00	0.00	107
108	108	108	Amgen	108	0	0.00	0.00	108
109	109	109	Amgen	109	0	0.00	0.00	109
110	110	110	Amgen	110	0	0.00	0.00	110
111	111	111	Amgen	111	0	0.00	0.00	111
112	112	112	Amgen	112	0	0.00	0.00	112
113	113	113	Amgen	113	0	0.00	0.00	113
114	114	114	Amgen	114	0	0.00	0.00	114
115	115	115	Amgen	115	0	0.00	0.00	115
116	116	116	Amgen	116	0	0.00	0.00	116
117	117	117	Amgen	117	0	0.00	0.00	117
118	118	118	Amgen	118	0	0.00	0.00	118
119	119	119	Amgen	119	0	0.00	0.00	119
120	120	120	Amgen	120	0	0.00	0.00	120

CANADIANS

1991	Low	High	Stock	Price	Chg	Div	Yield	P/E
121	121	121	Amgen	121	0	0.00	0.00	121
122	122	122	Amgen	122	0	0.00	0.00	122
123	123	123	Amgen	123	0	0.00	0.00	123
124	124	124	Amgen	124	0	0.00	0.00	124
125	125	125	Amgen	125	0	0.00	0.00	125
126	126	126	Amgen	126	0	0.00	0.00	126
127	127	127	Amgen	127	0	0.00	0.00	127
128	128	128	Amgen	128	0	0.00	0.00	128
129	129	129	Amgen	129	0	0.00	0.00	129
130	130	130	Amgen	130	0	0.00	0.00	130
131	131	131	Amgen	131	0	0.00	0.00	131
132	132	132	Amgen	132	0	0.00	0.00	132
133	133	133	Amgen	133	0	0.00	0.00	133
134	134	134	Amgen	134	0	0.00	0.00	134
135	135	135	Amgen	135	0	0.00	0.00	135
136	136	136	Amgen	136	0	0.00	0.00	136
137	137	137	Amgen	137	0	0.00	0.00	137
138	138	138	Amgen	138	0	0.00	0.00	138
139	139	139	Amgen	139	0	0.00	0.00	139
140	140	140	Amgen	140	0	0.00	0.00	140

BANKS, HP & LEASING

1991	Low	High	Stock	Price	Chg	Div	Yield	P/E
141	141	141	Amgen	141	0	0.00	0.00	141
142	142	142	Amgen	142	0	0.00	0.00	142
143	143	143	Amgen	143	0	0.00	0.00	143
144	144	144	Amgen	144	0	0.00	0.00	144
145	145	145	Amgen	145	0	0.00	0.00	145
146	146	146	Amgen	146	0	0.00	0.00	146
147	147	147	Amgen	147	0	0.00	0.00	147
148	148	148	Amgen	148	0	0.00	0.00	148
149	149	149	Amgen	149	0	0.00	0.00	149
150	150	150	Amgen	150	0	0.00	0.00	150
151	151	151	Amgen	151	0	0.00	0.00	151
152	152	152	Amgen	152	0	0.00	0.00	152
153	153	153	Amgen	153	0	0.00	0.00	153
154	154	154	Amgen	154	0	0.00	0.00	154
155	155	155	Amgen	155	0	0.00	0.00	155
156	156	156	Amgen	156	0	0.00	0.00	156
157	157	157	Amgen	157	0	0.00	0.00	157
158	158	158	Amgen	158	0	0.00	0.00	158
159	159	159	Amgen	159	0	0.00	0.00	159
160	160	160	Amgen	160	0	0.00	0.00	160

BEERS, WINES & SPIRITS

1991	Low	High	Stock	Price	Chg	Div	Yield	P/E
161	161	161	Amgen	161	0	0.00	0.00	161
162	162	162	Amgen	162	0	0.00	0.00	162
163	163	163	Amgen	163	0	0.00	0.00	163
164	164	164	Amgen	164	0	0.00	0.00	164
165	165	165	Amgen	165	0	0.00	0.00	165
166	166	166	Amgen	166	0	0.00	0.00	166
167	167	167	Amgen	167	0	0.00	0.00	167
168	168	168	Amgen	168	0	0.00	0.00	168
169	169	169	Amgen	169	0	0.00	0.00	169
170	170	170	Amgen	170	0	0.00	0.00	170
171	171	171	Amgen	171	0	0.00	0.00	171
172	172	172	Amgen	172	0	0.00	0.00	172
173	173	173	Amgen	173	0	0.00	0.00	173
174	174	174	Amgen	174	0	0.00	0.00	174
175	175	175	Amgen	175	0	0.00	0.00	175
176	176	176	Amgen	176	0	0.00	0.00	176
177	177	177	Amgen	177	0	0.00	0.00	177
178	178	178	Amgen	178	0	0.00	0.00	178
179	179	179	Amgen	179	0	0.00	0.00	179
180	180	180	Amgen	180	0	0.00	0.00	180

BUILDING, TIMBER, ROADS

1991	Low	High	Stock	Price	Chg	Div	Yield	P/E
181	181	181	Amgen	181	0	0.00	0.00	181
182	182	182	Amgen	182	0	0.00	0.00	182
183	183	183	Amgen	183	0	0.00	0.00	183
184	184	184	Amgen	184	0	0.00	0.00	184
185	185	185	Amgen	185	0	0.00	0.00	185
186	186	186	Amgen	186	0	0.00	0.00	186
187	187	187	Amgen	187	0	0.00	0.00	187
188	188	188	Amgen	188	0	0.00	0.00	188
189	189	189	Amgen	189	0	0.00	0.00	189
190	190	190	Amgen	190	0	0.00	0.00	190
191	191	191	Amgen	191	0	0.00	0.00	191
192	192	192	Amgen	192	0	0.00	0.00	192
193	193	193	Amgen	193	0	0.00	0.00	193
194	194	194	Amgen	194	0	0.00	0.00	194
195	195	195	Amgen	195	0	0.00	0.00	195
196	196	196	Amgen	196	0	0.00	0.00	196
197	197	197	Amgen	197	0	0.00	0.00	197
198	198	198	Amgen	198	0	0.00	0.00	198
199	199	199	Amgen	199	0	0.00	0.00	199
200	200	200	Amgen	200	0	0.00	0.00	200

BUILDING, TIMBER, ROADS - Contd

1991	Low	High	Stock	Price	Chg	Div	Yield	P/E
201	201	201	Amgen	201	0	0.00	0.00	201
202	202	202	Amgen	202	0	0.00	0.00	202
203	203	203	Amgen	203	0	0.00	0.00	203
204	204	204	Amgen	204	0	0.00	0.00	204
205	205	205	Amgen	205	0	0.00	0.00	205
206	206	206	Amgen	206	0	0.00	0.00	206
207	207	207	Amgen	207	0	0.00	0.00	207
208	208	208	Amgen	208	0	0.00	0.00	208
209	209	209	Amgen	209	0	0.00	0.00	209
210	210	210	Amgen	210	0	0.00	0.00	210
211	211	211	Amgen	211	0	0.00	0.00	211
212	212	212	Amgen	212	0	0.00	0.00	212
213	213	213	Amgen	213	0	0.00	0.00	213
214	214	214	Amgen	214	0	0.00	0.00	214
215	215	215	Amgen	215	0	0.00	0.00	215
216	216	216	Amgen	216	0	0.00	0.00	216
217	217	217	Amgen	217	0	0.00	0.00	217
218	218	218	Amgen	218	0	0.00	0.00	218
219	219	219	Amgen	219	0	0.00	0.00	219
220	220	220	Amgen	220	0	0.00	0.00	220

CANADIANS

1991	Low	High	Stock	Price	Chg	Div	Yield	P/E
221	221	221	Amgen	221	0	0.00	0.00	221
222	222	222	Amgen	222	0	0.00	0.00	222
223	223	223	Amgen	223	0	0.00	0.00	223
224	224	224	Amgen	224	0	0.00	0.00	224
225	225	225	Amgen	225	0	0.00	0.00	225
226	226	226	Amgen	226	0	0.00	0.00	226
227	227	227	Amgen	227	0	0.00	0.00	227
228	228	228	Amgen	228	0	0.00	0.00	228
229	229	229	Amgen	229	0	0.00	0.00	229
230	230	230	Amgen	230	0	0.00	0.00	230
231	231	231	Amgen	231	0	0.00	0.00	231
232	232	232	Amgen	232	0	0.00	0.00	232
233	233	233	Amgen	233	0	0.00	0.00	233
234	234	234	Amgen	234	0	0.00	0.00	234
235	235	235	Amgen	235	0	0.00	0.00	235
236	236	236	Amgen	236	0	0.00	0.00	236
237	237	237	Amgen	237	0	0.00	0.00	237
238	238	238	Amgen	238	0	0.00	0.00	238
239	239	239	Amgen	239	0	0.00	0.00	239
240	240	240	Amgen	240	0	0.00	0.00	240

CHEMICALS, PLASTICS

CHEMICALS, PLASTICS									
SYMBOL	COMPANY	PRICE	CHG	PERC	YIELD	P/E	PERC	YIELD	P/E
274A	Alcoa Pl 20	5344	0.00	0.0	2.3	3.6	8.1	2.3	3.6
275	Alcoa Pl 20	5344	0.00	0.0	2.3	3.6	8.1	2.3	3.6
301	Amersham Inc	372	1.1	11.4	1.4	8.1	2.3	3.6	8.1
302	Amersham Inc	372	1.1	11.4	1.4	8.1	2.3	3.6	8.1
303	Amersham Inc	372	1.1	11.4	1.4	8.1	2.3	3.6	8.1
304	Amersham Inc	372	1.1	11.4	1.4	8.1	2.3	3.6	8.1
305	Amersham Inc	372	1.1	11.4	1.4	8.1	2.3	3.6	8.1
306	Amersham Inc	372	1.1	11.4	1.4	8.1	2.3	3.6	8.1
307	Amersham Inc	372	1.1	11.4	1.4	8.1	2.3	3.6	8.1
308	Amersham Inc	372	1.1	11.4	1.4	8.1	2.3	3.6	8.1
309	Amersham Inc	372	1.1	11.4	1.4	8.1	2.3	3.6	8.1
310	Amersham Inc	372	1.1	11.4	1.4	8.1	2.3	3.6	8.1
311	Amersham Inc	372	1.1	11.4	1.4	8.1	2.3	3.6	8.1
312	Amersham Inc	372	1.1	11.4	1.4	8.1	2.3	3.6	8.1
313	Amersham Inc	372	1.1	11.4	1.4	8.1	2.3	3.6	8.1
314	Amersham Inc	372	1.1	11.4	1.4	8.1	2.3	3.6	8.1
315	Amersham Inc	372	1.1	11.4	1.4	8.1	2.3	3.6	8.1
316	Amersham Inc	372	1.1	11.4	1.4	8.1	2.3	3.6	8.1
317	Amersham Inc	372	1.1	11.4	1.4	8.1	2.3	3.6	8.1
318	Amersham Inc	372	1.1	11.4	1.4	8.1	2.3	3.6	8.1
319	Amersham Inc	372	1.1	11.4	1.4	8.1	2.3	3.6	8.1
320	Amersham Inc	372	1.1	11.4	1.4	8.1	2.3	3.6	8.1
321	Amersham Inc	372	1.1	11.4	1.4	8.1	2.3	3.6	8.1
322	Amersham Inc	372	1.1	11.4	1.4	8.1	2.3	3.6	8.1
323	Amersham Inc	372	1.1	11.4	1.4	8.1	2.3	3.6	8.1
324	Amersham Inc	372	1.1	11.4	1.4	8.1	2.3	3.6	8.1
325	Amersham Inc	372	1.1	11.4	1.4	8.1	2.3	3.6	8.1
326	Amersham Inc	372	1.1	11.4	1.4	8.1	2.3	3.6	8.1
327	Amersham Inc	372	1.1	11.4	1.4	8.1	2.3	3.6	8.1
328	Amersham Inc	372	1.1	11.4	1.4	8.1	2.3	3.6	8.1
329	Amersham Inc	372	1.1	11.4	1.4	8.1	2.3	3.6	8.1
330	Amersham Inc	372	1.1	11.4	1.4	8.1	2.3	3.6	8.1
331	Amersham Inc	372	1.1	11.4	1.4	8.1	2.3	3.6	8.1
332	Amersham Inc	372	1.1	11.4	1.4	8.1	2.3	3.6	8.1
333	Amersham Inc	372	1.1	11.4	1.4	8.1	2.3	3.6	8.1
334	Amersham Inc	372	1.1	11.4	1.4	8.1	2.3	3.6	8.1
335	Amersham Inc	372	1.1	11.4	1.4	8.1	2.3	3.6	8.1
336	Amersham Inc	372	1.1	11.4	1.4	8.1	2.3	3.6	8.1
337	Amersham Inc	372	1.1	11.4	1.4	8.1	2.3	3.6	8.1
338	Amersham Inc	372	1.1	11.4	1.4	8.1	2.3	3.6	8.1
339	Amersham Inc	372	1.1	11.4	1.4	8.1	2.3	3.6	8.1
340	Amersham Inc	372	1.1	11.4	1.4	8.1	2.3	3.6	8.1
341	Amersham Inc	372	1.1	11.4	1.4	8.1	2.3	3.6	8.1
342	Amersham Inc	372	1.1	11.4	1.4	8.1	2.3	3.6	8.1
343	Amersham Inc	372	1.1	11.4	1.4	8.1	2.3	3.6	8.1
344	Amersham Inc	372	1.1	11.4	1.4	8.1	2.3	3.6	8.1
345	Amersham Inc	372	1.1	11.4	1.4	8.1	2.3	3.6	8.1
346	Amersham Inc	372	1.1	11.4	1.4	8.1	2.3	3.6	8.1
347	Amersham Inc	372	1.1	11.4	1.4	8.1	2.3	3.6	8.1
348	Amersham Inc	372	1.1	11.4	1.4	8.1	2.3	3.6	8.1
349	Amersham Inc	372	1.1	11.4	1.4	8.1	2.3	3.6	8.1
350	Amersham Inc	372	1.1	11.4	1.4	8.1	2.3	3.6	8.1
351	Amersham Inc	372	1.1	11.4	1.4	8.1	2.3	3.6	8.1
352	Amersham Inc	372	1.1	11.4	1.4	8.1	2.3	3.6	8.1
353	Amersham Inc	372	1.1	11.4	1.4	8.1	2.3	3.6	8.1
354	Amersham Inc	372	1.1	11.4	1.4	8.1	2.3	3.6	8.1
355	Amersham Inc	372	1.1	11.4	1.4	8.1	2.3	3.6	8.1
356	Amersham Inc	372	1.1	11.4	1.4	8.1	2.3	3.6	8.1
357	Amersham Inc	372	1.1	11.4	1.4	8.1	2.3	3.6	8.1
358	Amersham Inc	372	1.1	11.4	1.4	8.1	2.3	3.6	8.1
359	Amersham Inc	372	1.1	11.4	1.4	8.1	2.3	3.6	8.1
360	Amersham Inc	372	1.1	11.4	1.4	8.1	2.3	3.6	8.1
361	Amersham Inc	372	1.1	11.4	1.4	8.1	2.3	3.6	8.1
362	Amersham Inc	372	1.1	11.4	1.4	8.1	2.3	3.6	8.1
363	Amersham Inc	372	1.1	11.4	1.4	8.1	2.3	3.6	8.1
364	Amersham Inc	372	1.1	11.4	1.4	8.1	2.3	3.6	8.1
365	Amersham Inc	372	1.1	11.4	1.4	8.1	2.3	3.6	8.1
366	Amersham Inc	372	1.1	11.4	1.4	8.1	2.3	3.6	8.1
367	Amersham Inc	372	1.1	11.4	1.4	8.1	2.3	3.6	8.1
368	Amersham Inc	372	1.1	11.4	1.4	8.1	2.3	3.6	8.1
369	Amersham Inc	372	1.1	11.4	1.4	8.1	2.3	3.6	8.1
370	Amersham Inc	372	1.1	11.4	1.4	8.1	2.3	3.6	8.1
371	Amersham Inc	372	1.1	11.4	1.4	8.1	2.3	3.6	8.1
372	Amersham Inc	372	1.1	11.4	1.4	8.1	2.3	3.6	8.1
373	Amersham Inc	372	1.1	11.4	1.4	8.1	2.3	3.6	8.1
374	Amersham Inc	372	1.1	11.4	1.4	8.1	2.3	3.6	8.1
375	Amersham Inc	372	1.1	11.4	1.4	8.1	2.3	3.6	8.1
376	Amersham Inc	372	1.1	11.4	1.4	8.1	2.3	3.6	8.1
377	Amersham Inc	372	1.1	11.4	1.4	8.1	2.3	3.6	8.1
378	Amersham Inc	372	1.1	11.4	1.4	8.1	2.3	3.6	8.1
379	Amersham Inc	372	1.1	11.4	1.4	8.1	2.3	3.6	8.1
380	Amersham Inc	372	1.1	11.4	1.4	8.1	2.3	3.6	8.1
381	Amersham Inc	372	1.1	11.4	1.4	8.1	2.3	3.6	8.1
382	Amersham Inc	372	1.1	11.4	1.4	8.1	2.3	3.6	8.1
383	Amersham Inc	372	1.1	11.4	1.4	8.1	2.3	3.6	8.1
384	Amersham Inc	372	1.1	11.4	1.4	8.1	2.3	3.6	8.1
385	Amersham Inc	372	1.1	11.4	1.4	8.1	2.3	3.6	8.1
386	Amersham Inc	372	1.1	11.4	1.4	8.1	2.3	3.6	8.1
387	Amersham Inc	372	1.1	11.4	1.4	8.1	2.3	3.6	8.1
388	Amersham Inc	372	1.1	11.4	1.4	8.1	2.3	3.6	8.1
389	Amersham Inc	372	1.1	11.4	1.4	8.1	2.3	3.6	8.1
390	Amersham Inc	372	1.1	11.4	1.4	8.1	2.3	3.6	8.1
391	Amersham Inc	372	1.1	11.4	1.4	8.1	2.3	3.6	8.1
392	Amersham Inc	372	1.1	11.4	1.4	8.1	2.3	3.6	8.1
393	Amersham Inc	372	1.1	11.4	1.4	8.1	2.3	3.6	8.1
394	Amersham Inc	372	1.1	11.4	1.4	8.1	2.3	3.6	8.1
395	Amersham Inc	372	1.1	11.4	1.4	8.1	2.3	3.6	8.1
396	Amersham Inc	372	1.1	11.4	1.4	8.1	2.3	3.6	8.1
397	Amersham Inc	372	1.1	11.4	1.4	8.1	2.3	3.6	8.1
398	Amersham Inc	372	1.1	11.4	1.4	8.1	2.3	3.6	8.1
399	Amersham Inc	372	1.1	11.4	1.4	8.1	2.3	3.6	8.1
400	Amersham Inc	372	1.1	11.4	1.4	8.1	2.3	3.6	8.1

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LEISURE									
1991	Stock	Price	Div	Yield	1991	Stock	Price	Div	Yield
1991	1000000	1000000	1000000	1000000	1991	1000000	1000000	1000000	1000000
PROPERTY									
1991	Stock	Price	Div	Yield	1991	Stock	Price	Div	Yield
1991	1000000	1000000	1000000	1000000	1991	1000000	1000000	1000000	1000000
TRANSPORT - Contd									
1991	Stock	Price	Div	Yield	1991	Stock	Price	Div	Yield
1991	1000000	1000000	1000000	1000000	1991	1000000	1000000	1000000	1000000
INVESTMENT TRUSTS									
1991	Stock	Price	Div	Yield	1991	Stock	Price	Div	Yield
1991	1000000	1000000	1000000	1000000	1991	1000000	1000000	1000000	1000000
INVESTMENT TRUSTS - Contd									
1991	Stock	Price	Div	Yield	1991	Stock	Price	Div	Yield
1991	1000000	1000000	1000000	1000000	1991	1000000	1000000	1000000	1000000
WATER									
1991	Stock	Price	Div	Yield	1991	Stock	Price	Div	Yield
1991	1000000	1000000	1000000	1000000	1991	1000000	1000000	1000000	1000000
OIL AND GAS									
1991	Stock	Price	Div	Yield	1991	Stock	Price	Div	Yield
1991	1000000	1000000	1000000	1000000	1991	1000000	1000000	1000000	1000000
MINES - Contd									
1991	Stock	Price	Div	Yield	1991	Stock	Price	Div	Yield
1991	1000000	1000000	1000000	1000000	1991	1000000	1000000	1000000	1000000
MOTORCRAFT TRADES									
1991	Stock	Price	Div	Yield	1991	Stock	Price	Div	Yield
1991	1000000	1000000	1000000	1000000	1991	1000000	1000000	1000000	1000000
NEWSPAPERS, PUBLISHERS									
1991	Stock	Price	Div	Yield	1991	Stock	Price	Div	Yield
1991	1000000	1000000	1000000	1000000	1991	1000000	1000000	1000000	1000000
SHOES AND LEATHER									
1991	Stock	Price	Div	Yield	1991	Stock	Price	Div	Yield
1991	1000000	1000000	1000000	1000000	1991	1000000	1000000	1000000	1000000
SOUTH AFRICANS									
1991	Stock	Price	Div	Yield	1991	Stock	Price	Div	Yield
1991	1000000	1000000	1000000	1000000	1991	1000000	1000000	1000000	1000000
PAPER, PRINTING, ADVERTISING									
1991	Stock	Price	Div	Yield	1991	Stock	Price	Div	Yield
1991	1000000	1000000	1000000	1000000	1991	1000000	1000000	1000000	1000000
TEXTILES									
1991	Stock	Price	Div	Yield	1991	Stock	Price	Div	Yield
1991	1000000	1000000	1000000	1000000	1991	1000000	1000000	1000000	1000000
TOBACCO									
1991	Stock	Price	Div	Yield	1991	Stock	Price	Div	Yield
1991	1000000	1000000	1000000	1000000	1991	1000000	1000000	1000000	1000000
TRANSPORT									
1991	Stock	Price	Div	Yield	1991	Stock	Price	Div	Yield
1991	1000000	1000000	1000000	1000000	1991	1000000	1000000	1000000	1000000
FINANCE, LAND, ETC									
1991	Stock	Price	Div	Yield	1991	Stock	Price	Div	Yield
1991	1000000	1000000	1000000	1000000	1991	1000000	1000000	1000000	1000000
CENTRAL AFRICAN									
1991	Stock	Price	Div	Yield	1991	Stock	Price	Div	Yield
1991	1000000	1000000	1000000	1000000	1991	1000000	1000000	1000000	1000000
DIAMOND AND PLATINUM									
1991	Stock	Price	Div	Yield	1991	Stock	Price	Div	Yield
1991	1000000	1000000	1000000	1000000	1991	1000000	1000000	1000000	1000000
AUSTRALIANS									
1991	Stock	Price	Div	Yield	1991	Stock	Price	Div	Yield
1991	1000000	1000000	1000000	1000000	1991	1000000	1000000	1000000	1000000
REGIONAL & IRISH STOCKS									
1991	Stock	Price	Div	Yield	1991	Stock	Price	Div	Yield
1991	1000000	1000000	1000000	1000000	1991	1000000	1000000	1000000	1000000
TRADITIONAL OPTIONS									
1991	Stock	Price	Div	Yield	1991	Stock	Price	Div	Yield
1991	1000000	1000000	1000000	1000000	1991	1000000	1000000	1000000	1000000
PROPERTY									
1991	Stock	Price	Div	Yield	1991	Stock	Price	Div	Yield
1991	1000000	1000000	1000000	1000000	1991	1000000	1000000	1000000	1000000
OILS									
1991	Stock	Price	Div	Yield	1991	Stock	Price	Div	Yield
1991	1000000	1000000	1000000	1000000	1991	1000000	1000000	1000000	1000000
MINES									
1991	Stock	Price	Div	Yield	1991	Stock	Price	Div	Yield
1991	1000000	1000000	1000000	1000000	1991	1000000	1000000	1000000	1000000

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Unit Trust Name	Code	Price	Yield	Vol	Unit Trust Name	Code	Price	Yield	Vol	Unit Trust Name	Code	Price	Yield	Vol
Standard Life Unit Trusts	SL100	100.00	4.50	100	Standard Life Unit Trusts	SL200	200.00	4.50	100	Standard Life Unit Trusts	SL300	300.00	4.50	100
Standard Life Unit Trusts	SL400	400.00	4.50	100	Standard Life Unit Trusts	SL500	500.00	4.50	100	Standard Life Unit Trusts	SL600	600.00	4.50	100
Standard Life Unit Trusts	SL700	700.00	4.50	100	Standard Life Unit Trusts	SL800	800.00	4.50	100	Standard Life Unit Trusts	SL900	900.00	4.50	100
Standard Life Unit Trusts	SL1000	1000.00	4.50	100	Standard Life Unit Trusts	SL1100	1100.00	4.50	100	Standard Life Unit Trusts	SL1200	1200.00	4.50	100
Standard Life Unit Trusts	SL1300	1300.00	4.50	100	Standard Life Unit Trusts	SL1400	1400.00	4.50	100	Standard Life Unit Trusts	SL1500	1500.00	4.50	100
Standard Life Unit Trusts	SL1600	1600.00	4.50	100	Standard Life Unit Trusts	SL1700	1700.00	4.50	100	Standard Life Unit Trusts	SL1800	1800.00	4.50	100
Standard Life Unit Trusts	SL1900	1900.00	4.50	100	Standard Life Unit Trusts	SL2000	2000.00	4.50	100	Standard Life Unit Trusts	SL2100	2100.00	4.50	100
Standard Life Unit Trusts	SL2200	2200.00	4.50	100	Standard Life Unit Trusts	SL2300	2300.00	4.50	100	Standard Life Unit Trusts	SL2400	2400.00	4.50	100
Standard Life Unit Trusts	SL2500	2500.00	4.50	100	Standard Life Unit Trusts	SL2600	2600.00	4.50	100	Standard Life Unit Trusts	SL2700	2700.00	4.50	100
Standard Life Unit Trusts	SL2800	2800.00	4.50	100	Standard Life Unit Trusts	SL2900	2900.00	4.50	100	Standard Life Unit Trusts	SL3000	3000.00	4.50	100
Standard Life Unit Trusts	SL3100	3100.00	4.50	100	Standard Life Unit Trusts	SL3200	3200.00	4.50	100	Standard Life Unit Trusts	SL3300	3300.00	4.50	100
Standard Life Unit Trusts	SL3400	3400.00	4.50	100	Standard Life Unit Trusts	SL3500	3500.00	4.50	100	Standard Life Unit Trusts	SL3600	3600.00	4.50	100
Standard Life Unit Trusts	SL3700	3700.00	4.50	100	Standard Life Unit Trusts	SL3800	3800.00	4.50	100	Standard Life Unit Trusts	SL3900	3900.00	4.50	100
Standard Life Unit Trusts	SL4000	4000.00	4.50	100	Standard Life Unit Trusts	SL4100	4100.00	4.50	100	Standard Life Unit Trusts	SL4200	4200.00	4.50	100
Standard Life Unit Trusts	SL4300	4300.00	4.50	100	Standard Life Unit Trusts	SL4400	4400.00	4.50	100	Standard Life Unit Trusts	SL4500	4500.00	4.50	100
Standard Life Unit Trusts	SL4600	4600.00	4.50	100	Standard Life Unit Trusts	SL4700	4700.00	4.50	100	Standard Life Unit Trusts	SL4800	4800.00	4.50	100
Standard Life Unit Trusts	SL4900	4900.00	4.50	100	Standard Life Unit Trusts	SL5000	5000.00	4.50	100	Standard Life Unit Trusts	SL5100	5100.00	4.50	100
Standard Life Unit Trusts	SL5200	5200.00	4.50	100	Standard Life Unit Trusts	SL5300	5300.00	4.50	100	Standard Life Unit Trusts	SL5400	5400.00	4.50	100
Standard Life Unit Trusts	SL5500	5500.00	4.50	100	Standard Life Unit Trusts	SL5600	5600.00	4.50	100	Standard Life Unit Trusts	SL5700	5700.00	4.50	100
Standard Life Unit Trusts	SL5800	5800.00	4.50	100	Standard Life Unit Trusts	SL5900	5900.00	4.50	100	Standard Life Unit Trusts	SL6000	6000.00	4.50	100
Standard Life Unit Trusts	SL6100	6100.00	4.50	100	Standard Life Unit Trusts	SL6200	6200.00	4.50	100	Standard Life Unit Trusts	SL6300	6300.00	4.50	100
Standard Life Unit Trusts	SL6400	6400.00	4.50	100	Standard Life Unit Trusts	SL6500	6500.00	4.50	100	Standard Life Unit Trusts	SL6600	6600.00	4.50	100
Standard Life Unit Trusts	SL6700	6700.00	4.50	100	Standard Life Unit Trusts	SL6800	6800.00	4.50	100	Standard Life Unit Trusts	SL6900	6900.00	4.50	100
Standard Life Unit Trusts	SL7000	7000.00	4.50	100	Standard Life Unit Trusts	SL7100	7100.00	4.50	100	Standard Life Unit Trusts	SL7200	7200.00	4.50	100
Standard Life Unit Trusts	SL7300	7300.00	4.50	100	Standard Life Unit Trusts	SL7400	7400.00	4.50	100	Standard Life Unit Trusts	SL7500	7500.00	4.50	100
Standard Life Unit Trusts	SL7600	7600.00	4.50	100	Standard Life Unit Trusts	SL7700	7700.00	4.50	100	Standard Life Unit Trusts	SL7800	7800.00	4.50	100
Standard Life Unit Trusts	SL7900	7900.00	4.50	100	Standard Life Unit Trusts	SL8000	8000.00	4.50	100	Standard Life Unit Trusts	SL8100	8100.00	4.50	100
Standard Life Unit Trusts	SL8200	8200.00	4.50	100	Standard Life Unit Trusts	SL8300	8300.00	4.50	100	Standard Life Unit Trusts	SL8400	8400.00	4.50	100
Standard Life Unit Trusts	SL8500	8500.00	4.50	100	Standard Life Unit Trusts	SL8600	8600.00	4.50	100	Standard Life Unit Trusts	SL8700	8700.00	4.50	100
Standard Life Unit Trusts	SL8800	8800.00	4.50	100	Standard Life Unit Trusts	SL8900	8900.00	4.50	100	Standard Life Unit Trusts	SL9000	9000.00	4.50	100
Standard Life Unit Trusts	SL9100	9100.00	4.50	100	Standard Life Unit Trusts	SL9200	9200.00	4.50	100	Standard Life Unit Trusts	SL9300	9300.00	4.50	100
Standard Life Unit Trusts	SL9400	9400.00	4.50	100	Standard Life Unit Trusts	SL9500	9500.00	4.50	100	Standard Life Unit Trusts	SL9600	9600.00	4.50	100
Standard Life Unit Trusts	SL9700	9700.00	4.50	100	Standard Life Unit Trusts	SL9800	9800.00	4.50	100	Standard Life Unit Trusts	SL9900	9900.00	4.50	100
Standard Life Unit Trusts	SL10000	10000.00	4.50	100	Standard Life Unit Trusts	SL10100	10100.00	4.50	100	Standard Life Unit Trusts	SL10200	10200.00	4.50	100
Standard Life Unit Trusts	SL10300	10300.00	4.50	100	Standard Life Unit Trusts	SL10400	10400.00	4.50	100	Standard Life Unit Trusts	SL10500	10500.00	4.50	100
Standard Life Unit Trusts	SL10600	10600.00	4.50	100	Standard Life Unit Trusts	SL10700	10700.00	4.50	100	Standard Life Unit Trusts	SL10800	10800.00	4.50	100
Standard Life Unit Trusts	SL10900	10900.00	4.50	100	Standard Life Unit Trusts	SL11000	11000.00	4.50	100	Standard Life Unit Trusts	SL11100	11100.00	4.50	100
Standard Life Unit Trusts	SL11200	11200.00	4.50	100	Standard Life Unit Trusts	SL11300	11300.00	4.50	100	Standard Life Unit Trusts	SL11400	11400.00	4.50	100
Standard Life Unit Trusts	SL11500	11500.00	4.50	100	Standard Life Unit Trusts	SL11600	11600.00	4.50	100	Standard Life Unit Trusts	SL11700	11700.00	4.50	100
Standard Life Unit Trusts	SL11800	11800.00	4.50	100	Standard Life Unit Trusts	SL11900	11900.00	4.50	100	Standard Life Unit Trusts	SL12000	12000.00	4.50	100
Standard Life Unit Trusts	SL12100	12100.00	4.50	100	Standard Life Unit Trusts	SL12200	12200.00	4.50	100	Standard Life Unit Trusts	SL12300	12300.00	4.50	100
Standard Life Unit Trusts	SL12400	12400.00	4.50	100	Standard Life Unit Trusts	SL12500	12500.00	4.50	100	Standard Life Unit Trusts	SL12600	12600.00	4.50	100
Standard Life Unit Trusts	SL12700	12700.00	4.50	100	Standard Life Unit Trusts	SL12800	12800.00	4.50	100	Standard Life Unit Trusts	SL12900	12900.00	4.50	100
Standard Life Unit Trusts	SL13000	13000.00	4.50	100	Standard Life Unit Trusts	SL13100	13100.00	4.50	100	Standard Life Unit Trusts	SL13200	13200.00	4.50	100
Standard Life Unit Trusts	SL13300	13300.00	4.50	100	Standard Life Unit Trusts	SL13400	13400.00	4.50	100	Standard Life Unit Trusts	SL13500	13500.00	4.50	100
Standard Life Unit Trusts	SL13600	13600.00	4.50	100	Standard Life Unit Trusts	SL13700	13700.00	4.50	100	Standard Life Unit Trusts	SL13800	13800.00	4.50	100
Standard Life Unit Trusts	SL13900	13900.00	4.50	100	Standard Life Unit Trusts	SL14000	14000.00	4.50	100	Standard Life Unit Trusts	SL14100	14100.00	4.50	100
Standard Life Unit Trusts	SL14200	14200.00	4.50	100	Standard Life Unit Trusts	SL14300	14300.00	4.50	100	Standard Life Unit Trusts	SL14400	14400.00	4.50	100
Standard Life Unit Trusts	SL14500	14500.00	4.50	100	Standard Life Unit Trusts	SL14600	14600.00	4.50	100	Standard Life Unit Trusts	SL14700	14700.00	4.50	100
Standard Life Unit Trusts	SL14800	14800.00	4.50	100	Standard Life Unit Trusts	SL14900	14900.00	4.50	100	Standard Life Unit Trusts	SL15000	15000.00	4.50	100
Standard Life Unit Trusts	SL15100	15100.00	4.50	100	Standard Life Unit Trusts	SL15200	15200.00	4.50	100	Standard Life Unit Trusts	SL15300	15300.00	4.50	100
Standard Life Unit Trusts	SL15400	15400.00	4.50	100	Standard Life Unit Trusts	SL15500	15500.00	4.50	100	Standard Life Unit Trusts	SL15600	15600.00	4.50	100
Standard Life Unit Trusts	SL15700	15700.00	4.50	100	Standard Life Unit Trusts	SL15800	15800.00	4.50	100	Standard Life Unit Trusts	SL15900	15900.00	4.50	100
Standard Life Unit Trusts	SL16000	16000.00	4.50	100	Standard Life Unit Trusts	SL16100	16100.00	4.50	100	Standard Life Unit Trusts	SL16200	16200.00	4.50	100
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CURRENCIES, MONEY AND CAPITAL MARKETS

FOREIGN EXCHANGES

Dollar and sterling firm

THE DOLLAR was firm ahead of today's US employment report, while sterling had a good tone despite Wednesday's cut in British interest rates and expectations of further reductions.

Dollar sentiment has been weak since the currency failed to gain support from a strong August purchasing managers (NAPM) index and July construction spending on Tuesday, but there was a move to cover short positions yesterday ahead of the employment figures.

A rise to 6.9 from 6.8 per cent in the August unemployment rate has been generally forecast, but there were wide variations in expectations of non-farm payrolls. A similar figure to July's fall of 51,000 would prompt speculation about lower US interest rates and weaken the dollar, but most economists are looking for an increase. The median of market forecasts is for a rise of about 50,000.

Comments yesterday by Mr John Law, a Federal Reserve Board governor, were encouraging. He said the US economy is in the early stages of recovery and predicted that real gross national product will expand at 3 to 4 per cent during the second half of the year.

At the London close the dollar had improved to DM1.7400

from DM1.7385 to Y136.85 from Y135.45, to SF11.8275 from SF11.8240, and to FF5.9075 from FF5.9000. On Bank of England figures the dollar's index rose to 66.3 from 66.2.

Sterling showed no sign of political nervousness, as speculation built up about a possible UK general election in November. In fact the pound appeared to be supported by the political situation following an opinion poll last week-end giving the ruling Conservatives a lead over the Labour Party.

This week's reduction in UK bank base rates and expectations of another cut in the near future have not had an adverse impact on sterling. The market has taken the view that lower rates will increase the chances of the present government remaining in power, and it therefore reduces the political risk of holding the currency.

Sterling eased 10 points to \$1.8630, but rose to DM2.9450

from DM2.9425, to FF10.0025 from FF9.9850, to SF2.7530 from SF2.7582, and to Y239.50 from Y239.50. The pound's index was unchanged through-out at 91.0.

The only change in position among members of the European exchange rate mechanism was sterling's move up above the Irish punt in the grid. Trading was quiet in the ERM, with the D-Mark steady in the middle of the system and the French franc anchored at the bottom. The D-Mark eased to FF4.3972 from FF4.3886 at the Paris fixing.

A factor causing some distortion to currency trading at present is demand for the yen by Japanese companies, repatriating funds to Tokyo ahead of this month's financial half-year end. This is keeping the yen relatively firm although there was no obvious independent move by the currency yesterday.

Estimated volume total, Cals 370 Pts 320

Previous day's open, Cals 3574 Pts 27743

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Estimated volume total, Cals 370 Pts 320

FINANCIAL FUTURES AND OPTIONS

LIFE LONG CFT FUTURES OPTIONS

Strike	Call	Put	Settlement
91	1.54	1.17	0.40
92	1.40	1.04	0.36
93	1.26	0.91	0.32
94	1.12	0.78	0.28
95	0.98	0.65	0.24
96	0.84	0.52	0.20
97	0.70	0.39	0.16
98	0.56	0.26	0.12

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LIFE US TREASURY BOND FUTURES OPTIONS

Strike	Call	Put	Settlement
91	1.54	1.17	0.40
92	1.40	1.04	0.36
93	1.26	0.91	0.32
94	1.12	0.78	0.28
95	0.98	0.65	0.24
96	0.84	0.52	0.20
97	0.70	0.39	0.16
98	0.56	0.26	0.12

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WORLD COMMUNICATIONS

NEW YORK STOCK EXCHANGE COMPOSITE PRICES

Continued on next page

NASDAQ NATIONAL MARKET[illegible][illegible][illegible][illegible]

PERSONAL COMPUTERS & PC SOFTWARE

The FT proposes to publish this survey on **17 September 1991**. 64% of FT businessmen readers have decision making responsibility for computers. If you want to reach this important audience, call **Andy Barrons** on **071 873 3201** or fax **071 873 3062**.

FT SURVEYS

Data Source : BMRC Businessman Survey 1990

AMERICA

Trading subdued in anticipation of jobs data

Wall Street

TRADING WAS subdued for a second day on Wall Street yesterday, as the market continued to wait for today's employment figures for August which should give more evidence of the state of the US economy, writes Karen Zagor in New York.

At 1.30 pm, the Dow Jones Industrial Average was down 2.69 at 3,005.81 in moderate volume, while the Standard & Poor's 500 was off 0.58 at 289.39 at 1 pm. Declining issues led advancing stocks by a ratio of four to three. On Wednesday, the Dow fell 9.17 to 3,008.50.

Among featured issues, IBP

NYSE volume

Daily (million)

350

300

250

200

150

100

50

22 23 24 25 26 27 28 29 30 31

August 1991 Sep

Average daily volume 1990

157,108,000

100

50

22 23 24 25 26 27 28 29 30 31

August 1991 Sep

Average daily volume 1990

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Average daily volume 1990

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French drug sector perks up on reform proposals

The rise has surprised some analysts, who expect any benefits to be long term, writes William Dawkins

FRENCH DRUG company shares received a tonic recently from government plans to reform pharmaceutical policy.

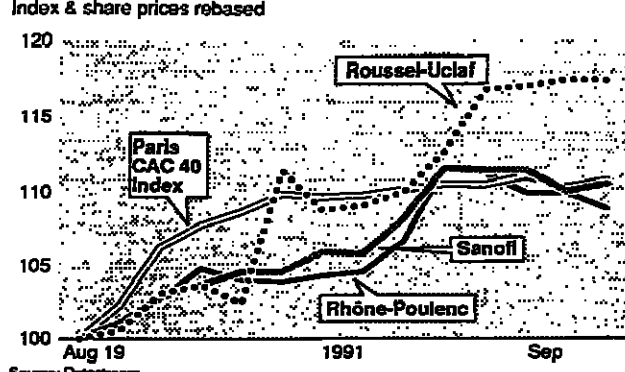
If adopted, the plans, which were drawn up by Mr Bruno Durieux, the health minister, and Mr Jean-Louis Bianco, social affairs minister, will lead to a rise in drug prices, curb drug makers' publicity budgets and encourage them to spend more on research and development (R&D).

The broad aim is to encourage the French pharmaceutical industry - which is still more dependent on its home market than are its main counterparts abroad - to reduce competition internationally. It also aims to limit domestic drug consumption, which is among the highest per person in the world.

General outlines were discussed at a cabinet meeting at the end of last month. Details are due to be settled at next week's cabinet session for presentation to parliament in October, so that they can take effect next year.

The proposals received an

Index & share prices rebased



Source: Datastream

enthusiastic response in a

radio interview last week from

Mr Lolk Le Floch Prigent,

chairman of Elf Aquitaine, the

oil and gas group which con-

trols Sanofi. "If we could ever

find an intelligent and negoti-

ated way to reduce promotional

expenses, we would be

delighted because we would

increase our research spend-

ing," he said.

This was accompanied by a

share price rally across the sec-

tor, surprising some analysts

who argue that the benefits

will not show in company profits

for several years.

Yesterday, the share prices

of Sanofi and Rhône-Poulenc

stood 2 per cent higher than

their August 29 level, in spite

of declines this week. Over

the same period, the Institut

Mérieux share price was up 9

per cent, Roussel-Uclaf 7 per

cent and Synthelabo 5 per cent,

compared with a rise of only

0.6 per cent in the CAC 40

stock market index.

The scheme comes as a relief

to the mostly state-controlled

French drugs industry, after a

period when the government

has been using it to help curb

this year's social security bud-

get deficit, by imposing tax

increases on drug publicity

spending and price cuts for

some pharmaceuticals. The

government has also removed

so-called anti-aesthetics or to-

nicos from the list of drugs for

which patients can claim state

reimbursements, which still

remains - with roughly 12,000

products - nearly twice the

length of the UK list of reim-

bursable pharmaceuticals.

Under the proposals, prices

of drugs - one of the few prod-

ucts still subject to price

controls in France - would be

more in line with European

levels, says the prime minis-

ter's office. This would apply

to "innovative drugs" only,

but implies significant

increases considering that

French drug prices are on

average 30 per cent below the

European Community average,

according to one survey.

It is understood that compa-

nies would have more flexibi-

lity in deciding prices, by being

given an average ceiling for

their whole range of products,

rather than being given set

prices for individual drugs.

It is suggested that the

increase in the state health bill

created by price rises for reim-

bursable drugs would be offset

by another round of delisting

of non-essential medicines.

The government also

says prices would be

fixed in order to encour-

age R&D, which stockbroking

analysts take to mean that

companies with high R&D

would be allowed to charge

more for their drugs.

In addition, the state would

limit individual companies' promotional budgets, which

currently average 10 per cent

of sales across the industry, as

against R&D spending of 12.5

per cent of turnover. There

would also be a central drug

licensing agency.

Mr Andrew Tivernsen, anal-

yst at James Capel, argues

that the recent share price rise

is overdue and that drug compa-

nies will feel the effects of

this year's health spending

curbs before the wider margins

implied by the price reform

package come through.

If the plan succeeds in

improving French drug compa-

nies' research, this could mean

the larger players more attrac-

tive partners for the kinds of

international alliances they are

already making in growing

numbers, argues Mr Mark

Tracey, analyst at Faribas.

This includes, over the past

year alone, Rhône-Poulenc's

acquisition of Rorer, of the US,

and Sanofi's co-operation deal

with Sterling Drug, of the US.

Another likely consequence

is a reduction, possibly

through mergers and take-

overs, in the number of small

and medium-sized French drug

producers, say analysts. The

victims will be unable to sup-

port large research bills and

will be dependent on the kind

of non-essential drugs that the

government may have in mind

for removing from the list of

reimbursable products.

EUROPE

Frankfurt seeks excitement in steels and 'critical mass'

BOURSES MARKED time

yesterday, although Wall

Street's opening rise helped

some of the late-closers to end

at their best levels of the day,

writes Our Markets Staff.

FRANKFURT virtually stood

still, the FAZ index losing 0.35

to 681.57 at mid-session and

the DAX 0.71 to 1,647.17 at the

close. Volume rose from

DM2.7bn to a still-derisory

DM2.9bn.

Wednesday's news that the

IG Metall union is to seek a 10

per cent wage rise for Volkswa-

gen workers - after the 10.5

per cent claim on which negoti-

ations began with insurance

companies this week - did not

seem to hurt VW, which rose